



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 [There is no reportable action as a result of the
2 Board of Supervisors' closed session held today.]
3
4
5

6 **SUP. ANTONOVICH, MAYOR:** OKAY, THE FEBRUARY 28TH MEETING OF THE
7 LOS ANGELES COUNTY BOARD OF SUPERVISORS WILL BEGIN. FIRST,
8 WE'RE GOING TO BE LED IN PRAYER BY FATHER FRANCISCO BORONAT OF
9 ST. LUCY'S CATHOLIC CHURCH IN LOS ANGELES COUNTY. OUR PLEDGE
10 OF ALLEGIANCE WILL BE BY ROGELIO LOYOLA, RETIRED, UNITED
11 STATES NAVY. IF THE AUDIENCE WILL PLEASE RISE AND FATHER?
12

13 **FATHER FRANCISCO BORONAT:** HEAVENLY FATHER, WE HUMBLY REQUEST
14 YOUR PRESENCE, YOUR SPIRIT IN THE HALL OF ADMINISTRATION AS
15 SUPERVISORS MEET AND MAKE DECISIONS FOR THE VAST COUNTY OF LOS
16 ANGELES. BE WITH THEM WHEN THEY WILL HAVE TO TALK, DISCUSS AND
17 DECIDE SUCH ISSUES OF THE VALUE OF HUMAN LIFE, VIOLENCE IN THE
18 STREETS, VIOLENCE IN OUR JAILS, RACIAL PROBLEMS, MURDERS AMONG
19 THE STREET GANGS, LA VIDA NO VALE NADA. AS SOMEONE SAID, CAN
20 WE ALL GET ALONG? MAYBE WE CAN. AS THEIR DAILY LIFE COMING
21 FROM YOU, BE WITH THE SUPERVISORS HERE PRESENT IN THIS HALL
22 WHERE THEY GET TO DECIDE ON PRIORITIES. WE HUMBLY BEG OF YOUR
23 PRESENCE AND ASSISTANCE IN MAKING DECISIONS, AS KING SOLOMON
24 DID WHEN HE SAID, "I SAVE YOU IN THE MOST-- IN THE MIDST OF
25 THE PEOPLE WHOM YOU HAVE CHOSEN, A PEOPLE SO VAST THAT IT



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1 CANNOT BE NUMBERED NOR COUNTED. BE THEIR SERVANT THEREFORE AN
2 UNDERSTANDING PART TO JUDGE YOUR PEOPLE AND TO DISTINGUISH
3 RIGHT FROM WRONG FOR WHO IS ABLE TO GOVERN THESE VAST PEOPLE
4 OF YOURS. HEAVENLY FATHER, WE THANK YOU FOR THE OPPORTUNITY IN
5 THIS COUNTY AND COUNTRY TO ASSEMBLE OURSELVES TO VOICE OUR
6 CONCERNS AS CITIZENS AND THE WISDOM OF OUR SUPERVISORS TO
7 CARRY OUT THEIR DECISION WITHIN YOUR WILL. GOD BLESS.

8

9 **ROGELIO LOYOLA:** PLEASE FACE THE FLAG AND JOIN ME IN RECITING
10 THE PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE]

11

12 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

13

14 **SUP. MOLINA:** FIRST OF ALL, LET ME THANK AND WELCOME FATHER
15 BORONAT AGAIN. HE SERVES AS OUR PASTOR AT ST. LUCY'S CATHOLIC
16 CHURCH HERE IN THE CITY TERRACE AREA. HE WAS BORN IN SPAIN,
17 JOINED THE PRIESTHOOD IN 1954 AND BEGAN HIS ASSIGNMENT IN
18 CUBA, WHERE HE SERVED UNTIL, OF COURSE, THE POLITICAL CHANGES
19 BROUGHT HIM TO FLORIDA. AFTER ASSIGNMENTS IN FLORIDA AND NEW
20 YORK, FATHER BORONAT CAME TO CALIFORNIA IN 1964. HE WORKED
21 TOWARD HIS MASTER'S DEGREE, OBTAINED HIS TEACHING CREDENTIALS,
22 TAUGHT ARCHITECTURE AND ENGINEERING, THEN JOINED ST. LUCY'S
23 MISSION IN 1979. HE AND OTHER COMMUNITY LEADERS HAVE
24 SUCCESSFULLY PETITIONED THE ARCHDIOCESE TO ALLOW ST. LUCY'S TO
25 BECOME A PARISH WHERE HE CONTINUES TO PROUDLY SERVE TODAY.



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1 FATHER BORONAT IS ONE OF THE PEOPLE THAT WE ALSO HAIL AS ONE
2 OF OUR COMMUNITY LEADER, NOT ONLY DOES HE INSPIRE US ON A
3 REGULAR BASIS BUT HE ACTIVELY PARTICIPATES IN THE COMMUNITY TO
4 MAKE IT A COMMUNITY THAT WE'RE ALL VERY PROUD OF, SO WE
5 APPRECIATE ALL THAT YOU DO. THANK YOU SO MUCH, SIR. IT'S MY
6 HONOR. [APPLAUSE]

7

8 **SUP. MOLINA:** THIS MORNING, I'M ALSO HONORED TO MAKE A
9 PRESENTATION TO ROGELIO LOYOLA. HE HAS SERVED IN THE NAVAL AIR
10 FORCE COMMAND, THE ATLANTIC FLEET IN THE UNITED STATES NAVY
11 FROM 1975 TO 2004. HE SAW BATTLE IN THE PERSIAN GULF AND WAS
12 DECORATED WITH A SOUTHWEST ASIAN MEDAL, A KUWAITI LIBERATION
13 MEDAL, A UNITED STATES NAVY GOOD CONDUCT MEDAL, A UNITED
14 STATES NAVY COMMENDATION NAVY MEDAL AND A U.S. NAVY
15 MERITORIOUS SERVICE MEDAL AS WELL. MR. LOYOLA IS MARRIED, HE
16 HAS FOUR CHILDREN. HE IS A RESIDENT OF OUR WALNUT COMMUNITY
17 AND WE WANT TO EXTEND OUR DEEPEST APPRECIATION FOR JOINING US
18 HERE AND LEADING US IN OUR PLEDGE OF ALLEGIANCE BUT ALSO IN
19 PROVIDING SERVICE TO OUR COUNTRY. THANK YOU, SIR. [APPLAUSE]

20

21 **SUP. MOLINA:** THANK YOU, MR. CHAIRMAN.

22

23 **SUP. ANTONOVICH, MAYOR:** OKAY. WE'LL BEGIN THE AGENDA.

24



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1 **CLERK ROBIN GUERRERO:** MR. MAYOR, MEMBERS OF THE BOARD, WE WILL
2 BEGIN ON PAGE 6, AGENDA FOR THE MEETING OF THE HOUSING
3 AUTHORITY OF THE COUNTY OF LOS ANGELES, ITEM 1-H.

4

5 **SUP. ANTONOVICH, MAYOR:** MOTION BY BURKE. SECONDED. WITHOUT
6 OBJECTION, SO ORDERED.

7

8 **CLERK ROBIN GUERRERO:** WE WILL HOLD THE PUBLIC HEARING ITEMS 1
9 THROUGH 4 FOR THE MOMENT. AND, ON PAGE 8, ADMINISTRATIVE
10 MATTERS, BOARD OF SUPERVISORS, ITEMS 5 THROUGH 14. ON ITEM 5,
11 THE CHIEF ADMINISTRATIVE OFFICER REQUESTS THAT THIS ITEM BE
12 REFERRED BACK TO HIS OFFICE. ITEM 6, SUPERVISOR KNABE IS
13 REQUESTING A TWO-WEEK CONTINUANCE. AND THE REST OF THE ITEMS
14 ARE BEFORE YOU.

15

16 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
17 OBJECTION, SO ORDERED.

18

19 **CLERK ROBIN GUERRERO:** CHIEF ADMINISTRATIVE OFFICER, ITEM 15.

20

21 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
22 OBJECTION, SO ORDERED.

23

24 **CLERK ROBIN GUERRERO:** HEALTH SERVICES, ITEM 16.

25



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1 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY. SECONDED.

2 WITHOUT OBJECTION, SO ORDERED.

3

4 **CLERK ROBIN GUERRERO:** PUBLIC SOCIAL SERVICES, ITEM 17.

5

6 **SUP. ANTONOVICH, MAYOR:** MOTION BY BURKE. SECONDED. WITHOUT
7 OBJECTION, SO ORDERED.

8

9 **CLERK ROBIN GUERRERO:** PUBLIC WORKS, ITEMS 18 AND 19. WE HAVE A
10 REQUEST BY SUPERVISOR YAROSLAVSKY TO HOLD ITEM 18, AND 19 IS
11 BEFORE YOU.

12

13 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
14 OBJECTION, SO ORDERED.

15

16 **CLERK ROBIN GUERRERO:** ORDINANCES FOR INTRODUCTION, ITEMS 20
17 THROUGH 22. I WILL READ THE SHORT TITLES INTO THE RECORD. ITEM
18 20, AN ORDINANCE AMENDING TITLE 2, ADMINISTRATION; TITLE 8,
19 CONSUMER PROTECTION AND BUSINESS REGULATIONS; TITLE 10,
20 ANIMALS; TITLE 11, HEALTH AND SAFETY; TITLE 12, ENVIRONMENTAL
21 PROTECTION; AND TITLE 20, UTILITIES OF THE LOS ANGELES COUNTY
22 CODE TO CREATE THE DEPARTMENT OF PUBLIC HEALTH AND THE OFFICE
23 OF THE DIRECTOR OF PUBLIC HEALTH. THIS ITEM WILL BE HELD FOR
24 DISCUSSION WITH ITEM S-1. ITEM 21, AN ORDINANCE AMENDING TITLE
25 6, SALARIES OF THE LOS ANGELES COUNTY CODE RELATING TO THE



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1 CREATION OF THE DEPARTMENT OF PUBLIC HEALTH. THIS ITEM WILL
2 ALSO BE HELD WITH ITEM S-1. ITEM 22, AN ORDINANCE AMENDING THE
3 LOS ANGELES COUNTY CODE, TITLE 1, GENERAL PROVISIONS, SECTION
4 1.25.040 AND TITLE 2, ADMINISTRATION, TO ADD CHAPTER 2.175
5 POST-GOVERNMENT EMPLOYMENT AND LOBBYING OF COUNTY OFFICIALS.
6 WE HAVE A REQUEST TO HOLD THIS ITEM FOR A MEMBER OF THE
7 PUBLIC.

8

9 **SUP. ANTONOVICH, MAYOR:** ON THE REMAINDER, MOTION BY KNABE.
10 SECONDED. WITHOUT OBJECTION, SO ORDERED.

11

12 **CLERK ROBIN GUERRERO:** SO, ACTUALLY, ITEMS 20 THROUGH 22 WILL
13 ALL BE HELD. ITEM 23, MISCELLANEOUS, ADDITIONS TO THE AGENDA
14 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
15 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
16 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
17 ITEM 23-A, THAT ITEM IS BEFORE YOU.

18

19 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
20 OBJECTION, SO ORDERED.

21

22 **CLERK ROBIN GUERRERO:** ITEM 23-B.

23

24 **SUP. ANTONOVICH, MAYOR:** SO MOVED. SECONDED BY YAROSLAVSKY.
25 WITHOUT OBJECTION, SO ORDERED.



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1

2 **CLERK ROBIN GUERRERO:** ON ITEM 23-C, I WILL READ THE ORDINANCE
3 INTO THE RECORD. IT'S AN INTERIM URGENCY ORDINANCE TEMPORARILY
4 REQUIRING A CONDITIONAL USE PERMIT FOR MULTI FAMILY
5 CONSTRUCTION IN THE R-3 ZONED PROPERTIES AS DEFINED IN THE
6 ORDINANCE DECLARING THE URGENCY THEREOF AND THAT THE ORDINANCE
7 SHALL TAKE IMMEDIATE EFFECT. WE HAVE A REQUEST FROM A MEMBER
8 OF THE PUBLIC TO HOLD THIS ITEM. ITEM 23-D, WE HAVE A REQUEST
9 FROM SUPERVISOR MOLINA AND A MEMBER OF THE PUBLIC TO HOLD THIS
10 ITEM. THAT COMPLETES THE READING OF THE AGENDA. BOARD OF
11 SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
12 NUMBER 4.

13

14 **SUP. ANTONOVICH, MAYOR:** LET ME FIRST HAVE A-- REPRESENT TO THE
15 BOARD OF SUPERVISORS A NEW CONSUL-GENERAL. THIS MORNING, WE
16 HAVE THE PLEASURE OF WELCOMING TO LOS ANGELES COUNTY THE NEW
17 CONSUL-GENERAL FOR BULGARIA, AND THAT'S THE HONORABLE IVO
18 MOUSKOUROV, WHO IS A NATIVE OF BULGARIA. HE RECEIVED HIS
19 DEGREE IN INTERNATIONAL RELATIONS FROM THE HIGHER SCHOOL OF
20 ECONOMICS IN SOPHIA, BULGARIA, GRADUATING WITH HONORS. PRIOR
21 TO COMING TO LOS ANGELES COUNTY, HE WAS HEAD OF THE EURO
22 ATLANTIC COOPERATION AND THE REGIONAL SECURITY DEPARTMENT FOR
23 N.A.T.O. AS CONSUL-GENERAL FOR LOS ANGELES COUNTY, HIS
24 DISTRICT WILL INCLUDE 11 STATES WITHIN THE UNITED STATES,
25 INCLUDING ALASKA AND HAWAII. HE SPEAKS FRENCH, ENGLISH,



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1 RUSSIAN AND DUTCH AND WE WELCOME YOU TO OUR COUNTY. WE LOOK
2 FORWARD TO WORKING WITH YOU AND HELPING YOU WITH YOUR
3 RESPONSIBILITIES AND GIVE YOU THIS PROCLAMATION ON BEHALF OF
4 THE BOARD. WELCOME. [APPLAUSE]

5

6 **THE HONORABLE IVO MOUSKOUROV:** DEAR COUNTY OF LOS ANGELES,
7 BOARD OF SUPERVISORS, LADIES AND GENTLEMEN, IT'S A PARTICULAR
8 PRIVILEGE AND HONOR FOR ME TO BE HERE TODAY. THANK YOU VERY
9 MUCH FOR YOUR KIND INVITATION. AT THE SAME TIME, IT IS INDEED
10 AN EXCELLENT WINDOW OF OPPORTUNITY FOR ME TO BRIEFLY INTRODUCE
11 TO ALL OF YOU MY BEAUTIFUL COUNTRY, THE REPUBLIC OF BULGARIA,
12 AS WELL AS ITS PEOPLE. I'LL START WITH A QUOTATION. "I AM
13 PROUD THAT I AM OF BULGARIAN DESCENT AND THAT MY GRANDFATHER
14 IS A BULGARIAN," SAID THE YOUNG AMERICAN. "I AM PROUD OF MY
15 BULGARIAN PEOPLE," HIS GRANDFATHER HAS DECLARED IN A LOUD
16 VOICE MORE THAN 30 YEARS AGO. THAT WAS JOHN VINCENT TATON
17 ASOV, THE MAN WHO DISCOVERED THE DIGITAL ELECTRONIC
18 COMPUTATION AND IS NOW OFFICIALLY RECOGNIZED TO BE THE FATHER
19 OF WHAT IS CALLED TODAY THE MODERN COMPUTER TECHNOLOGY.
20 PRESIDENT GEORGE W. BUSH HAD THIS TO SAY, "PROFESSOR JONATHAN
21 ASOV, WHO HAS ALWAYS STRESSED HIS BULGARIAN ORIGIN AND TOOK
22 PRIDE OF IT, IS AN EXAMPLE TO ALL WHO ARE GIVING THEIR
23 STRENGTH AND THEIR ABILITIES IN THE NAME OF SCIENCE AND THE
24 PROGRESS OF MANKIND. BULGARIANS STILL HAVE A ROLE TO PLAY IN
25 BOTH AMERICAN SOCIETY AND ECONOMY. BULGARIAN PROFESSORS TEACH



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1 IN U.C.L.A. IN STANFORD, BULGARIANS ARE THE FOURTH BIGGEST
2 GROUP OF INTERNATIONAL STUDENTS IN HARVARD. BULGARIAN
3 ENTREPRENEURS IN THE UNITED STATES HAVE ESTABLISHED A NUMBER
4 OF SUCCESSFUL HIGH TECH START-UPS, LARGE COMPANIES, LIKE--
5 PROVIDING EMPLOYMENT. BULGARIANS GRADUATED FROM U.S.
6 UNIVERSITIES, WORK IN LARGE COMPANIES LIKE INTEL, GENERAL
7 ELECTRIC, MICROSOFT, NORTHROP GRUMMAN AND N.A.S.A., TO NAME
8 JUST A FEW. ACCORDING TO ROUGH ESTIMATES, SOME 200 TO 250,000
9 NATIVE BULGARIANS NOW LIVE IN AMERICA, INCLUDING MORE THAN
10 20,000 IN THE L.A. COUNTY AREA ALONE. GIVEN THE SMALL
11 POPULATION OF BULGARIA OF JUST OVER 7.5 MILLION, THIS IS A
12 RATHER SIGNIFICANT COMMUNITY INDEED. KEEPING ALIVE THE BALANCE
13 OF FELLOW BULGARIANS WITH THEIR COUNTRY OF ORIGIN IS ONLY A
14 PART, ALTHOUGH A VERY IMPORTANT ONE, OF OUR WORK AS LOS
15 ANGELES CONSULATE GENERAL. ON THE OTHER HAND, WE ARE SENT HERE
16 TO BUILD BRIDGES THROUGH MAINTAINING POLITICAL, DEEPENING
17 CULTURAL AND PROMOTING ECONOMIC RELATIONS BETWEEN BULGARIA AND
18 THE UNITED STATES WITH A PARTICULAR EMPHASIS FOR THE LATTER,
19 ON BOTH THE SILICON VALLEY AND LOS ANGELES COUNTY. WITH ITS
20 MORE THAN 13TH CENTURY OLD HISTORY, MODERN BULGARIA IS ONE OF
21 THE HOTTEST EUROPEAN TOURIST DESTINATIONS. AFTER THE FALL OF
22 COMMUNISM IN 1989, MY COUNTRY SUFFERED AN ECONOMIC DOWNTURN IN
23 THE FIRST HALF OF THE '90S, STRUGGLING TO BUILD A PRIVATE
24 MARKET ECONOMY FROM A PREVIOUSLY ENTIRELY STATE-RUN AND
25 CENTRALLY PLANNED ECONOMY. HOWEVER, SINCE 1997, BULGARIA HAS



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1 EXPERIENCED A SIGNIFICANT ECONOMIC GROWTH WITH THE GDP GROWTH
2 OF MORE THAN 5% AS AN ANNUAL RATE AND A STRONG INFLOW OF
3 FOREIGN INVESTMENTS, COMBINED WITH MACRO- ECONOMIC STABILITY.
4 ALREADY A N.A.T.O. ALLY OF THE UNITED STATES, BULGARIA IS NOW
5 SET TO JOIN THE EUROPEAN UNION ON JANUARY THE 1ST, 2007. IT'S
6 A GREAT EFFORT BY THE WHOLE SOCIETY BUT MY COUNTRY IS FIRMLY
7 COMMITTED TO MEET ALL DEADLINES AND STAND OUT. THE 2004 WORLD
8 INVESTMENT REPORT BY THE U.N. CONFERENCE OF TRADE AND
9 DEVELOPMENT, UNCTAD, IN ITS GLOBAL FOREIGN DIRECT INVESTMENT
10 INDEX, RANKS BULGARIA THE BEST PERFORMER IN THE REGION OF
11 SOUTHEASTERN EUROPE AND 12TH IN THE WORLD. THE ATTRACTIVENESS
12 OF BULGARIA AS AN INVESTMENT DESTINATION HAS DRAWN A NUMBER OF
13 U.S. MULTINATIONALS. AMERICANS STANDS OUT WITH THE INVESTMENT
14 OF MORE THAN \$186 MILLION. AMERICAN ENERGY SYSTEM, AES, WITH
15 MORE THAN \$1.3 BILLION, AAG, _____ INTERNATIONAL
16 THE NUMBER ONE TELECOM OPERATOR WITH MORE THAN \$340 MILLION.
17 H.P., I.B.M., CITIBANK, GENERAL ELECTRIC, KRAFT FOODS AND
18 ALCO. A NUMBER OF COMPANIES FROM THE L.A. COUNTY ITSELF HAVE
19 ALREADY ESTABLISHED OR ARE IN THE PROCESS OF ESTABLISHING
20 OPERATIONS IN BULGARIA. ONE IS BUILDING A 100 MILLION WORTH
21 BUSINESS AND LOGISTICS CENTER NEXT TO THE NEW SOPHIA AIRPORT.
22 ANOTHER ONE IS AN INDEPENDENT FILM STUDIO WHICH HAS
23 SUCCESSFULLY FINALIZED THE PROCEDURE OF ACQUIRING MY COUNTRY'S
24 NATIONAL FILM STUDIO AND BULGARIA HAD ALREADY HOSTED A NUMBER
25 OF HOLLYWOOD PRODUCTIONS. AND YET A THIRD ONE, A FINANCIAL AND



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1 ACCOUNTING COMPANY WILL SOON ESTABLISH IN A EUROPEAN
2 HEADQUARTERS AND SERVICE CENTER IN BULGARIA. WE HOPE THAT THE
3 NUMBER OF COMPANIES DISCOVERING MY COUNTRY AS A PROFITABLE
4 GATEWAY TO THE LARGE EUROPEAN MARKET WILL ONLY GROW. OUR
5 DEDICATED INVESTMENT AND COMMERCIAL OFFICE AT THE CONSULATE,
6 TOGETHER WITH THE BULGARIAN MINISTER OF ECONOMY AND ENERGY,
7 PROVIDE A FULL SUPPORT THROUGH EVERY STEP OF ESTABLISHING A
8 BUSINESS IN BULGARIA. BULGARIA IS A GREAT PLACE TO VISIT AND
9 TO DO BUSINESS. OUR DOORS ARE OPEN TO ALL OF YOU. WE HOPE TO
10 HAVE A NUMBER OF OCCASIONS AND GOOD OPPORTUNITIES FOR
11 COOPERATION AND FOR LEARNING FROM EACH OTHER. THANK YOU VERY
12 MUCH FOR YOUR ATTENTION. [APPLAUSE]

13

14 **SUP. BURKE:** WELCOME.

15

16 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR GLORIA MOLINA.

17

18 **SUP. MOLINA:** WELCOME.

19

20 **SUP. ANTONOVICH, MAYOR:** OKAY. SUPERVISOR KNABE.

21

22 **SUP. KNABE:** THANK YOU, MR. MAYOR, MEMBERS OF THE BOARD, I
23 DON'T HAVE ANY FORMAL PRESENTATIONS. I WOULD LIKE TO INTRODUCE
24 SOME FOLKS THAT ARE OUT THERE, THOUGH. I'D LIKE TO WELCOME THE
25 SIXTH, SEVENTH AND EIGHTH GRADE CLASSES OF CONSTELLATION



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1 COMMUNITY MIDDLE SCHOOL. I'VE GOT SOME OF THEIR TEACHERS AND
2 PARENTS AND DAPHNE CHIN JACKSON, THE DIRECTOR, AND THEY'RE
3 SITTING IN THE AUDIENCE. I WANT TO ASK THEM ALL TO STAND AND
4 WE WELCOME YOU, HOPE YOU HAVE A GREAT DAY AND A FUN TIME.
5 THANK YOU. THANKS FOR BEING HERE. [APPLAUSE]

6

7 **SUP. KNABE:** I DON'T HAVE ANY OTHER PRESENTATIONS TO DO. WE'LL
8 SAY SOME THINGS WHEN YOU HAVE MR. DUNNIGAN UP HERE.

9

10 **SUP. ANTONOVICH, MAYOR:** OKAY. LET ME WELCOME TO OUR BOARD OF
11 SUPERVISORS NOBEL PRIZE WINNER FROM CAL TECH AND THAT'S
12 PROFESSOR ROBERT GRUBBS, WHO IS A ORGANIC CHEMIST FROM CAL
13 TECH WHERE HE WON THE 2005 NOBEL PRIZE IN CHEMISTRY. THE \$1.3
14 MILLION PRIZE WAS SHARED BY DR. GRUBBS AND TWO OTHERS FOR
15 THEIR WORK IN DEVELOPING THE METATHESIS METHOD WHICH IS A
16 CHEMICAL DANCE THAT MAKES MOLECULES SWAP ATOMS. THESE
17 REACTIONS ARE NOW USED TO CREATE MEDICINES, PLASTICS AND OTHER
18 PRODUCTS WITH ENHANCED EFFICIENCIES AND LESS ENVIRONMENTAL
19 HAZARDS. ROBERT IS A NATIVE OF KENTUCKY WHO EARNED HIS
20 BACHELOR'S AND MASTER'S DEGREE AT THE UNIVERSITY OF FLORIDA.
21 AFTER COMPLETING HIS DOCTORATE IN CHEMISTRY AT COLUMBIA
22 UNIVERSITY, HE SPENT A YEAR AT STANFORD UNIVERSITY AS A POST-
23 DOCTORAL FELLOW AND THEN JOINED THE MICHIGAN STATE UNIVERSITY
24 FACULTY BACK IN 1969. HE CAME TO CALIFORNIA AND CAL TECH IN
25 1978 WITH FULL TENURE AS PROFESSOR AND HAS BEEN THE VICTOR IN



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1 ELIZABETH ATKINS PROFESSOR OF CHEMISTRY SINCE 1990. HE'S A
2 MEMBER OF THE NATIONAL ACADEMY OF SCIENCES SINCE 1989 AND WAS
3 THE 2000 YEAR RECIPIENT OF THE BENJAMIN FRANKLIN MEDAL. HIS
4 AWARD BRINGS A NUMBER OF NOBEL PRIZES WON BY CAL TECH FACULTY
5 AND ALUMNI TO A GRAND TOTAL OF 32. SO, DR. GRUBBS,
6 CONGRATULATIONS ON THIS ACCOMPLISHMENT AND WE WISH YOU MANY
7 MORE YEARS OF EDUCATING OUR YOUNG PEOPLE AND PROVIDING MORE
8 BREAKTHROUGHS IN SCIENCE. [APPLAUSE]

9

10 **ROBERT H. GRUBBS:** YES, GOOD MORNING. IT'S GREAT TO BE HERE
11 REPRESENTING THE SCIENTISTS OF THE L.A. AREA. THE RESEARCH
12 UNIVERSITIES NOW HAVE REPRESENTATIVES WHO HAVE GONE TO
13 STOCKHOLM, U.C.L.A., U.S.C. AND CAL TECH. BUT, IN THE
14 COMPETITION IN THE L.A. AREA, WE DON'T HAVE A FOOTBALL TEAM
15 ANY MORE BUT WE ACTUALLY HAVE MORE NOBEL PRIZE WINNERS THAN
16 THE OTHER TWO. SO, YEAH, IT'S GREAT TO JOIN THE GROUP AT CAL
17 TECH, THERE'S NOW FIVE OF US AND SO IT'S A PARTICULAR PLEASURE
18 TO BE HERE AND IT'S GREAT TO BE PART OF THE L.A. AREA. THANK
19 YOU. [APPLAUSE]

20

21 **SUP. ANTONOVICH, MAYOR:** THIS MORNING, SUPERVISOR BURKE AND I
22 WOULD LIKE TO RECOGNIZE FOUR EMANCIPATED FOSTER YOUTHS WHO ARE
23 GOING TO BE THE RECIPIENTS OF SCHOLARSHIPS FROM THE COUNTY'S
24 AFRICAN-AMERICAN HERITAGE COMMITTEE. TO PARTICIPATE WITH THIS
25 PRESENTATION, WE WOULD LIKE TO WELCOME DR. SANDERS, DAVID



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1 SANDERS, WHO IS THE DIRECTOR OF DEPARTMENT OF CHILDREN AND
2 FAMILY SERVICES AND, FROM THE AFRICAN-AMERICAN HERITAGE
3 COMMITTEE, CYNTHIA MAYCHEN, WHO IS A CHAIRMAN AND JESSE
4 RIGGENS, WHO IS THE TREASURER. EACH YEAR, THE AMERICAN AFRICAN
5 HERITAGE COMMITTEE CO-SPONSORS THE ANNUAL OBSERVANCE OF BLACK
6 HISTORY MONTH. THIS YEAR, THE COMMITTEE DECIDED TO FOREGO ITS
7 USUAL MUSICAL CELEBRATION, BELIEVING THAT ITS RESOURCES WOULD
8 BE BETTER USED BY AWARDING \$250 SCHOLARSHIPS TO FOUR
9 EMANCIPATED YOUTH. I APPLAUD THAT COMMITTEE FOR THIS DONATION
10 AND IT'S A PLEASURE TO PRESENT THESE SCHOLARSHIPS TO THESE
11 YOUNG PEOPLE AT THIS TIME. SO, SUPERVISOR BURKE?

12

13 **SUP. BURKE:** WELL, WE'RE VERY PLEASED TO RECOGNIZE COREY NASH.
14 SHE'S-- COREY IS A SENIOR AT KING DREW MEDICAL MAGNET IN LOS
15 ANGELES. HE WORKS PART-TIME AT MCDONALD'S WHILE ATTENDING HIGH
16 SCHOOL FULL TIME AND MAINTAINING A 3.7 GPA. COREY IS A PEER
17 COUNSEL AT HIS SCHOOL AND ALSO PLAYS FOR A TRAVELING
18 BASKETBALL TEAM. HE HAS APPLIED TO MOREHOUSE COLLEGE IN
19 ATLANTA, GEORGIA, AND HAS ALREADY BEEN ACCEPTED TO U.C.
20 RIVERSIDE AND SAN DIEGO STATE UNIVERSITY. HIS GOAL IS TO
21 BECOME A SOCIAL WORKER. CONGRATULATIONS. [APPLAUSE]

22

23 **SUP. BURKE:** BRITTNEY WHITMORE IS A SENIOR AT LYNWOOD HIGH
24 SCHOOL IN LYNWOOD. SHE WORKS PART-TIME AT TARGET WHILE
25 ATTENDING HIGH SCHOOL FULL TIME AND MAINTAINING A 3.3 GPA.



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1 SHE'S APPLIED TO SEVERAL COLLEGES AND UNIVERSITIES AND HOPES
2 TO BECOME A PSYCHOLOGIST. CONGRATULATIONS TO BRITTNEY. [
3 APPLAUSE]

4

5 **SUP. ANTONOVICH, MAYOR:** AND LET ME RECOGNIZE MELODY HARVEY,
6 WHO IS A SENIOR AT BLAIR HIGH SCHOOL IN PASADENA WITH A
7 OVERALL GPA OF 3.8. SHE BELONGS TO THE NATIONAL HONOR SOCIETY,
8 INVOLVED IN CREATIVE WRITING CLUB AT HER SCHOOL. SHE'S ALSO
9 APPLIED TO MAJOR UNIVERSITIES AND PLANS TO MAJOR IN BUSINESS
10 ECONOMICS OR ACCOUNTING AND MATH, SO, MELODY, CONGRATULATIONS.
11 [APPLAUSE]

12

13 **SUP. ANTONOVICH, MAYOR:** AND VICTORIA HELM IS A SENIOR
14 ATTENDING OPPORTUNITY FOR LEARNING, LOCATED IN CANYON COUNTRY
15 IN THE SANTA CLARITA VALLEY. SHE WORKS PART-TIME AT STATOR
16 BROTHERS WHILE MAINTAINING A 3.25 GRADE POINT AVERAGE. SHE'S
17 INVOLVED IN THE CANYON COUNTRY BOYS AND GIRLS CLUB AND PLANS
18 ON ATTENDING COLLEGE OF THE CANYONS THIS FALL. VICTORIA,
19 CONGRATULATIONS. [APPLAUSE]

20

21 **CYNTHIA:** THANK YOU, BOARD OF SUPERVISORS. ON BEHALF OF THE
22 AFRICAN-AMERICAN HERITAGE COMMITTEE, I WANT TO ACKNOWLEDGE AND
23 THANK YOU AND OUR CHIEF ADMINISTRATIVE OFFICER, MR. DAVID
24 JANSSEN, FOR THEIR SUPPORT IN OUR BLACK HISTORY ANNUAL PROGRAM
25 AND I'D LIKE TO INVITE EACH OF YOU TO VISIT THE SECOND ANNUAL



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1 AFRICAN MARKETPLACE ON THE SECOND FLOOR. COME OUT. WE HAVE
2 NICE VENDORS OUT AND LOTS OF GOOD SOUL FOOD FOR YOU. THANK
3 YOU. [APPLAUSE]

4

5 **SUP. ANTONOVICH, MAYOR:** DR. SANDERS?

6

7 **DR. DAVID SANDERS:** ON BEHALF OF THE DEPARTMENT OF CHILDREN AND
8 FAMILY SERVICES, I WANT TO JOIN MAYOR ANTONOVICH AND
9 SUPERVISOR BURKE AND THE BOARD IN RECOGNIZING THE OUTSTANDING
10 ACCOMPLISHMENTS OF THESE FOUR YOUTH BEING RECOGNIZED BY THE
11 AFRICAN-AMERICAN HERITAGE COMMITTEE. I'M VERY PROUD TO STAND
12 HERE TODAY WITH THESE STUDENTS. THEY'VE MAINTAINED A HIGH
13 GRADE POINT AVERAGE WHILE BALANCING SCHOOL, WORK,
14 EXTRACURRICULAR ACTIVITIES AND LIFE CHALLENGES. THEY ALL PLAN
15 TO GO TO COLLEGE AND WILL PURSUE CAREERS RANGING FROM BUSINESS
16 TO SOCIAL WORK. I THANK THE AFRICAN-AMERICAN HERITAGE
17 COMMITTEE FOR PROVIDING THEM THESE SCHOLARSHIPS AND WANT TO
18 ENCOURAGE EACH OF THE STUDENTS TO CONTINUE TO PURSUE
19 EXCELLENCE IN EVERYTHING YOU DO, SO THANK YOU. [APPLAUSE]

20

21 **SUP. ANTONOVICH, MAYOR:** NOW WE HAVE A LITTLE BOY, "SHREK",
22 HE'S A SHEPHERD MIX, HE'S SEVEN WEEKS OLD, WHO IS LOOKING FOR
23 A HOME. HERE'S LITTLE "SHREK". THOSE WHO ARE WATCHING AT HOME
24 CAN CALL AREA CODE (562) 728-4644. OR ANYBODY IN THE AUDIENCE.
25 AND, AGAIN, ONE DAY, THE FIRE STATION MIGHT WANT TO ADOPT ONE



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1 OF THESE LITTLE DOGS. WE'LL PUT DOTS ON HIM. THIS IS A LITTLE
2 "SHREK". ANYBODY WHO WOULD LIKE TO ADOPT HIM. DO YOU HAVE ANY
3 MOTIONS-- OR PRESENTATIONS? YVONNE? SUPERVISOR BURKE?

4

5 **SUP. BURKE:** WE ARE VERY PLEASED TO MAKE THIS PRESENTATION FOR
6 THE MILLION MAN MARCH-- MILLION CAN MARCH, MILLION CAN MARCH
7 MONTH AND WE WOULD LIKE SUPERVISOR ANTONOVICH TO JOIN FOR THIS
8 PRESENTATION AS WELL. WELL, WHEN HE COMES BACK, WE'LL
9 CERTAINLY GET HIM HERE. WE'D LIKE TO CALL KRISTIAN
10 HOLLINGSWORTH, TED HAYES AND THOSE INVOLVED WITH THE MILLION
11 CAN MARCH TO COME FORWARD. SUPERVISOR ANTONOVICH WILL BE HERE
12 IN JUST A SECOND. UNTIL LAST SEPTEMBER, THE HOLLINGSWORTH
13 FAMILY LIVED IN THE ROSEWOOD UNINCORPORATED AREA OF THE COUNTY
14 IN THE SECOND DISTRICT, WHICH I REPRESENT. ONE DAY, ON A
15 FAMILY SHOPPING TRIP DOWNTOWN, ONE OF THE CHILDREN, 17-YEAR-
16 OLD CHRISTEN, ASKED TO SEE SKID ROW. ON THE DRIVE THROUGH THE
17 AREA, HE WAS STRUCK BY THE NUMBER OF HOMELESS PEOPLE HE SAW.
18 THE HOLLINGSWORTH FAMILY HAS A TRADITION OF COMMUNITY SERVICE
19 AND CHRISTEN DECIDED TO RAISE FUNDS TO HELP THE HOMELESS. HE
20 ORGANIZED THE MILLION CAN MARCH, A CAMPAIGN TO COLLECT AND
21 RECYCLE ONE MILLION ALUMINUM CANS DURING THE MONTH OF MARCH.
22 ITS MISSION IS TO USE THE PROCEEDS TO PROVIDE ASSISTANCE TO
23 JUSTICEVILLE HOMELESS U.S.A., WHICH IS ALSO KNOWN AS DOME
24 VILLAGE TO MOST OF US HERE IN DOWNTOWN. DOME VILLAGE IS WELL
25 KNOWN AS A PLACE WHERE COUNTLESS NUMBERS OF HOMELESS FAMILIES



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1 HAVE RECEIVED HOUSING AND ASSISTANCE. IT WAS FOUNDED IN 1990
2 BY GLOBAL HOMELESS ACTIVIST, TED HAYES, WHO IS AN OLD FRIEND
3 OF THE HOLLINGSWORTH FAMILY. SUPERVISOR ANTONOVICH?

4

5 **SUP. ANTONOVICH, MAYOR:** DESPITE THE RICH HISTORY, DOME VILLAGE
6 WILL SOON BE A THING OF THE PAST. DOME VILLAGE IS LOCATED IN
7 THE PRIME DOWNTOWN REDEVELOPMENT AREA AND EVERYBODY NOW IS
8 BEING EVICTED FOR A HIGH-RISE BUILDING. THE COMMITTEE WANTS
9 THE PROCEEDS OF ITS CAMPAIGN TO HELP THE NEEDY FAMILIES WHO
10 WILL BE DISPLACED AND TO HELP DOME VILLAGE SECURE A NEW SITE.
11 KRISTIAN HOLLINGSWORTH, WHO IS THE CHAIRMAN OF THE COMMITTEE,
12 NOW LIVES IN THE ANTELOPE VALLEY IN THE FIFTH DISTRICT AND
13 ATTENDS QUARTZ HILL HIGH SCHOOL. EVEN THOUGH DOME VILLAGE IS
14 MANY MILES AWAY FROM THE VALLEY, HOMELESSNESS IS A MAJOR ISSUE
15 ALL OVER OUR COUNTY. THE MILLION CAN MARCH ORGANIZING
16 COMMITTEE IS A PARTNER WITH DIVERSE SEGMENT OF THE RELIGIOUS
17 COMMUNITY AND WITH CORPORATIONS IN THIS CAMPAIGN INCLUDING
18 COSTCO, THE COUNTY'S DEPARTMENT OF PARKS AND RECREATION IS
19 ALSO A PARTNER IN THIS EFFORT. IN RECOGNITION OF THIS
20 UNDERTAKING, THE COUNTY OF LOS ANGELES, THE SUPERVISORS ARE
21 HEREBY PROCLAIMING THE MONTH OF MARCH 2006 AS MILLION CAN
22 MARCH MONTH. WE URGE ALL RESIDENTS TO PARTICIPATE IN AND
23 SUPPORT THIS EFFORT TO HELP MAKE EVERY SUCCESSFUL CAMPAIGN.

24



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1 **SUP. BURKE:** SUPERVISOR ANTONOVICH, PLEASE JOIN ME IN
2 PRESENTING THIS SCROLL TO KRISTIAN HOLLINGSWORTH, CHAIR OF THE
3 MILLION CAN MARCH ORGANIZING COMMITTEE IN PROCLAMATION OF THE
4 MARCH 2006 AS MILLION CAN MARCH. ALSO WITH KRISTIAN, HIS
5 FATHER, LOUIS HOLLINGSWORTH, HIS GRANDMOTHER, SHIRLEY LEWIS.
6 IS SHE HERE? SHE COULDN'T BE HERE. TED HAYES IS HERE, FOUNDER
7 OF DOME VILLAGE AND KRISTIAN'S TEACHER, TEDRICK JOHNSON, IS
8 SHE HERE? SHE DIDN'T MAKE IT, EITHER. MARCUS BELL OF AMER-I-
9 CAN PROGRAM IS HERE. OKAY. ALL RIGHT. OKAY. BUT YOU HAD A LOT
10 OF SUPPORT, THOUGH. [APPLAUSE]

11

12 **KRISTIAN HOLLINGSWORTH:** I WANT TO SAY THAT I'M HONORED AND I
13 THANK THE BOARD OF SUPERVISORS FOR PROVIDING ME WITH THIS
14 PRIVILEGE AND I WOULD LIKE IT IF EVERYONE GOT INVOLVED TO HELP
15 THE HOMELESS BY DONATING A CAN DURING THE MONTH OF MARCH TO
16 HELP BENEFIT THE HOMELESS DOWN AT JUSTICEVILLE, U.S.A., AND
17 THANK YOU GUYS FOR YOUR TIME AND YOUR SUPPORT. [APPLAUSE]

18

19 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK HAROLD DUNNIGAN TO JOIN ME.
22 COME ON UP. MEMBERS OF THE BOARD, TODAY WE'RE HONORING OCEAN
23 LIFEGUARD HAROLD DUNNIGAN, WHO RETIRED ON JANUARY 28TH AT THE
24 AGE OF 76 AFTER AN ASTOUNDING AND OUTSTANDING 57 YEARS OF
25 LIFEGUARD SERVICE FOR THE CITY OF SANTA MONICA, THE CITY OF



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1 LOS ANGELES AND THE COUNTY OF LOS ANGELES. HE SERVED HIS
2 COUNTRY AS ENLISTEE IN THE UNITED STATES NAVY, SAW ACTION, WAS
3 DECORATED WITH A PRESIDENTIAL UNIT CITATION FOR HIS HEROISM
4 DURING THE KOREAN WAR, HAS BEEN A MENTOR AND INSPIRATION TO
5 GENERATIONS OF YOUNGER SWIMMERS AND LIFEGUARDS, ORGANIZING
6 TEACHING AND RECREATIONAL PROGRAMS, LIFEGUARD COMPETITIONS AND
7 WINNING TWO NATIONAL TITLES IN THE NATIONAL LIFEGUARD IRON MAN
8 COMPETITION. HE DOESN'T LOOK LIKE HE'S 76. HE DOESN'T LOOK
9 LIKE HE'S 56. BUT WE WANTED TO TAKE THIS OPPORTUNITY, ALL FIVE
10 OF US, TO PRESENT YOU WITH THIS PROCLAMATION, THANKING YOU FOR
11 YOUR SERVICE TO THE PEOPLE OF LOS ANGELES COUNTY, FOR YOUR
12 SINGULAR OUTSTANDING LIFE THAT YOU HAVE SO FAR LED, BOTH ON
13 BEHALF OF THE COUNTY AND ON BEHALF OF OUR COUNTRY, WE WANT TO
14 WISH YOU WELL IN THE MANY MORE YEARS OF RETIREMENT THAT YOU
15 HAVE COMING. YOU'VE EARNED IT. CONGRATULATIONS. THANKS FOR
16 YOUR SERVICE. [APPLAUSE]

17

18 **HAROLD DUNNIGAN:** BEGAN MY FIRST YEARS LIFE GUARDING AT SANTA
19 MONICA. I KEEP THINKING THE DATE WAS 1959 BUT, WHEN YOU GET TO
20 BE 76 YEARS OLD, YOU CAN'T REMEMBER SOMETIMES WHERE YOU LEAVE
21 YOUR KEYS OR YOUR CAR. NEVERTHELESS, IT'S BEEN A GREAT
22 EXPERIENCE FOR ME THANKS TO THE TRANSITION FROM BEING PART OF
23 RECREATIONAL PARKS TO BEING PART OF THE FIRE DEPARTMENT. I
24 THINK THE LIFEGUARDS HAVE GROWN TO A NEW DIMENSION. I'M
25 THANKFUL FOR THE FIRE DEPARTMENT, THANKFUL FOR THE COUNTY FOR



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1 TAKING US ON AND MOST OF ALL THANKFUL TO THE TAXPAYERS OF THE
2 COUNTY WHO SUPPORT US AND ALLOW US TO DO THE THINGS THAT WE
3 DO. I TRUST WE DO OUR JOB WELL AND THANK YOU. [APPLAUSE]

4

5 **SUP. YAROSLAVSKY:** THANK YOU. HANG ON A SECOND. GOT A COUPLE OF
6 OTHER PEOPLE WHO WANT TO SAY A WORD. FIRST, I'D LIKE TO INVITE
7 MY COLLEAGUE, DON KNABE.

8

9 **SUP. KNABE:** HE HAS BEEN A GREAT FRIEND BUT I MEAN NOT ONLY 57
10 YEARS OF LIFE GUARDING BUT HIS COMMUNITY ACTIVITIES AND
11 NURTURING THE JUNIOR LIFEGUARD PROGRAM AND EVERYTHING ELSE.
12 WE'RE GOING TO MISS HIM. THIS IS AN INCREDIBLE INDIVIDUAL,
13 GREAT HUMAN BEING AND WE JUST THANK YOU FOR ALL YOUR MANY
14 YEARS OF SERVICE.

15

16 **HAROLD DUNNIGAN:** VERY GOOD, SIR. THANK YOU.

17

18 **SUP. YAROSLAVSKY:** AND CHIEF MICHAEL FREEMAN.

19

20 **CHIEF P. MICHAEL FREEMAN:** THANK YOU, SIR. HONORABLE MAYOR AND
21 MEMBERS OF THE BOARD, I WOULD JUST LIKE TO TAKE A BRIEF MOMENT
22 TO CONGRATULATE HAROLD ON HIS STELLAR CAREER AS A LIFEGUARD,
23 HIS MANY YEARS OF SERVICE, HIS CARING FOR YOUNG PEOPLE,
24 YOUNGSTERS. HE ALSO HAD A SIGNIFICANT CAREER IN EDUCATION AND
25 I THINK PROBABLY ONE OF THE MOST IMPRESSIVE THINGS IS HE HAS



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1 SAILED, HE AND ONE OTHER LIFEGUARD, ALL THE WAY FROM HERE TO
2 ISTANBUL, TURKEY, AND BACK AND THAT, IN ITSELF, IS WORTHY OF
3 RECOGNITION. WE CONGRATULATE YOU FOR YOUR MANY YEARS OF
4 SERVICE, YOUR CARING COMMITMENT TO THE OCEAN LIFEGUARDS AND TO
5 THE YOUNG PEOPLE IN THE COMMUNITY AND WE WISH YOU THE VERY
6 BEST FOR A VERY LONG, HEALTHY AND REWARDING RETIREMENT.
7 CONGRATULATIONS. [APPLAUSE]

8

9 **SUP. BURKE:** THANK YOU SO MUCH.

10

11 **SUP. ANTONOVICH, MAYOR:** OKAY. WE'LL GO ON WITH THE PUBLIC
12 HEARINGS.

13

14 **CLERK ROBIN GUERRERO:** WILL ALL THOSE WHO PLAN TO TESTIFY
15 BEFORE THE BOARD ON AGENDA ITEMS 1 THROUGH 4 PLEASE, STAND AND
16 RAISE YOUR RIGHT HAND TO BE SWORN IN. [ADMINISTERING OATH]

17

18 **CLERK ROBIN GUERRERO:** THANK YOU. PLEASE BE SEATED. WE WILL
19 BEGIN WITH ITEM 1, HEARING ON THE ANNUAL GARBAGE COLLECTION
20 AND DISPOSAL SERVICE FEES REPORT FOR FISCAL YEAR 2006/2007 FOR
21 THE BELVEDERE GARBAGE DISPOSAL DISTRICT AND ON THE COLLECTION
22 OF INCREASED ANNUAL SERVICE FEES IN THE BELVEDERE GARBAGE
23 DISPOSAL DISTRICT FROM \$108 TO \$152 PER REFUSE UNIT PER YEAR.
24 WE HAVE ONE WRITTEN PROTEST.

25



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1 **RICHARD WEISS, COUNSEL:** MR. MAYOR, THERE IS A BRIEF STAFF
2 STATEMENT, IF STAFF COULD COME UP, PLEASE.

3

4 **HOSAM BANA:** GOOD MORNING, HONORABLE MAYOR AND MEMBERS OF THE
5 BOARD. MY NAME IS HOSAM BANA AND I'M SENIOR CIVIL ENGINEER FOR
6 THE DEPARTMENT OF PUBLIC WORKS. I AM FAMILIAR WITH THESE
7 PROCEEDINGS TO INCREASE THE BELVEDERE GARBAGE DISPOSAL
8 DISTRICT, GARBAGE COLLECTION AND DISPOSAL SERVICE FEES FROM
9 \$108 TO \$152 PER REFUSE UNIT AND TO CONTINUE TO COLLECT THOSE
10 SERVICE FEES ON THE TAX ROLL DURING FISCAL YEAR 2006/2007. THE
11 REPORT ON THESE GARBAGE COLLECTION AND DISPOSAL SERVICE FEES
12 WAS PREPARED IN MY OFFICE AND UNDER MY DIRECTION. IN MY
13 OPINION, IT IS NECESSARY TO INCREASE THE SERVICE FEES TO THEIR
14 RECOMMENDED LEVELS DUE TO DEPLETING RESERVES AS A RESULT OF
15 STATE CUTBACKS ON PROPERTY TAX TRANSFERS. IN MY OPINION, IT IS
16 IN THE PUBLIC INTEREST TO CONTINUE TO COLLECT THE SERVICE FEES
17 ON THE TAX ROLL BECAUSE IT PROVIDED FOR THE MOST ORDERLY
18 COLLECTION OF SUCH CHARGES FROM THE AFFECTED PROPERTY OWNERS.
19 IN MY OPINION, THE PROPOSED GARBAGE COLLECTION AND DISPOSAL
20 SERVICE FEES ARE NECESSARY TO PROVIDE SUFFICIENT FUNDS TO
21 PROVIDE ADEQUATE SERVICES IN THE DISTRICT AND THE PROPOSED
22 FEES HAVE BEEN FAIRLY IMPOSED. NOTICES OF THE PROPOSED SERVICE
23 FEE INCREASE WERE MAILED TO APPROXIMATELY 16,200 PROPERTY
24 OWNERS. WE RECEIVED 14 OBJECTIONS. THANK YOU.

25



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1 **SUP. ANTONOVICH, MAYOR:** OKAY. ANY COMMENTS? ANYBODY IN THE
2 AUDIENCE WHO WISHES TO SPEAK ON THIS ITEM? SUPERVISOR KNABE
3 MOVES. I'LL SECOND TO CLOSE THE HEARING AND APPROVE THE ITEM.
4 WITHOUT OBJECTION, SO ORDERED. ITEM NUMBER 2.

5

6 **CLERK ROBIN GUERRERO:** ITEM NUMBER 2, HEARING ON PROPOSED SALE
7 OF A 587-SQUARE-FOOT UNDEVELOPED PORTION OF THE JOHN ANSON
8 FORD AMPHITHEATER TO GRAHAM STREETER. WE HAVE NO WRITTEN
9 PROTESTS.

10

11 **SUP. ANTONOVICH, MAYOR:** ANYBODY IN THE AUDIENCE WHO WISHES TO
12 SPEAK ON THIS ITEM? SUPERVISOR YAROSLAVSKY WILL MOVE TO CLOSE
13 THE HEARING, APPROVE THE ITEM NUMBER 2. SECONDED. WITHOUT
14 OBJECTION, SO ORDERED. ITEM NUMBER 3.

15

16 **CLERK ROBIN GUERRERO:** THE HEARING ON ANNEXATION OF TERRITORY
17 TO COUNTY COUNTY LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY
18 LIGHTING DISTRICT LLA-1, UNINCORPORATED ZONE, WHITTIER AREA,
19 AND THE LEVYING OF ANNUAL ASSESSMENTS FOR STREET LIGHTING
20 PURPOSES FOR FISCAL YEAR 2006/2007.

21

22 **SUP. ANTONOVICH, MAYOR:** OKAY.

23

24 **RANDINE RUIZ:** MY NAME IS RANDINE RUIZ AND I AM A SENIOR CIVIL
25 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I'M FAMILIAR WITH



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1 THESE PROCEEDINGS FOR THE ANNEXATION OF THE PROJECT L092 2004
2 IN THE UNINCORPORATED WHITTIER AREA TO COUNTY LIGHTING
3 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
4 UNINCORPORATED ZONE, AND FOR THE LEVYING AND COLLECTION OF
5 ASSESSMENTS WITHIN THAT PROJECT AREA. IN MY OPINION, THE
6 INVOLVED PROJECT AREA WILL BE BENEFITED BY THE ANNEXATION AND
7 THE SERVICE TO BE PROVIDED AND THE PROPOSED ASSESSMENTS HAVE
8 BEEN SPREAD IN PROPORTION TO BENEFIT. IN THE EVENT THAT THERE
9 IS NO MAJORITY PROTEST, WE ARE RECOMMENDING THAT YOUR BOARD
10 ADOPT THE RECOMMENDATIONS TO ANNEX AND LEVY THE PROPOSED
11 ASSESSMENTS. WE ARE FURTHER RECOMMENDING THAT YOUR BOARD
12 APPROVE THE EXCHANGE OF PROPERTY TAX REVENUES AMONG NONEXEMPT
13 AGENCIES, AS DESCRIBED IN THE BOARD LETTER.

14

15 **SUP. ANTONOVICH, MAYOR:** OKAY. IS THERE ANYBODY IN THE AUDIENCE
16 WHO WISHES TO SPEAK ON THIS?

17

18 **CLERK ROBIN GUERRERO:** MAYOR, IT WOULD BE APPROPRIATE AT THIS
19 TIME TO CLOSE THE HEARING, DIRECT THE TABULATION OF BALLOTS
20 AND TABLE THE ITEM UNTIL LATER IN THE MEETING FOR TABULATION
21 RESULTS AND ACTION BY YOUR BOARD.

22

23 **SUP. ANTONOVICH, MAYOR:** I MOVE. SECONDED BY KNABE. WITHOUT
24 OBJECTION, SO ORDERED.

25



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1 **CLERK ROBIN GUERRERO:** ITEM 4, HEARING ON ANNEXATION OF
2 TERRITORY, PETITION NUMBER 140-902 TO COUNTY LIGHTING
3 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
4 UNINCORPORATED ZONE, CITY OF INDUSTRY AREA AND THE LEVY OF
5 ANNUAL ASSESSMENTS FOR STREET LIGHTING PURPOSES FOR FISCAL
6 YEAR 2006/2007.

7

8 **RANDINE RUIZ:** MY NAME IS RANDINE RUIZ AND I AM A SENIOR CIVIL
9 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I'M FAMILIAR WITH
10 THESE PROCEEDINGS FOR THE ANNEXATION OF TERRITORY TO LIGHTING
11 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
12 UNINCORPORATED ZONE, AND FOR THE LEVYING AND COLLECTION OF
13 ASSESSMENTS WITH RESPECT TO UNINCORPORATED PETITION AREA 140-
14 902 IN THE VICINITY OF THE CITY OF INDUSTRY. IN MY OPINION,
15 THE AREA COVERED BY THIS PETITION WILL BE BENEFITED BY THE
16 ANNEXATION AND THE SERVICE TO BE PROVIDED AND THE PROPOSED
17 ASSESSMENTS HAVE BEEN SPREAD IN PROPORTION TO BENEFIT. IN THE
18 EVENT THAT THERE ARE NO MAJORITY PROTESTS, WE ARE RECOMMENDING
19 THAT YOUR BOARD ADOPT THE RECOMMENDATIONS TO ANNEX AND LEVY
20 THE PROPOSED ASSESSMENTS AND APPROVE THE EXCHANGE OF PROPERTY
21 TAX REVENUES BY NONEXEMPT TAXING AGENCIES.

22

23 **CLERK ROBIN GUERRERO:** MAYOR, IT WOULD BE APPROPRIATE AT THIS
24 TIME TO CLOSE THE HEARING, DIRECT THE TABULATION OF BALLOTS



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1 AND TABLE THE ITEM UNTIL LATER IN THE MEETING FOR TABULATION
2 RESULTS AND ACTION BY YOUR BOARD.

3

4 **SUP. ANTONOVICH, MAYOR:** OKAY. SO MOVED. SECONDED BY KNABE.
5 WITHOUT OBJECTION, SO ORDERED. OKAY. SUPERVISOR KNABE.

6

7 **SUP. KNABE:** YES. MR. MAYOR, MEMBERS OF THE BOARD, A NUMBER OF
8 ADJOURNMENTS. FIRST OF ALL, I WOULD MOVE THAT WE ADJOURN IN
9 THE MEMORY OF SHAWNEE MICHELLE TRUJILLO. SHAWNEE IS THE NIECE
10 OF LOUIS TRUJILLO, WHO WORKS IN OUR OFFICE. SHE PASSED AWAY ON
11 FRIDAY, FEBRUARY 17TH. SHE WAS A VERY YOUNG 32 YEARS OLD AND
12 HAD A TWO-YEAR BATTLE WITH CANCER. SHE'S A RESIDENT OF
13 HACIENDA HEIGHTS. SHE WAS A GRADUATE OF CAL STATE LOS ANGELES
14 AND A LOS ANGELES UNIFIED SCHOOL DISTRICT TEACHER WHO TAUGHT
15 SIXTH AND SEVENTH GRADE AT MARY MCCONE BETHUNE MIDDLE SCHOOL
16 IN SOUTH CENTRAL LOS ANGELES. SHE RAISED THE BAR OF EXCELLENCE
17 FOR HER SIBLINGS TO STRIVE FOR. SHE WILL BE SORELY MISSED BY
18 HER FAMILY, FRIENDS AND CO-WORKERS. SHE'S SURVIVED BY HER DAD,
19 FRED, STEPMOTHER, LAURIE, BROTHERS, GABRIEL AND ANDREW,
20 SISTER, MONET, UNCLES LOUIE, ROBERT, AUNT VIVIAN AND
21 GRANDMOTHER MARY. ALSO THAT WE ADJOURN IN MEMORY OF NORMAN
22 HERMANN. HE PASSED AWAY ON THURSDAY, FEBRUARY 23RD. HE'S MY
23 UNCLE AND-- MY FAVORITE UNCLE, ACTUALLY, AND RESIDED IN
24 FLORIDA AND HE IS SURVIVED BY HIS WIFE, JOANNE, SON, DOUG,
25 DAUGHTERS, PHYLLIS, HAM AND MY MOM, LUCILLE. ALSO THAT WE



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1 ADJOURN IN MEMORY OF FRED LIVINGSTON, A LONG-TIME RESIDENT OF
2 CERRITOS, A GOOD FRIEND, MEMBER OF OUR CERRITOS OPTIMISTS
3 CLUB. HE WAS A VERY ACTIVE MEMBER OF OUR COMMUNITY THERE AND
4 HE IS SURVIVED BY HIS WIFE, LYNNETTE, MANY BELOVED FAMILY
5 MEMBERS AND FRIENDS. HE WILL BE GREATLY MISSED BY ALL. ALSO
6 THAT WE ADJOURN IN MEMORY OF HENRY CORRAL, A LONG-TIME
7 HACIENDA HEIGHTS RESIDENT WHO PASSED AWAY ON THURSDAY,
8 FEBRUARY 16TH. HE WAS A VERY YOUNG 52. HE WAS A VERY POPULAR
9 SECURITY GUARD AT WILSON HIGH SCHOOL IN HACIENDA HEIGHTS. HE
10 IS SURVIVED BY HIS WIFE, LUPE, SIX CHILDREN, SIX GRANDCHILDREN
11 AND TWO SISTERS. ALSO THAT WE ADJOURN IN MEMORY OF MILDRED
12 THORN "MIDDY" DETHLEFSEN, WHO IS A LONG TIME AND ACTIVE
13 RESIDENT OF THE FOURTH DISTRICT. SHE WAS A MEMBER OF MANY
14 CIVIC ORGANIZATIONS, INCLUDING THE SAN PEDRO SOUTH BAY CHAPTER
15 OF THE ASSISTANCE LEAGUE, THE AUXILIARY OF THE TOBERMAN
16 SETTLEMENT HOUSE, BESIDES HER INVOLVEMENT IN WORTHWHILE
17 ORGANIZATIONS. SHE ENJOYED PLAYING A VARIETY OF SPORTS FROM
18 TENNIS TO SWIMMING TO SKIING WITH HER FAMILY AND FRIENDS. ALSO
19 ONE OF HER FAVORITE ACTIVITIES WAS TRAVELING WITH HER HUSBAND,
20 DOUG. SHE'LL BE GREATLY MISSED BY HER FAMILY AND FRIENDS. ALSO
21 THAT WE ADJOURN IN MEMORY OF DR. JOHN HIBMA, WHO PASSED AWAY
22 AT THE AGE OF 86. HE GRADUATED, DID HIS POSTGRADUATE WORK AT
23 FULLER THEOLOGICAL IN PASADENA. HE SERVED THE ARTESIAN REFORM
24 CHURCH IN ARTESIA IN THE MAYFAIR COMMUNITY, THE REFORM CHURCH
25 OF LAKEWOOD. HE RETIRED IN 1986, HAS BEEN VERY ACTIVE WITH THE



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1 SALEM CHRISTIAN SCHOOL FOR THE HANDICAPPED IN BELLFLOWER. HE
2 IS SURVIVED BY HIS WIFE, BETTY, HIS 13 CHILDREN, 28
3 GRANDCHILDREN AND 14 GREAT- GRANDCHILDREN. ALSO THAT WE
4 ADJOURN IN MEMORY OF NICOLAS LIDDI, WHO PASSED AWAY AT THE AGE
5 OF 78. HE MOVED TO SAN PEDRO WHEN HE WAS 5. HE ATTENDED SAN
6 PEDRO HIGH SCHOOL. HE WAS A FAITHFUL FAN OF FOOTBALL,
7 BASKETBALL AND HAWAIIAN SHIRTS. HE MOVED TO LAKEWOOD IN '52.
8 HE OWNED THE RESTAURANT THERE IN AVALON FOR MANY, MANY YEARS.
9 HE IS SURVIVED BY HIS WIFE, JANELLE, SON, NICHOLAS, WIFE,
10 DIANE, DAUGHTERS, CHRISTINE, HER HUSBAND, MIKE, ALLISON, SIX
11 GRANDCHILDREN, FOUR GREAT- GRANDCHILDREN. FINALLY, WE ADJOURN
12 IN MEMORY DR. JULIUS ROBBINS WHO-- A WELL-KNOWN DENTIST IN THE
13 LAKEWOOD AREA WHO PRACTICED THERE FOR SOME 62 YEARS. HE WAS A
14 BRONZE STAR RECIPIENT, HE WAS A PAST PRESIDENT OF TEMPLE
15 ISRAEL IN LONG BEACH, THE ALPERT JEWISH COMMUNITY CENTER,
16 LAKEWOOD COORDINATING COUNCIL, AND A MEMBER OF THE LOS ANGELES
17 CERRITOS MASONIC LODGE. HE IS SURVIVED BY HIS WIFE OF 46
18 YEARS, DODIE, CHILDREN, BARRY AND JANET, JUDY AND DAVID, DAN,
19 AND MARSHA AND BARBARA, 10 GRANDCHILDREN AND TWO GREAT-
20 GRANDCHILDREN. THOSE ARE MY ADJOURNMENTS, MR. MAYOR.

21

22 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
23 ORDERED.

24



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1 **SUP. KNABE:** LET'S SEE. I DON'T BELIEVE I WAS HOLDING ANYTHING,
2 SO...

3

4 **SUP. ANTONOVICH, MAYOR:** LET ME MOVE THE FOLLOWING. ROSS
5 AMSPOKER, WHO WAS PALMDALE CITY'S FIRST CITY ATTORNEY, ALSO
6 SERVED AS A SUPERIOR COURT REFEREE, NEWSPAPER COLUMNIST AND
7 COMMUNITY LEADER IN THE ANTELOPE VALLEY, PASSED AWAY FROM
8 CANCER AT THE AGE OF 84. HE WAS HONORED FOR HIS 50-PLUS YEARS
9 OF DISTINGUISHED SERVICE IN THE ANTELOPE VALLEY, RECENTLY AT A
10 CEREMONY PRESENTED BY THE SUPERIOR COURT AND THE CITIES OF
11 PALMDALE AND LANCASTER AND MY OFFICE. THE PROBATION DEPARTMENT
12 LOST A NUMBER OF FINE LEADERS THIS PAST WEEK. FIRST, DONALD
13 DEAN DUNCAN, WHO PASSED AWAY IN LITTLE ROCK AT THE AGE OF 54.
14 HE HAD LIVED IN LITTLE ROCK FOR THE PAST 29 YEARS, A GRADUATE
15 OF CAL STATE UNIVERSITY SAN BERNARDINO, WORKED FOR THE LOS
16 ANGELES COUNTY PROBATION DEPARTMENT FOR 30 YEARS. LASHELLE
17 DUNHAM-JEMISON, A PROBATION OFFICER WHO ASSISTED THE OPERATION
18 READ PROGRAM AT CAMP HOLTON AND CAMP SOUTH IN THE SAN FERNANDO
19 VALLEY, PASSED AWAY, FROM THE ANTELOPE VALLEY. ROBERT "TERRY"
20 LANDRUM, WHO IS THE DIRECTOR OF CAMP ROCKY, WHO PASSED AWAY
21 YESTERDAY. HE WAS A BELOVED AND RESPECTED MEMBER OF THE
22 PROBATION CAMP SYSTEM. OVER THE COURSE OF HIS YEARS, HE
23 CONTRIBUTED GREATLY TO THE LIVES-- IMPROVING THE LIVES OF OUR
24 STAFF AND MINORS. HE WILL BE MISSED. A GOOD FRIEND AND GOOD
25 LEADER IN THE VALLEY, ROBERT NEIMAN, PASSED AWAY. HE WAS A



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1 DECORATED UNITED STATES MARINE, SAN FERNANDO VALLEY
2 PHILANTHROPIST AND ONE OF AMERICA'S-- CREATED AMERICA'S FIRST
3 DO IT YOURSELF HOME CENTER. HE PASSED AWAY AT THE AGE OF 87.
4 HE HAD BEEN A RECIPIENT OF THE NAVY CROSS AND FIGHTING SOME OF
5 THE BLOODIEST BATTLES OF THE PACIFIC AND HE HAD THREE BRONZE
6 STARS, SIX BATTLE STARS AND, AFTER THE WAR HE MOVED TO
7 SOUTHERN CALIFORNIA, WHERE HE WENT INTO BUSINESS WITH HIS
8 FORMER TANK MATE, BOB REED, WHICH BUILD ONE OF THE BIGGEST
9 LUMBER SUPPLY COMPANIES IN THE SAN FERNANDO VALLEY AND HE IS
10 SURVIVED BY HIS WIFE OF 55 YEARS, SUSIE, A GOOD FRIEND AND
11 THEIR SONS, PASTOR JOHN NEIMAN, WHO RESIDES IN TEMPLE CITY AND
12 PHILIP VALENCIA, THE SANTA CLARITA VALLEY AND ANDY OF WEST
13 LAKE VILLAGE AND THREE GRANDCHILDREN. ALBERT RIVERA, SR.,
14 FORMERLY THE SUPERVISING PROBATION OFFICER FOR LOS ANGELES
15 COUNTY. HE WAS LONG-TIME MEMBER OF THE NATIONAL LATINO PEACE
16 OFFICERS ASSOCIATION AND INSTRUMENTAL IN THE CREATION OF THE
17 ANNUAL SCHOLARSHIP AWARD GIVEN OUT TO HIGH SCHOOL SENIORS
18 THROUGHOUT OUR SAN GABRIEL VALLEY. TWO GREAT ACTORS, DON
19 KNOTTS, WHO WAS RECIPIENT OF FIVE EMMY AWARDS AND A GREAT
20 COMEDIAN BEGINNING WITH THE ANDY GRIFFITH-- I SHOULD SAY,
21 BEGINNING WITH THE STEVE ALLEN AND THEN MOVING ON TO ANDY
22 GRIFFITH AND THREE'S COMPANY AND A NUMBER OF MOTION PICTURES
23 THAT HE MADE WITH DISNEY AND OTHERS. DENNIS WEAVER, THE ACTOR
24 WHO CAME TO FAME PLAYING DEPUTY CHESTER ON GUNSMOKE TO MATT
25 DILLON AND HAD HIS OWN SERIES ON MCLEOD AND A NUMBER OF



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1 OTHERS. MARGARET FRANCES THRIFT PASSED AWAY, A SISTER OF ST.
2 JOSEPH'S CARONDELET, THE ORDER THAT MY AUNT IS A MEMBER OF.
3 CONSUELO "CONNIE" HUGHES COLE, WHOSE FAMILY STARTED HUGHES
4 MARKETS, PASSED AWAY AT THE AGE OF 98 IN GLENDALE. ANN MEANS.
5 SHE WAS THE MOTHER OF MARLEE LAUGHER OF THE NEW HALL LAND. SHE
6 PASSED AWAY. SHE WAS A COLUMNIST AND HOSTED MANY OF THE
7 TELEVISION PROGRAMS ON PUBLIC TELEVISION, PAST PRESIDENT OF
8 THE ASSISTANCE LEAGUE AND CO-FOUNDER OF ALLA GITANA GUILD OF
9 THE ORANGE COUNTY PERFORMING ARTS. PAUL EUGENE ESTES, WORLD
10 WAR II VETERAN WITH THE UNITED STATES ARMY WHO PASSED AWAY.
11 TYRUS BUQUI, RETIRED PROFESSOR OF MATHEMATICS AT LOS ANGELES
12 PIERCE COLLEGE, PASSED AWAY. SECONDED BY BURKE. WITHOUT
13 OBJECTION, SO ORDERED. I HAVE A MOTION TO INTRODUCE. SATURDAY,
14 FEBRUARY 25TH, AT APPROXIMATELY 10:30, THERE WAS A RACIALLY
15 MOTIVATED DISTURBANCE INVOLVING HISPANIC AND AFRICAN-AMERICAN
16 MINORS AT CHALLENGER CAMP MCNAIR. STAFF WAS ABLE TO RESPOND
17 QUICKLY AND STOP THE FIGHTING. 30 MINORS WERE SENT TO THE
18 SPECIAL HOUSING UNIT AND THE CAMP WAS ON LOCKDOWN STATUS
19 THROUGHOUT SUNDAY WITH THE EXCEPTION OF PARENTAL VISITS.
20 DISTURBANCES ON YOUTH VIOLENCE APPEARS TO BE ON THE RISE IN
21 OUR CAMPS AND HALLS AND I WOULD MOVE THAT THE BOARD DIRECT THE
22 PROBATION OFFICER TO PROVIDE THE BOARD WITH A 30-DAY REPORT
23 RELATIVE TO THE YOUTH ON YOUTH VIOLENCE WITH OTHER
24 DISTURBANCES IN THE CAMPS AND HALLS, INCLUDING ASSESSMENT OF
25 THE CAUSES LEADING TO THIS AND I SHOULD SAY MAKE A REPORT



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1 WITHIN 15 DAYS TO THE BOARD. SECONDED BY GLORIA MOLINA.
2 WITHOUT OBJECTION, SO ORDERED. IS THERE A REPRESENTATIVE FROM
3 THE SHERIFF'S DEPARTMENT HERE? WOULD YOU COMMENT ON THE
4 DISTURBANCES LAST NIGHT, TELL THE BOARD WHAT HAPPENED.
5 SHERIFF. WE HAD ANOTHER DISTURBANCE. IF YOU WOULD JUST UPDATE
6 US ON WHAT OCCURRED.

7

8 **VICTOR:** I'M VICTOR _____ FROM SHERIFF'S ADMIN
9 SERVICES. I WAS NOT INFORMED OF ANY DISTURBANCES LAST NIGHT. I
10 HANDLE THE ADMIN SIDE AND BUDGET AND PERSONNEL, SO I CANNOT
11 GIVE YOU AN UPDATE BUT I CAN GET AN UPDATE AND GET BACK.

12

13 **SUP. ANTONOVICH, MAYOR:** PERHAPS YOU COULD GET AN UPDATE AND
14 GIVE US A REPORT LATER ON IN THE MEETING.

15

16 **VICTOR:** YES, SIR. I'LL DO THAT.

17

18 **SUP. ANTONOVICH, MAYOR:** ALSO, WE HAVE A-- THANK YOU-- TO
19 DIRECT HUMAN RELATIONS COMMISSION TO CONTACT THE SANTA CLARITA
20 VALLEY SCHOOL DISTRICT. THEY HAD A DISTURBANCE THIS PAST
21 FRIDAY AND IF THEY WOULD GO OUT TO ASSIST THAT SCHOOL DISTRICT
22 FOR THE DISTURBANCE. IT WAS AN AFRICAN-AMERICAN/CAUCASIAN
23 VERSUS HISPANIC CONFRONTATION THAT TOOK PLACE. SECONDED BY
24 BURKE. WITHOUT OBJECTION, SO ORDERED. WE HAVE A SET ITEM AT
25 11:00 AND THAT'S THE ISSUE RELATIVE TO PUBLIC HEALTH BEING



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1 SEPARATED FROM THE DEPARTMENT OF HEALTH, SO IF WE COULD
2 PERHAPS HAVE A PRESENTATION FIRST AND THEN HEAR FROM THE
3 PUBLIC. DR. CHERNOF AND DR. FIELDING.

4

5 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, ON ANOTHER ITEM, CAN I JUST
6 ASK ITEM 18, WHICH IS A PUBLIC WORKS ITEM RELATED TO COUNTY
7 U.S.C., CAN WE CONTINUE THAT ONE WEEK? MY STAFF HAS TALKED TO
8 THE PUBLIC WORKS ABOUT IT. THEY ARE OKAY WITH IT. THEY WANT TO
9 MEET WITH THEM ON THURSDAY SO WE CAN GET...

10

11 **SUP. ANTONOVICH, MAYOR:** SO, ON ITEM 18, CONTINUED ONE WEEK AND
12 THERE'S NO IMPACT TO THE DEPARTMENT. WITH THAT UNDERSTANDING,
13 MOTION BY YAROSLAVSKY. SECONDED. WITHOUT OBJECTION, SO
14 ORDERED.

15

16 **C.A.O. JANSSEN:** MR. MAYOR, ON ITEM S-1, THE BOARD PREVIOUSLY
17 DISCUSSED THIS ISSUE IN DECEMBER AND CONTINUED THE ITEM UNTIL
18 THE COMPLETION OF THE MEMORANDUM OF UNDERSTANDING BETWEEN THE
19 DEPARTMENTS, THE DEPARTMENT OF HEALTH SERVICES AND A PROPOSED
20 DEPARTMENT OF PUBLIC HEALTH AND THAT M.O.U. HAS BEEN COMPLETED
21 AND IS ATTACHED FOR YOUR REVIEW. YOU ALSO ASKED THAT THE
22 M.O.U. ON THE ISSUE BE TAKEN TO THE VARIOUS COMMISSIONS THAT
23 ARE INTERESTED IN THE SUBJECT MATTER. THAT HAS BEEN DONE AND
24 YOU HAVE COMMENTS FROM BOTH THE PUBLIC HEALTH COMMISSION AND
25 THE DEPARTMENT OF HEALTH SERVICES COMMISSION BEFORE YOU. YOU



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1 HAVE ORDINANCES TO IMPLEMENT, SHOULD THAT BE YOUR CHOICE, THE
2 SEPARATION OF PUBLIC HEALTH FROM THE DEPARTMENT OF HEALTH
3 SERVICES. A LOT OF WORK HAS GONE INTO THIS ON ALL PARTIES AND
4 WE BASICALLY AWAIT THE POLICY DECISION OF YOUR BOARD ON
5 WHETHER TO PROCEED WITH THE SEPARATION OF PUBLIC HEALTH FROM
6 THE DEPARTMENT.

7

8 **SUP. ANTONOVICH, MAYOR:** WHAT IS YOUR RECOMMENDATION?

9

10 **C.A.O. JANSSEN:** I RECOMMEND THAT YOU-- THAT YOU DO SEPARATE
11 THE DEPARTMENTS.

12

13 **SUP. ANTONOVICH, MAYOR:** DR. CHERNOF, YOU BELIEVE THAT
14 SEPARATING PUBLIC HEALTH WOULD PROVIDE FRAGMENTED CARE FOR THE
15 PATIENTS. CURRENTLY, PUBLIC HEALTH SERVICES ARE, IN MOST
16 CASES, NOT CO-LOCATED WITH OUR CLINICS UNDER THE M.O.U. THAT
17 WILL NOT CHANGE. COULD YOU ELABORATE ON WHY YOU BELIEVE THE
18 M.O.U. DOES NOT SUFFICIENTLY PROVIDE A SEAMLESS SYSTEM FOR THE
19 PATIENTS?

20

21 **DR. BRUCE CHERNOF:** OF COURSE, MAYOR. LET ME BEGIN BY SAYING
22 THAT I THINK WE ALREADY HAVE A FRAGMENTED SYSTEM THAT DOESN'T
23 WORK TOGETHER EFFICIENTLY ENOUGH AND OUR DEPARTMENT, IN
24 CONJUNCTION WITH OTHER DEPARTMENTS, ARE WORKING HARD TO TRY TO
25 ADDRESS THOSE ISSUES. AND I THINK THAT SOME OF THE DISCUSSIONS



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1 THAT YOUR BOARD HAS HAD AROUND ISSUES LIKE HOMELESSNESS, MY
2 DEPARTMENT'S EFFORTS TO WORK CLOSELY WITH THE DEPARTMENT OF
3 MENTAL HEALTH TO TRY TO GET OVER SOME OF THE BARRIERS IN
4 COORDINATED CARE ARE JUST EXAMPLES OF SOME OF THE CHALLENGES
5 WE FACE. I ACTUALLY THINK THE M.O.U. IS A VERY THOUGHTFUL,
6 EXTREMELY WELL DEVELOPED DOCUMENT. I COULD SAY THAT DR.
7 FIELDING AND I HAVE WORKED CLOSELY TO MAKE SURE THAT THE
8 CONCEPTS IN THE DOCUMENT ARE ONES THAT WE BOTH STRONGLY
9 BELIEVE AND CAN SUPPORT AND CAN FULLY IMPLEMENT. AND I CAN SAY
10 THAT THAT-- THE DOCUMENT CLEARLY REFLECTS OUR GOALS FOR BOTH
11 ORGANIZATIONS. I THINK, IF YOU LOOK AT THE DOCUMENT, IF YOU
12 LOOK AT HOW LONG THE DOCUMENT ACTUALLY IS, THE NUMBER OF
13 PROGRAMS THAT ARE ARTICULATED, IT JUST POINTS OUT THE
14 CHALLENGES GOING FORWARD OF MAKING SURE THAT ALL OF THOSE
15 ELEMENTS CONTINUE TO COMMUNICATE WITH EACH OTHER AND, GIVEN
16 THAT THEY ARE FRAGMENTED AND NOT NECESSARILY CO-LOCATED TO
17 BEGIN WITH, THE FACT THAT YOU'RE GOING TO SEPARATE THEM OUT,
18 PUT THEM ON DIFFERENT TRACKS, JUST ADDS ANOTHER LAYER OF
19 COMPLEXITY TO MAKING SURE THAT COMMUNICATION EXISTS.

20

21 **SUP. ANTONOVICH, MAYOR:** YOU BELIEVE THAT A-- FROM A POLICY
22 VISIBILITY STANDPOINT, THE SEPARATING PUBLIC HEALTH FROM THE
23 DEPARTMENT OF HEALTH SERVICES IS POSITIVE. HOWEVER, FROM AN
24 ADMINISTRATIVE, EFFICIENCY AND SERVICE DELIVERY PERSPECTIVE,
25 YOU BELIEVE THE SEPARATION IS A NEGATIVE. COULD YOU PROVIDE



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1 SPECIFIC EXAMPLES EXPLAINING WHY YOU BELIEVE, FROM A POLICY
2 STANDPOINT, SEPARATION IS POSITIVE; AND DO YOU BELIEVE THAT
3 POSITIVE OUTWEIGHS THE NEGATIVE?

4

5 **DR. BRUCE CHERNOF:** CERTAINLY, MAYOR. LET ME SAY THAT, IN THE
6 TIME-- I'VE HAD THE PLEASURE OF WATCHING PUBLIC HEALTH CHANGE
7 OVER TIME. I WAS OUT OF THE DEPARTMENT AT THE TIME THAT DR.
8 FIELDING CAME ON BOARD AND I'VE WATCHED HIS WORK IN THE
9 DEPARTMENT WITH THE PUBLIC HEALTH FOLKS OVER SEVEN, ALMOST
10 EIGHT YEARS AT THIS POINT AND I THINK PUBLIC HEALTH HAS COME A
11 TREMENDOUS DISTANCE AND HAS DEVELOPED THE KIND OF VISIBILITY
12 THAT IS EXTREMELY IMPORTANT AND IT IS EVEN MORE IMPORTANT
13 AFTER 9/11, MAKING SURE THAT WE ARE FULLY PREPARED FROM A
14 HOMELAND SECURITY PERSPECTIVE, FROM THE VARIOUS PANDEMICS AND
15 OTHER HEALTHCARE CONCERNS THAT WE FACE IN WHAT IS A GLOBAL
16 CITY AND A STOPPING POINT FOR MANY FOLKS. THAT VISIBILITY,
17 THAT DIRECT VISIBILITY FOR PUBLIC HEALTH TO YOUR BOARD, THE
18 GUIDANCE THAT DR. FIELDING AND PUBLIC HEALTH CAN PROVIDE YOUR
19 BOARD FROM A POLICY PERSPECTIVE, IS DEFINITELY A NET POSITIVE,
20 I THINK. AND WE'VE SEEN EVIDENCE OF THEIR STRONG WORK WITH
21 MANY OF THE CLINICAL CHALLENGES WE'VE FACED IN MY SHORT TIME
22 BACK IN THE DEPARTMENT. FROM AN ADMINISTRATIVE EFFICIENCY
23 PERSPECTIVE, YOU KNOW, I PERSONALLY BELIEVE THAT DUPLICATING
24 BUREAUCRACIES HAS THE POTENTIAL MAYBE TO SIMPLIFY THINGS BUT,
25 IN GENERAL, IT JUST CREATES MORE BUREAUCRACIES AND, WITH IT,



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1 AN ASSOCIATED COST. I ALSO THINK THAT, OVER TIME, THOSE
2 BUREAUCRACIES ARE LESS LIKELY TO TALK TO EACH OTHER. AND,
3 AGAIN, I WOULD JUST POINT OUT THE CHALLENGES THAT WE FACE
4 TRYING TO GET OUR CURRENT DEPARTMENTS TO WORK MORE CLOSELY
5 WITH EACH OTHER AND THAT'S NOT A CRITICISM OF THOSE
6 DEPARTMENTS BY ANY MEANS. IT'S JUST THE CHALLENGES OF RUNNING
7 INDEPENDENT ORGANIZATIONS AND STARTING TO MAKE INDEPENDENT
8 DECISIONS ABOUT THINGS LIKE INFORMATION TECHNOLOGY AND OTHER
9 SORTS OF PROCESSES.

10

11 **SUP. ANTONOVICH, MAYOR:** DO YOU BELIEVE THE M.O.U. WILL
12 STRENGTHEN THE DELIVERY OF PUBLIC HEALTH AND HEALTH PROGRAMS
13 IN OUR COUNTY?

14

15 **DR. BRUCE CHERNOF:** THAT'S A REALLY GOOD QUESTION, MAYOR. I
16 THINK THAT, REGARDLESS OF YOUR BOARD'S DECISION, THE ANSWER TO
17 THE QUESTION IS YES. I PERSONALLY AND, ON BEHALF OF ALL OF THE
18 EMPLOYEES OF THE DEPARTMENT, HAVE FOUND THIS TO BE A ROBUST
19 AND VALUABLE PROCESS. THE INPUT OF THE C.A.O.'S OFFICE, SHEILA
20 SHEEN, HAS BEEN EXTRAORDINARILY HELPFUL, GIVING JONATHAN AND I
21 A WAY OF REALIZING THE CONCEPTS THAT WE THINK ARE IMPORTANT IN
22 THE M.O.U. AND I THINK THAT, PROGRAMMATICALLY, WE CAN DELIVER
23 A BETTER PRODUCT AS A RESULT OF THIS THINKING, WHETHER WE STAY
24 TOGETHER OR WHETHER YOU CHOOSE TO CREATE TWO INDEPENDENT
25 ENTITIES.



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1

2 **SUP. ANTONOVICH, MAYOR:** DR. FIELDING, YOU INDICATE THAT THE
3 ONE-TIME ADMINISTRATIVE COST, IF WE SEPARATED THE TWO
4 FUNCTIONS OF THE DEPARTMENT OF HEALTH AND PUBLIC HEALTH, IS
5 APPROXIMATELY \$1.7 MILLION AND IT COULD BE COVERED WITH
6 EXISTING BUDGET EXPENDITURES THAT YOU HAVE AT YOUR DISPOSAL.
7 COULD YOU EXPLAIN HOW YOU COULD COVER THE EXPENSE WITH THE
8 EXISTING RESOURCES YOU HAVE?

9

10 **DR. JONATHAN FIELDING:** THANK YOU, MAYOR. YES, I'D BE PLEASED
11 TO. THE C.A.O. WORKED TIRELESSLY TO TRY AND UNDERSTAND THE
12 FUNDS FLOW AND THE RELATIVE CONTRIBUTION OF PUBLIC HEALTH TO
13 OVERHEAD, COMPARED TO THE SERVICES THAT PUBLIC HEALTH WAS
14 RECEIVING. AND THEIR CONCLUSION WAS THAT PUBLIC HEALTH
15 CURRENTLY PAYS \$4.7 MILLION TO DEPARTMENT OF HEALTH SERVICES
16 IN EXCESS OF THE SERVICES THAT WE RECEIVE BACK FOR THAT
17 OVERHEAD. SO IT WOULD BE VERY EASY TO COVER THAT \$1.7 MILLION
18 FROM THAT, SHOULD THE DEPARTMENTS BE SEPARATED.

19

20 **SUP. ANTONOVICH, MAYOR:** THE RECOMMENDED CHANGES APPEAR TO
21 FOCUS ON ADMINISTRATIVE RATHER THAN SERVICE DELIVERY. HOW
22 WOULD THESE ADMINISTRATIVE CHANGES STRENGTHEN PUBLIC HEALTH'S
23 ABILITY TO PROVIDE YOUR SERVICES TO THE COUNTY?

24



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1 **DR. JONATHAN FIELDING:** MAYOR, I WAS BROUGHT IN HERE IN 1998 ON
2 THE HEELS OF A REPORT BY DR. BRESLOW AND HIS COLLEAGUES
3 SHOWING A SYSTEMATIC AND LONG, SLOW DECLINE IN PUBLIC HEALTH
4 CORE CAPACITY AND INFRASTRUCTURE IN THE LATE '80S AND MOST OF
5 THE 1990S. AND, WITH YOUR HELP, THE HELP OF THIS BOARD, WE'VE
6 BEEN ABLE TO REINVIGORATE PUBLIC HEALTH. MY VIEW IS THAT, BY
7 HAVING A SEPARATE ORGANIZATION THAT RESPONDS DIRECTLY TO YOUR
8 BOARD AND IS ACCOUNTABLE, WE WILL PREVENT HISTORY REPEATING
9 ITSELF AND MAKE SURE WE REMAIN STRONG AND CAN PROTECT THE
10 HEALTH OF THE PUBLIC. WE HAVE NEW THREATS THAT WE DID NOT HAVE
11 BEFORE. WE DID NOT HAVE BIOTERRORISM, WE DID NOT HAVE PANDEMIC
12 FLU, WE DID NOT HAVE S.A.R.S. THE IMPORTANCE OF THE PUBLIC
13 PROTECTION FUNCTION OF PUBLIC HEALTH HAS GROWN IMMENSELY, AS
14 HAS THE PARTNERSHIPS, THE PARTNERSHIPS WITH THE SHERIFF, WITH
15 LAW ENFORCEMENT, WITH FIRE, EVEN WITH THE F.B.I. I BELIEVE
16 THAT HAVING AN AGENCY THAT FOCUSES ON PROTECTING AND IMPROVING
17 THE HEALTH OF THE WHOLE POPULATION STRENGTHENS OUR COUNTY
18 OVERALL. FINALLY, I THINK HAVING OUR OWN ADMINISTRATIVE
19 PROCESSES WILL ASSURE THAT WE'RE NOT COMPETING WITH CRISES
20 THAT ARE OCCURRING IN HEALTH SERVICES DELIVERY IN OUR
21 HOSPITALS OR CLINICS FOR RESOURCES. SO WE WON'T HAVE CONTRACTS
22 DELAYED OR PERSONNEL, A KEY PERSON NOT HIRED AS QUICKLY AS WE
23 NEED TO. I THINK EVERYBODY IN D.H.S. HAS DONE A VERY GOOD JOB
24 OF TRYING TO JUGGLE PRIORITIES BUT IT IS A JUGGLING ACT AND
25 WE'RE A SMALL PART OF A LARGE DEPARTMENT. HAVING OUR OWN



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1 CAPACITY, I THINK, WOULD REMEDIATE THAT TO A SUBSTANTIAL
2 DEGREE.

3

4 **SUP. ANTONOVICH, MAYOR:** THE COUNTY'S STRATEGIC PLAN HAS PLACED
5 EMPHASIS ON INITIATIVES TO COORDINATE AND REINTEGRATE HEALTH
6 AND HUMAN SERVICES DELIVERY. HOW WOULD THE SEPARATION PROVIDE
7 FOR INTEGRATION OF SERVICES?

8

9 **DR. JONATHAN FIELDING:** MAYOR, I THINK THAT'S A VERY GOOD
10 QUESTION. THE M.O.U. THAT BOTH PUBLIC HEALTH AND D.H.S. STAFF
11 HAS WORKED SO HARD ON, UNDER THE WATCHFUL AND HELPFUL AEGIS OF
12 THE C.A.O. I THINK DELINEATES SPECIFICALLY THE ROLES AND
13 RESPONSIBILITIES. I THINK THAT HELPS INTEGRATION BECAUSE IT'S
14 VERY CLEAR WHO HAS TO DO WHAT AND UNDER WHAT CIRCUMSTANCES, SO
15 I THINK THAT THE PROCESS WE'VE GONE ON-- HAVE UNDERTAKEN
16 REALLY WILL STRENGTHEN THE INTEGRATION.

17

18 **SUP. ANTONOVICH, MAYOR:** THE BOARD HAS BEEN ADVISED BY DR.
19 CHERNOF IN THE PAST THAT THE THREE MOST PRESSING ISSUES FACING
20 THE DEPARTMENT OF HEALTH SERVICES ARE THE ISSUE DEALING WITH
21 MAINTAINING KING/DREW MEDICAL CENTER, FOCUSING ON THE
22 TRANSITION TO THE NEW L.A.C./U.S.C. MEDICAL CENTER, AND
23 DEVELOPING A COMPREHENSIVE STRATEGY TO MANAGE THE LOOMING
24 D.H.S. BUDGET DEFICIT AND THOSE ARE ALL VITAL ISSUES THAT WILL
25 REQUIRE A TREMENDOUS AMOUNT OF TIME AND ENERGY. PREPARING FOR



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1 THE THREATS SURROUNDING BIOTERRORISM, AN OUTBREAK OF THE
2 PANDEMIC FLU ARE ALSO PRESSING AND EQUALLY IMPORTANT AND, IN
3 MY VIEW, CREATING A SEPARATE PUBLIC HEALTH DEPARTMENT ENSURES
4 THAT ALL CRITICAL ISSUES FACING BOTH HEALTH SERVICES AND
5 PUBLIC HEALTH ARE ADDRESSED AND I'LL JUST PUT THIS MOTION ON
6 THE TABLE AT THIS TIME. ON JUNE 28TH, THE BOARD APPROVED A
7 MOTION WHICH SUPPORTED, IN CONCEPT, THE SEPARATION OF THE
8 DEPARTMENT OF HEALTH SERVICES INTO A DEPARTMENT OF PUBLIC
9 HEALTH. AN M.O.U. HAD BEEN DEVELOPED WHICH DESCRIBES PROGRAMS
10 WHERE THE DEPARTMENT OF HEALTH SERVICES AND THE DEPARTMENT OF
11 PUBLIC HEALTH SHARE RESPONSIBILITIES OR WHERE THE
12 EFFECTIVENESS OF THEIR SEPARATE RESPONSIBILITIES ARE DEPENDENT
13 ON THE EFFECTIVENESS OF THE OTHER DEPARTMENT'S PROGRAMS. THE
14 M.O.U. ALSO DEVELOPS A JOINT WORKING GROUP CONSISTING OF
15 EXISTING STAFF TO MEET AT LEAST QUARTERLY TO MONITOR THE
16 PROGRAM AREAS IN THE M.O.U. I'D MOVE THAT THE BOARD ADOPT THE
17 M.O.U. BETWEEN THE DEPARTMENT OF HEALTH SERVICES AND THE
18 SEPARATE DEPARTMENT OF HEALTH AND BEGIN THE PROCESS OF
19 IMPLEMENTING THAT SEPARATION AND I'LL JUST PUT THAT ON THE
20 TABLE AT THIS TIME. SUPERVISOR YAROSLAVSKY? ANYBODY WANTS TO
21 SAY ANYTHING AT THIS TIME?

22

23 **SUP. KNABE:** WELL, I MEAN, I THINK, I MEAN, IF YOU'RE GOING TO
24 PUT A MOTION OUT THERE, MR. MAYOR, I HAVE A COMPETING MOTION
25 THAT I'D LIKE TO PUT OUT THERE ON THE TABLE MAYBE THAT WE CAN



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1 ALL DISCUSS, SOMEWHAT DIFFERENT THAN YOURS, AND MAYBE THE
2 MEMBERS OF THE PUBLIC. OVER THE PAST TWO MONTHS, THIS BOARD
3 HAS RECEIVED A VERY THOROUGH REPORT FROM THE C.A.O. THAT
4 RECOMMENDED THE PUBLIC HEALTH FUNCTION AND BUDGET NEEDS TO BE
5 REASONABLY INSULATED FROM FUTURE REVENUE UNCERTAINTIES AND
6 SHORTFALLS FORECAST FOR COUNTY HOSPITALS AND CLINICS. THE
7 C.A.O.'S REPORT HAS SHOWN THAT THE TWO FUNCTIONS CAN BE
8 SEPARATED FISCALLY AND ADMINISTRATIVELY AND THAT, IN DOING SO,
9 MAY LEAD TO GREATER TRANSPARENCY AS TO WHERE AND HOW TAXPAYER
10 FUNDS ARE SPENT. AND I DON'T DENY THE IMPORTANCE OF ALL OF
11 THAT. IN THE BEGINNING OF THE DISCUSSION, MY CONCERN HAS
12 ALWAYS BEEN THAT CURRENT OPERATIONAL ISSUES AND THE LOOMING
13 DEFICIT IN THE DEPARTMENT OF HEALTH SERVICES MAY MAKE IT
14 DIFFICULT FOR PUBLIC HEALTH TO RECEIVE SUFFICIENT ATTENTION
15 DESPITE GROWING THREATS, AS SUPERVISOR ANTONOVICH MENTIONED,
16 OF EPIDEMICS, BIOTERRORISM AND THE BURDENS OF A CHRONIC
17 DISEASE AND THE CHANGING DEMOGRAPHICS HERE IN OUR COUNTY. BUT,
18 IN SPITE OF THE ANALYSIS DONE AND THE FEEDBACK FOR AND AGAINST
19 FROM FORMIDABLE HEALTH EXPERTS AND CONSUMER ADVOCATES,
20 QUESTIONS DO REMAIN. IS SEPARATING THE TWO FUNCTIONS THAT
21 FREQUENTLY INTERRELATE WITH EACH OTHER THE BEST AND ONLY
22 OPTION HERE? SEPARATION MAY LEAD TO MORE FISCAL AND
23 ADMINISTRATIVE TRANSPARENCY BUT IT WILL NOT NECESSARILY LEAD
24 TO BETTER SERVICES FOR THE PUBLIC OR WILL IT BECOME ANOTHER
25 BUREAUCRATIC OPERATION WITH TUNNEL VISION? THERE'S NO QUESTION



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1 IN MY MIND THAT BOTH PERSONAL HEALTH AND PUBLIC HEALTH NEED TO
2 WORK MORE CLOSELY TOGETHER. SEPARATING THE TWO IS NOT
3 NECESSARILY THE ANSWER. WHILE A MEMORANDUM OF UNDERSTANDING
4 MAY HELP, THE RISKS ARE TOO HIGH FOR ME TO SUPPORT AN ENTIRE
5 SEPARATION AT THIS TIME. DO I RECOMMEND GOING BACK TO THE
6 STATUS QUO? ABSOLUTELY NOT. OUR PUBLIC HEALTH FUNCTIONS MUST
7 BE STRONGER AND MORE EFFICIENT THAN THEY ARE NOW. THE PUBLIC
8 DESERVES NO LESS BUT WE DON'T HAVE TO CREATE TWO INDEPENDENT
9 BUREAUCRACIES TO REACH THAT GOAL. TO MAKE THIS WORK, WE NEED A
10 STRONGER FIREWALL TO DIVIDE ITS FINANCIAL AND OTHER RESOURCES
11 FROM THE PERSONAL HEALTH SIDE AND THIS MUST BE DONE WITH THE
12 NECESSARY OPERATIONAL TRANSPARENCY TO ASSURE THAT PUBLIC
13 HEALTH RESOURCES ARE SPECIFICALLY USED FOR THE PUBLIC HEALTH
14 MISSION. THE SPECIFICS OF STRENGTHENING PUBLIC HEALTH'S
15 OPERATING AUTONOMY CAN BE BASED ON LESSONS LEARNED FROM RECENT
16 PLANNING DONE THERE ALREADY. THE DILIGENT WORK BY COUNTY STAFF
17 TO DRAFT THE M.O.U. CAN STILL BE USED TO BETTER INTEGRATE
18 SERVICES TO PEOPLE WHOSE NEEDS CROSS THE BOUNDARIES BETWEEN
19 PERSONAL HEALTH, PUBLIC HEALTH AND MENTAL HEALTH. IT IS
20 IMPERATIVE THAT THE LESSONS LEARNED FROM THIS EXERCISE MUST
21 NOT BE LOST. THEY CAN AND MUST BE USED TO BENEFIT THE COUNTY
22 AND ITS RESIDENTS. SO I WOULD MOVE THAT, ONE, WE DETERMINE
23 THAT THE PROPOSAL FOR SEPARATE DEPARTMENTS OF HEALTH SERVICES
24 AND PUBLIC HEALTH IS NOT APPROPRIATE FOR IMPLEMENTATION AT
25 THIS TIME BUT DIRECT THAT PROPOSED ORDINANCE CHANGES AND OTHER



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1 PLANS FOR THE SEPARATIONS BE PRESERVED SHOULD CIRCUMSTANCES
2 CHANGE. TWO, DECLARE AS POLICY THE PUBLIC HEALTH AS A
3 DISTINCT, SEMI-AUTONOMOUS OPERATION WITHIN THE DEPARTMENT OF
4 HEALTH SERVICES. FURTHERMORE, THAT THE PUBLIC HEALTH OFFICER,
5 IN CLOSE COOPERATION WITH THE DIRECTOR OF HEALTH SERVICES, IS
6 THE LEAD AUTHORITY TO THIS BOARD AND TO THE PUBLIC FOR ALL
7 PUBLIC HEALTH MATTERS. AND, THREE, INSTRUCT THE C.A.O. TO MAKE
8 RECOMMENDATIONS TO THE BOARD AS PART OF A 2006/'7 BUDGET TO
9 FURTHER STRENGTHEN PUBLIC HEALTH AND HOLD ITS MANAGEMENT
10 ACCOUNTABLE AS A SEMI-AUTONOMOUS UNIT OF HEALTH SERVICES WITH
11 A CLEARLY DEFINED MISSION AND BUDGET AND RESOURCES CLEAR AND
12 DISTINGUISHABLE FROM THAT OF PERSONAL HEALTH. ALSO RECOMMEND
13 WHETHER AND UNDER WHAT TERMS AN INTERDEPARTMENTAL M.O.U.
14 BETWEEN HEALTH SERVICES, PUBLIC HEALTH AND MENTAL HEALTH IS
15 APPROPRIATE. SO I WOULD PUT THAT ON THE TABLE AS WELL.

16

17 **SUP. ANTONOVICH, MAYOR:** OKAY. SUPERVISOR BURKE.

18

19 **SUP. BURKE:** I HAVE SOME QUESTIONS I'D LIKE TO ASK. THERE IS A
20 PROJECTION THAT THERE WOULD BE A 1.7-MILLION-DOLLAR SHORTFALL
21 OR COST OF THE SEPARATION AND THAT PUBLIC HEALTH WOULD ABSORB
22 IT. HOW WOULD THAT WORK?

23

24 **DR. JONATHAN FIELDING:** SUPERVISOR, IT WOULD WORK IN TWO WAYS.
25 AS I INDICATED, THE C.A.O. DID AN ANALYSIS OF OUR BUDGET,



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1 PUBLIC HEALTH BUDGET, VERSUS THE REST OF D.H.S. AND ITS
2 CONCLUSION WAS THAT, FROM OUR OVERHEAD, FROM OUR GRANTS, WE
3 PAY \$4.7 MILLION IN EXCESS OF THE SERVICES WE RECEIVE. SO, IF
4 THE DEPARTMENTS WERE SEPARATED, WE WOULD HAVE THOSE FUNDS
5 AVAILABLE THAT WE DON'T HAVE NOW AND THE 1.7 COULD BE EASILY
6 ABSORBED WITH PART OF THAT. BUT, IN ADDITION, I BELIEVE THAT
7 WE WILL HAVE A SIGNIFICANT INCREASE IN GRANT OPPORTUNITIES AS
8 A SEPARATE DEPARTMENT AND WE WILL ALSO HAVE MORE OVERHEAD FROM
9 THAT TO HELP DEFRAID THESE COSTS.

10

11 **SUP. BURKE:** HOW DOES IT HAPPEN THAT YOU WOULD BE ABLE TO HAVE
12 MORE GRANT OPPORTUNITIES?

13

14 **DR. JONATHAN FIELDING:** WELL, I THINK, RIGHT NOW, IT TAKES A
15 LONG TIME FOR US TO GET PEOPLE HIRED, SO A LOT OF SHORT-TERM
16 GRANTS WE DON'T GO AFTER SIMPLY BECAUSE IT TAKES TOO LONG TO
17 GET THE POSITIONS ALLOCATED AND THEN TO RECRUIT AND THEN TO
18 HIRE. SO IF YOU HAVE A GRANT FOR TWO YEARS, OFTENTIMES, YOU'RE
19 NOT ABLE TO DO THAT AND, WITH ALL THE OTHER PRIORITIES OF THE
20 DEPARTMENT, I THINK IT'S HARD TO DO IT IN THAT PERIOD OF TIME
21 AS WELL AS GETTING CONTRACTS FINALIZED. I THINK, IF WE HAVE
22 CONTROL OVER OUR OWN H.R. AND CONTRACTS AND GRANTS, WE'LL BE
23 ABLE TO DO IT MORE QUICKLY.

24



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1 **SUP. BURKE:** WHAT'S GOING TO HAPPEN WITH THE OFFICE OF WOMEN'S
2 HEALTH?

3

4 **DR. JONATHAN FIELDING:** THE OFFICE OF WOMEN'S HEALTH WOULD
5 REMAIN AS WE HAVE ORGANIZED IT WITH PUBLIC HEALTH BUT IT HAS A
6 BROAD RESPONSIBILITY AND WOULD CONTINUE THE IMPORTANT WORK
7 THAT IT HAS IN DEALING WITH THE FULL RANGE OF HEALTH ISSUES
8 FOR WOMEN. ITS CURRENT PRIORITY, AS YOU KNOW, SUPERVISOR, IS
9 FOCUSING ON THE EPIDEMIC OF HEART DISEASE AMONG WOMEN
10 THROUGHOUT OUR COUNTY.

11

12 **SUP. BURKE:** ALSO, ONE OF THE OTHER THINGS IN TERMS OF COST
13 SEPARATIONS, I'D LIKE TO GET SOME UNDERSTANDING IN TERMS OF
14 THE I.T. HOW MUCH IS IT GOING TO COST TO SEPARATE THE I.T.?

15

16 **DR. JONATHAN FIELDING:** I AM NOT AWARE THAT WE EXPECT AN
17 INCREASE IN COST TO SEPARATE THE I.T. I WOULD DEFER TO C.A.O.
18 BUT, SUPERVISOR, WE DO NOT ANTICIPATE ANY INCREASE IN COST TO
19 SEPARATING THE I.T.

20

21 **SUP. KNABE:** SUPERVISOR BURKE, COULD I JUST-- ON A PREVIOUS
22 QUESTION? YOU KNOW, MY MOTION, ALTHOUGH NOT COMPLETE
23 SEPARATION, STILL GIVES THE DIRECTOR OF PUBLIC HEALTH THE
24 CONTROL OVER CONTRACTS AND THINGS. THAT'S NOT A MESHED-IN DEAL
25 THERE THAT'S SEMI-AUTONOMOUS NATURE.



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1

2 **SUP. BURKE:** WHICH IS GOING TO GET TO ANOTHER ONE OF MY
3 QUESTIONS. LET ME GET THE I.T. AND THEN THE NEXT ONE, I WANT
4 TO REALLY GET AN UNDERSTANDING IN TERMS OF HUMAN RESOURCES AND
5 HOW THAT WOULD WORK. SO THERE WOULD BE HIRED A NEW HUMAN
6 RESOURCE PERSON, I ASSUME? YES, WOULD YOU RESPOND?

7

8 **C.A.O. JANSSEN:** MR. MAYOR, SUPERVISOR, ON THE I.T., IN THE
9 DECEMBER 13TH REPORT, ON PAGE 16, IT SAYS: BECAUSE BOTH D.H.S.
10 AND PUBLIC HEALTH CURRENTLY MAINTAIN SEPARATE INFORMATION
11 SERVICES UNITS AND SYSTEMS, IT WAS DETERMINED, AT LEAST
12 INITIALLY, THAT BOTH UNITS SHOULD MAINTAIN OPERATIONS THAT
13 CURRENTLY EXIST, SO THEY'RE ALREADY EFFECTIVELY SEPARATED.

14

15 **SUP. BURKE:** SO THEY'RE ALREADY SEPARATED, SO THAT'S NOT
16 NECESSARY. NOW WHAT ABOUT HUMAN RESOURCES? AND I GUESS THAT'S
17 THE KEY TO THE ISSUE THAT'S BEEN RAISED BY DR. FIELDING.

18

19 **DR. JONATHAN FIELDING:** CURRENTLY, SUPERVISOR, THERE IS ONE
20 DEPARTMENT OF HUMAN RESOURCES WHICH SERVES THE NEEDS OF THOSE
21 PERSONAL HEALTH AND PUBLIC HEALTH. IN THE SEPARATION, THERE
22 WOULD BE A SEPARATE UNIT THAT WOULD SERVE PUBLIC HEALTH AS
23 THERE WOULD BE FOR CONTRACTS AND GRANTS AND MATERIAL
24 MANAGEMENT, ALL AREAS WHERE WE'VE HAD SOME ISSUES GETTING
25 PRIORITY OF OTHER OVERARCHING ISSUES.



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1

2 **SUP. BURKE:** IS THAT INCLUDED IN THE 1.7 MILLION ADDITIONAL
3 COST FOR PERSONNEL?

4

5 **DR. JONATHAN FIELDING:** YES, IT IS, SUPERVISOR. IT'S FULLY
6 INCLUDED. IN FACT, MOST OF THE POSITIONS ARE THE
7 ADMINISTRATIVE SUPPORT POSITIONS AND I WOULD SAY, IN THAT, MY
8 UNDERSTANDING OF THE ANALYSIS OF THE C.A.O. IS THAT THERE WAS
9 A FEELING THAT, EVEN IF WE STAYED TOGETHER, THAT THERE WAS AN
10 UNDER FUNDING-- THERE WAS INSUFFICIENT RESOURCES IN THAT, SO
11 IT WASN'T JUST A QUESTION OF DIVIDING UP WHAT CURRENTLY
12 EXISTS. NEW RESOURCES HAD TO BE ADDED.

13

14 **DR. BRUCE CHERNOF:** THAT'S CORRECT.

15

16 **SUP. BURKE:** NOW, WHAT ABOUT SOME OF THOSE THINGS, LIKE LAB
17 TESTING? WOULD YOU BILL-- WOULD ONE DEPARTMENT BILL THE OTHER
18 FOR THOSE, LIKE, LAB TESTS AND OTHER THINGS LIKE THAT?

19

20 **DR. JONATHAN FIELDING:** YES. DR. CHERNOF AND I HAVE AGREED ON
21 THE PRINCIPLE THAT, WHERE THE DEPARTMENTS SEPARATE, EACH
22 DEPARTMENT WOULD HAVE THE OPTION OF USING THE OTHER DEPARTMENT
23 FOR THE SERVICES IT CURRENTLY NOW GETS OR GOING ELSEWHERE IF
24 THEY CAN GET IT MORE COST EFFECTIVELY. AND SO, TO THE DEGREE
25 THAT A PERSONAL HEALTH USES THE PUBLIC HEALTH LAB, WE WOULD,



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1 IN ESSENCE, HAVE TO COMPETE WITH OTHERS TO MAKE SURE IT WAS
2 COST EFFECTIVE FOR THEM. AND TO THE EXTENT THAT PUBLIC HEALTH
3 CURRENTLY USES LAB FACILITIES AND PERSONAL HEALTH, THE SAME
4 WAY. IS THAT...?

5

6 **DR. BRUCE CHERNOF:** YEAH, I THINK THAT'S VERY ACCURATE. THAT
7 THE CONCEPT THAT THE M.O.U. LAYS OUT IS WHAT DR. FIELDING AND
8 I CONSIDER A PROVIDER OF FIRST RESORT, FEE FOR SERVICE
9 RELATIONSHIP, THE LOGIC BEING, WE WOULD LIKE TO WORK TOGETHER
10 WITHIN THE COUNTY FAMILY WHEREVER POSSIBLE AND THAT WE SHOULD
11 MAKE THAT A GOAL BUT THAT WE DO WANT EACH SIDE TO CARRY ITS
12 OWN WEIGHT FINANCIALLY.

13

14 **SUP. BURKE:** I UNDERSTAND THAT LABOR IS OPPOSED. HAVE YOU HAD
15 DISCUSSIONS WITH THEM ABOUT THAT, DR. FIELDING?

16

17 **DR. JONATHAN FIELDING:** WE HAD SEVERAL DISCUSSIONS. I WAS
18 UNAWARE, UNTIL TODAY, THAT THEY WERE OPPOSED. AS OF LAST WEEK,
19 THEY HAD TOLD ME THAT THEY WERE SPECIFICALLY NEUTRAL ON THIS
20 ISSUE BECAUSE THEY HAD EMPLOYEES IN BOTH PUBLIC HEALTH AND
21 PERSONAL HEALTH, SO I THINK YOU'LL HAVE TO HEAR FROM THEM.

22

23 **SUP. BURKE:** HAVE YOU BEEN ADVISED TODAY THAT THEY WERE?

24



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1 **DR. JONATHAN FIELDING:** NOT OFFICIALLY. I HEARD A RUMOR THAT
2 THEY HAD CHANGED THEIR POSITION BUT I HAVE NOT HEARD
3 SPECIFICALLY FROM THEM, NO.

4

5 **SUP. BURKE:** WELL, I'M NOT SURE EXACTLY WHAT THEIR POSITION IS
6 BUT I THINK THAT WHAT THEIR-- THEY HAVE, I GUESS, SOME
7 CONCERNS IN TERMS OF AN IMMEDIACY OF SEPARATION AND-- WHICH IS
8 ONE OF THE THINGS THAT WAS RAISED BY DR. CHERNOF'S LETTER THAT
9 CONCERNS ME. WE HAVE THE U.S.C. NEW BUILDING GOING IN, WE HAVE
10 THE ISSUES AS FAR AS KING THAT ARE UNRESOLVED. I HAVE BEEN
11 LEANING TOWARDS SEPARATION BUT I'M-- AND I'M NOT PREPARED, AT
12 THIS POINT, TO SAY THAT I WOULD SAY THAT WE SHOULD JUST PUT
13 THE WHOLE DISCUSSION IN A FILE BOX. I WOULD PREFER, AND I'D
14 FEEL MUCH MORE COMFORTABLE, TO PUT THIS DECISION OVER UNTIL
15 SOME OF THOSE THINGS ARE RESOLVED AND SOME OF THOSE PROBLEMS
16 AND SO, SUPERVISOR KNABE, WOULD YOU BE WILLING TO CONSIDER, IN
17 YOUR MOTION, PUTTING A SPECIFIC TIME THAT THIS WOULD COME
18 BACK, SAY IN SIX MONTHS?

19

20 **SUP. KNABE:** I HAVE NO PROBLEM WITH THAT. I MEAN, I THINK THE
21 WHOLE PURPOSE HERE BEING IS THAT IT GIVES US AN OPPORTUNITY TO
22 SEE HOW IT MAY WORK UP TO COMPLETE SEPARATION WITH THE SEMI-
23 AUTONOMOUS KIND OF THING AND IF YOU WANT IT TO COME BACK IN
24 SIX MONTHS...

25



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1 **SUP. BURKE:** I WOULD LIKE TO SEE MORE AUTONOMY AND I WOULD
2 CERTAINLY LIKE TO SEE, PARTICULARLY IN THE AREA OF HUMAN
3 RESOURCES, THAT THERE WOULD NOT BE ANY KIND OF IMPEDIMENT TO
4 PUBLIC HEALTH MOVING FORWARD. BUT WHAT I WOULD LIKE TO AMEND
5 YOUR MOTION TO SAY THAT WE WOULD PUT OFF THIS DECISION UNTIL--
6 FOR SIX MONTHS AND, AT THAT POINT-- WE WOULD HAVE SIX MONTHS
7 TO LOOK AT IT. BY THAT TIME, WE'LL-- WHEN IS U.S.C. SCHEDULED
8 TO OPEN? NOT UNTIL THE MIDDLE OF NEXT YEAR?

9

10 **SUP. KNABE:** YEAH, BECAUSE I-- MY INTENT, SUPERVISOR BURKE, IS
11 THE SAME AS YOURS, THAT THE H.R. ISSUES ARE NOT IMPEDED, THAT
12 THE CONTRACT ISSUES ARE NOT IMPEDED AND THAT THE DIRECTOR OF
13 PUBLIC HEALTH BE ACCOUNTABLE FOR THAT. AND A SIX-MONTH TEST, I
14 MEAN, IF YOU WANT IT TO COME BACK, I DON'T HAVE A PROBLEM WITH
15 THAT.

16

17 **SUP. BURKE:** YES. I-- YOU KNOW, I KNOW THAT, AT ONE TIME,
18 PUBLIC HEALTH FUNCTIONED SEPARATELY AND MANY PEOPLE REMEMBER
19 THAT BUT THE FACILITIES WERE VERY DISTINCT. WE DIDN'T HAVE THE
20 COMPREHENSIVE HEALTH FACILITIES, IT'S MY UNDERSTANDING, AT
21 THAT TIME. WE HAD-- THOSE WERE PUBLIC HEALTH FACILITIES AND
22 THEY WERE PEOPLE WHO WERE VERY AGGRESSIVE THAT I THINK ALL OF
23 US RECALL AND REMEMBER VERY WELL FROM THEIR ACTIVITIES IN
24 PUBLIC HEALTH. SO I WOULD AMEND YOUR MOTION TO CHANGE IT FOR
25 SIX MONTHS, TO COME BACK IN SIX MONTHS FOR US TO THEN...



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1

2 **SUP. KNABE:** UNDER THIS SEMI-AUTONOMOUS FORMAT?

3

4 **SUP. BURKE:** RIGHT. THEY WOULD CONTINUED UNDER A SEMI-- THEY
5 WOULD START MOVING INTO A SEMI-AUTONOMOUS APPROACH TO
6 OPERATIONS AND WE WOULD SEE HOW THAT'S PROGRESSING AND WHAT
7 HAPPENS.

8

9 **SUP. ANTONOVICH, MAYOR:** YOU'RE SAYING THE SIX-MONTH TIMEFRAME
10 WOULD HAVE THE DEPARTMENT OF PUBLIC HEALTH MOVING INTO A
11 SEPARATE DEPARTMENT AND, AFTER SIX MONTHS, YOU WOULD REVIEW
12 IT?

13

14 **SUP. BURKE:** NO, I'M NOT SAYING THAT. IT WOULD BE A SEMI-
15 AUTONOMOUS. IT WOULD NOT BE SEPARATED AT THIS POINT OVER A SIX
16 MONTH PERIOD. WE'RE REALLY PUTTING THE DECISION OVER FOR SIX
17 MONTHS OF WHETHER OR NOT THERE'S A TOTAL SEPARATION.

18

19 **SUP. YAROSLAVSKY:** COULD YOU EXPLAIN, DR. CHERNOF AND DR.
20 FIELDING, WHETHER YOU UNDERSTAND OR HOW YOU UNDERSTAND THAT
21 MOTION? WHAT DOES IT MEAN, MOVE INTO A SEMI-AUTONOMOUS
22 SITUATION?

23

24 **SUP. ANTONOVICH, MAYOR:** COMPARED TO WHAT YOU'RE DOING RIGHT
25 NOW.



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1
2 **DR. BRUCE CHERNOF:** WELL, I'LL START AND THEN DR. FIELDING CAN
3 CHIME IN AND WE'LL DO THIS TOGETHER. I THINK THAT THE IDEA
4 HERE, AND IT'S AN IDEA THAT I ACTUALLY SUPPORT, IS THAT, FOR
5 SOME OF THE FUNCTIONAL AREAS, IT MAKES SENSE, GIVEN THE VOLUME
6 OF WORK THAT PUBLIC HEALTH DOES, THAT THERE ARE STAFF THAT ARE
7 PREDOMINANTLY ASSIGNED TO WORK ON THOSE AREAS AND WOULD WORK
8 ON THOSE AREAS FIRST. IN A SHARED DEPARTMENT, THERE SHOULD BE
9 SHARED RESOURCES THAT GO BACK AND FORTH AND DR. FIELDING AND I
10 WOULD NEED TO SORT OF NEGOTIATE WHEN THERE WAS A CHALLENGE
11 AND, IF YOU LEAVE THE DEPARTMENTS TOGETHER, I WANT TO MAKE IT
12 CLEAR THAT, YOU KNOW, IF THERE WAS A SIGNIFICANT CHALLENGE
13 WHERE SOMETHING THAT WE CAN'T FORESEE BUT HAD TO COME BACK IN
14 FRONT OF YOUR BOARD WITH NEW AND UNEXPECTED CHALLENGES, IT
15 MIGHT BE THAT THE PERSONAL HEALTH SIDE WOULD NEED TO SUPPORT A
16 PUBLIC HEALTH EFFORT TO INCREASE CONTRACTING TO DEAL WITH SOME
17 ISSUE THAT'S YET TO BE BEFORE US. BUT I DO THINK THAT THERE
18 ARE CERTAIN AREAS WHERE THE VOLUME OF WORK THAT PUBLIC HEALTH
19 GENERATES, COULD BE MANAGED BY A COHORT OF STAFF THAT
20 PREDOMINANTLY DO THAT WORK. I ALSO THINK THAT LOOKING AT THE
21 BUDGET IN A WAY THAT SORT OF SEGMENTS THE PARTS OF THEIR WORK
22 THAT ARE PROGRAM-RELATED AS OPPOSED TO SERVICE-RELATED. THOSE
23 ARE ALSO AREAS THAT WE CAN IDENTIFY AND PROBABLY MANAGE IN A
24 MORE SEGMENTED FASHION. I WOULD WANT MY DIRECTOR OF FINANCE TO
25 COMMENT ON THAT BUT I AM COMFORTABLE WITH THAT AS A CONCEPT.



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1

2 **SUP. YAROSLAVSKY:** SO WHAT WOULD BE THE ADVANTAGE OF DOING THAT
3 VERSUS JUST A COMPLETE SEPARATION? WHAT WOULD BE THE HARM IN A
4 COMPLETE SEPARATION? IF YOU'RE WILLING TO GO THIS FAR, WHAT
5 WOULD BE THE HARM IN COMPLETELY SEPARATING THEM? IT SOUNDS
6 LIKE YOU WANT TO HAVE ONE FOOT IN ONE SYSTEM AND ONE FOOT IN
7 ANOTHER AND I'M NOT SURE THAT THAT AMBIGUITY IS GOING TO SERVE
8 EITHER FUNCTION OF PUBLIC OR PERSONAL HEALTH WELL. SO WHAT'S
9 THE BEEF OF JUST-- IF YOU'RE GOING TO GO THAT FAR, WHY NOT GO
10 THE REST OF THE WAY?

11

12 **DR. BRUCE CHERNOF:** SUPERVISOR, I THINK, WITH RESPECT TO THE
13 NEAR TERM, THAT AN OUTRIGHT SEPARATION DOES CREATE MORE
14 CHALLENGES TO JUST ACCOMPLISH IT IN THE SHORT-TERM THAN A MOVE
15 TOWARDS MORE INDEPENDENT FUNCTIONAL UNITS WITHIN THE
16 DEPARTMENT. THE SECOND OBSERVATION I WOULD MAKE, AND IT'S THE
17 ONE I'VE MADE TO EACH OF YOU, IS THAT I DO THINK THAT, ONCE A
18 COMPLETE SEPARATION OCCURS, FOR THE COMPONENT OF SERVICES, FOR
19 THE COMPONENT OF PUBLIC HEALTH PROGRAMS THAT HAVE A SERVICE
20 ELEMENT IN THEM THAT ACTUALLY DO TOUCH INDIVIDUALS OR FAMILIES
21 AND THAT DO INTERRELATE WITH THE FACILITIES, THE HOSPITALS AND
22 THE CLINICS THAT WE CURRENTLY OWN AND OPERATE IN THE COUNTY,
23 THAT THOSE SERVICES WILL ULTIMATELY END UP BEING MORE
24 FRAGMENTED BECAUSE YOU WILL LOSE THE CONNECTIVITY BY BEING IN
25 ONE DEPARTMENT.



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1

2 **SUP. YAROSLAVSKY:** SO LET ME GET TO YOUR FIRST POINT. THERE'S
3 NEVER GOING TO BE-- I MEAN, THERE'S NEVER GOING TO BE A GOOD
4 TIME TO MAKE THIS CHANGE BUT IT SOUNDS LIKE, WHEN YOU GET TO
5 THE SECOND POINT, THAT YOU'RE NOT FOR THE CHANGE NO MATTER
6 WHETHER IT'S A GOOD TIME OR A BAD TIME. I DON'T THINK YOU WANT
7 TO SEPARATE IS WHAT IT SOUNDS LIKE TO ME, PERIOD. AM I
8 MISREADING YOU?

9

10 **DR. BRUCE CHERNOF:** NO, MY RECOMMENDATION TO YOUR BOARD HAS
11 BEEN THAT I CAN SEE THE PLUSES. I MEAN, THERE IS NO RIGHT OR
12 WRONG DECISION HERE, SUPERVISOR. I THINK IT'S A VERY TOUGH
13 POLICY DECISION AND IT'S BEEN A VERY THOUGHTFUL DISCUSSION...

14

15 **SUP. YAROSLAVSKY:** WELL, I'LL TELL YOU WHAT THE WRONG DECISION
16 WOULD BE. THE WRONG DECISION WOULD BE TO CREATE SUCH AMBIGUITY
17 THAT IT WOULD COMPLICATE THE SITUATION THAT CURRENTLY EXISTS.
18 YOU'D MAKE A BAD SITUATION WORSE. THAT'S ALL-- OR A SITUATION
19 WE WANT TO IMPROVE UPON WORSE. THAT'S THE PROBLEM AND, I MEAN,
20 THIS IS WHAT DRIVES ME NUTS ABOUT THIS MIDDLE GROUND, IS I'M
21 NOT SURE I UNDERSTAND WHAT IT DOES. IF YOU'RE GOING TO
22 PARTIALLY SEPARATE IT OR CREATE A SEMI-AUTONOMOUS SITUATION,
23 THAT'S GOING TO TAKE YOU A LOT OF TIME, TOO, AND IT'S GOING TO
24 DISTRACT YOUR ATTENTION FROM KING/DREW AND ALL THE OTHER
25 THINGS THAT ARE TAKING YOUR TIME. BUT, ACTUALLY, IF THERE'S



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1 ANY REFORM WITHIN THE HEALTH DEPARTMENT THAT COULD BE DONE
2 RELATIVELY SIMPLY, WHERE IT LENDS ITSELF TO A VERY NATURAL
3 SEPARATION, IT'S THIS. THERE ARE A LOT OF OTHER THINGS THAT I
4 WOULD BE VERY SYMPATHETIC TO ABOUT REFORMING THE HEALTH
5 DEPARTMENT AT A TIME WHEN YOU'RE TRYING TO FIX MANY OF THE
6 PROBLEMS THAT WE HAVE BUT THIS IS NOT THE ONE AND, IN FACT, IF
7 YOU'RE ALREADY PREPARING TO MAKE SOME UNDEFINED CHANGE, WHICH,
8 AS I SAY, I DON'T UNDERSTAND WHAT THE CHANGE IS BUT LET'S
9 ASSUME THAT IT'S A CHANGE OF MOVING FROM THE CURRENT SITUATION
10 TO A SEMI-AUTONOMOUS SITUATION, THAT'S ALREADY GOING TO TAKE
11 PROBABLY 90% OF THE ENERGY AND THE INTELLECTUAL WORK POWER
12 THAT YOU HAVE TO GET THAT DONE AS IT WOULD TO JUST SEPARATE IT
13 COMPLETELY. MOST OF THE THINGS WOULD BE-- MOST OF THE WORK
14 WOULD BE INTERCHANGEABLE BETWEEN ONE OPTION OR THE OTHER. MR.
15 CHAIRMAN, I WANT TO-- I MEAN, I WANT TO JUST BACK UP FOR A
16 SECOND AND TALK ABOUT THIS. I THOUGHT WE WERE MOVING IN A VERY
17 DISTINCT DIRECTION AND-- WHEN SUPERVISOR KNABE PROPOSED THIS
18 ORIGINALLY LAST YEAR AND IT WAS A BOLD PROPOSAL AND WE KNEW IT
19 WAS BOLD AT THE TIME. WE'VE CONTINUED THIS ONCE OR TWICE SINCE
20 IT WAS ORIGINALLY PROPOSED IN ORDER TO GIVE THE DEPARTMENTS
21 MORE TIME AND THE STAKEHOLDERS MORE TIME TO INPUT. I'VE SEEN
22 THE STAKEHOLDER INPUT AND THE STAKEHOLDER INPUT IS THE SAME
23 INPUT WE'RE GETTING CONSTANTLY. I GOT A LETTER FROM ONE
24 STAKEHOLDER WHO SAYS THAT BEFORE WE-- IF WE'RE GOING TO DO IT,
25 WE OUGHT TO HAVE A HEALTH AUTHORITY IMPOSED AT THE SAME TIME.



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1 NOW, THAT WOULD COMPLICATE YOUR LIFE A BIT AT THIS VERY MOMENT
2 AND A BUNCH OF OTHER THINGS, HALF A DOZEN OR MORE THINGS. I
3 THINK THAT PUBLIC HEALTH IS AS IMPORTANT AN ISSUE THAT WE FACE
4 IN THIS COUNTY TODAY AS ANY OTHER. IT'S KIND OF A SILENT-- THE
5 SILENT HEALTH. UNTIL WE GET A ANTHRAX ATTACK OR A CHEMICAL
6 ATTACK OR A CHEMICAL ACCIDENT OR SOME KIND OF A BIOLOGICAL
7 EVENT OR STRAWBERRIES AT THE SCHOOL DISTRICT END UP
8 CONTAMINATING HUNDREDS IF NOT MORE STUDENTS AS WE HAD SOME
9 YEARS AGO, PUBLIC HEALTH OR RESTAURANTS OR HEPATITIS A, I
10 MEAN, LET'S FACE IT, PUBLIC HEALTH TODAY GETS MORE ATTENTION
11 BY THE GENERAL PUBLIC THAN IT DID 10 YEARS AGO OR FIVE YEARS
12 AGO AND, SINCE 9/11, PUBLIC HEALTH IS ON EVERYBODY'S MIND,
13 WHETHER THEY CALL IT PUBLIC HEALTH OR NOT, IT'S PUBLIC HEALTH.
14 IT'S WHAT WE DEPEND UPON THE PUBLIC HEALTH DEPARTMENT OR THE
15 PUBLIC HEALTH DIVISION OF THE HEALTH DEPARTMENT TO DEAL WITH.
16 SO I WAS VERY SUPPORTIVE AND I AM VERY SUPPORTIVE OF WHAT WAS
17 SUPERVISOR KNABE'S PROPOSAL TO SEPARATE THE DEPARTMENTS, NOT
18 BECAUSE I'M FOR CHANGE FOR CHANGE'S SAKE, I NEVER AM. I THINK
19 REARRANGING THE CHAIRS ON THE DECK OF THE TITANIC IS NOT
20 EXACTLY A WORTHY EXERCISE, BUT THAT'S NOT THE CASE HERE. WE
21 HAVE A VERY FINE PUBLIC HEALTH OPERATION THAT COULD BE MADE
22 BETTER. WE'VE GOT A PERSONAL HEALTH AND THE REST OF OUR HEALTH
23 SYSTEM, WHICH NEEDS A LOT OF HELP BUT IT'S GETTING BETTER. AND
24 I THINK THIS WOULD LIBERATE BOTH TO ACHIEVE WHAT THEY NEED TO
25 ACHIEVE. IT WOULD LIBERATE THE PUBLIC HEALTH ASPECTS OF THE



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1 HEALTH DEPARTMENT TO PROVIDE FIRST RATE PREPAREDNESS AND
2 RESPONSE TO PUBLIC HEALTH ISSUES AND CRISES AND EPIDEMICS THAT
3 WE HAVE IN OUR-- AND MAY HAVE IN OUR COMMUNITY AND IT WILL
4 LIBERATE THE HEALTH DEPARTMENT TO BE ABLE TO DEAL WITH THE
5 ISSUES THAT ARE HAMSTRINGING THEM TO DO WHAT NEEDS TO BE DONE
6 TO TURN IT AROUND. AND I THINK YOU'RE MOVING IN THAT DIRECTION
7 SLOWLY BUT SURELY AND IT KEEPS GOING THAT WAY. BUT LET'S-- I
8 APPRECIATE THE EFFORT TO COMPROMISE BUT THIS IS-- TO ME, THIS
9 IS NOT A COMPROMISE, THIS IS-- I MEAN, I THINK THE TIME IS
10 EITHER-- TIME HAS COME TO EITHER FISH OR CUT BAIT. IF WE WANT
11 TO WAIT SIX MONTHS-- SIX MONTHS FROM NOW, WE'RE GOING TO BE IN
12 EXACTLY THE SAME POSITION. COUNTY U.S.C. MEDICAL CENTER IS NOT
13 GOING TO BE UP AND OPERATIONAL UNTIL THE MIDDLE TO LATTER PART
14 OF 2007 SO, FOR THE NEXT 12 TO 18 MONTHS, THERE'S A BUILT-IN
15 EXCUSE TO POSTPONE IT TWO OR THREE MORE TIMES. I'M NOT SURE
16 THE FINANCIAL SITUATION OF THE HEALTH DEPARTMENT IS GOING TO
17 BE SOLVED IN THE NEXT 12-- IN FACT, I'M CERTAIN IT WON'T BE
18 SOLVED IN THE NEXT 12 TO 18 MONTHS SO WE'LL HAVE A BUILT-IN
19 EXCUSE TO CONTINUE THAT SEVERAL MORE TIMES. WHETHER KING
20 MEDICAL CENTER IS TURNED AROUND IN THE NEXT SIX MONTHS OR NOT,
21 WE'LL KNOW REASONABLY SOON BUT, EVEN IF WE TURN IT AROUND,
22 WHICH WOULD BE A GREAT ACHIEVEMENT, WE HAVE A SLEW OF OTHER
23 PROBLEMS IN THE HEALTH DEPARTMENT THAT WILL PROVIDE FODDER FOR
24 A POSTPONEMENT OF THE DECISION. SO I'M REALLY NOT CLEAR WHAT
25 THE REASON IS FOR THE POSTPONEMENT AND IF THERE'S-- I GUESS IF



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1 THERE WAS A REASON FOR THE POSTPONEMENT, I WONDER WHY IT WAS
2 PROPOSED IN THE FIRST PLACE. I WANT TO MOVE FORWARD WITH THIS.
3 I THINK IT'S A GOOD IDEA. IF IT'S GOING TO TAKE YOU MORE TIME
4 TO IMPLEMENT THE SEPARATION, I'M PREPARED TO CONSIDER SOME FOR
5 THE IMPLEMENTATION OF THE SEPARATION. I DON'T KNOW WHETHER THE
6 M.O.U. PROVIDES A SCHEDULE OF TIME. DOES IT?

7

8 **DR. JONATHAN FIELDING:** THERE'S A SEPARATE SCHEDULE FROM THE
9 C.A.O.

10

11 **SUP. YAROSLAVSKY:** HOW MUCH TIME WOULD IT TAKE TO IMPLEMENT IT
12 UNDER THAT SCHEDULE?

13

14 **C.A.O. JANSSEN:** THE PLAN IS TO IMPLEMENT IT NEXT FISCAL YEAR.
15 WE REALLY WOULD PREFER THAT IT BE DONE ON A FISCAL YEAR BASIS,
16 AND THAT'S THE DIRECTION THAT WE'RE MOVING RIGHT NOW IS TO
17 IMPLEMENT IT IN...

18

19 **SUP. YAROSLAVSKY:** SO YOU'RE LOOKING AT JULY OF THIS YEAR?
20 JUNE/JULY OF THIS YEAR?

21

22 **C.A.O. JANSSEN:** JULY 1ST. RIGHT.

23



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1 **SUP. YAROSLAVSKY:** WHICH GIVES US FOUR MONTHS, THREE TO FOUR
2 MONTHS OF TRANSITION TIME, WHICH I THINK IS PLENTY UNDER, YOU
3 KNOW, FOR THIS SITUATION.

4

5 **SUP. ANTONOVICH, MAYOR:** IT'D BE ALMOST FIVE MONTH SO...

6

7 **SUP. YAROSLAVSKY:** SO I-- THE C.A.O. SAYS HE SUPPORTS THIS.
8 OBVIOUSLY, THE PUBLIC HEALTH OFFICER SUPPORTS THIS. MR.
9 CHERNOF IS SQUIRMING, DOESN'T SUPPORT IT BUT COULD LIVE WITH
10 IT. MY MENTOR, DR. BRESLOW, FROM WHOM WE'LL HEAR, I'M SURE,
11 LATER, SINCE THE FIRST DAY I GOT HERE HAS BEEN PUSHING FOR
12 THIS AND HE'S MADE A VERY PERSUASIVE CASE, AS HAVE OTHERS. AND
13 THE PEOPLE WHO HAVE NOT BEEN ON THAT SIDE, I'M SORRY, I'M JUST
14 GOING TO SAY IT, I THINK ARE MORE IN THE LET'S PROTECT THE
15 STATUS QUO MODE, THE DEVIL WE KNOW IS BETTER THAN THE DEVIL WE
16 DON'T KNOW. BEING ABLE TO MOVE MONEY BACK AND FORTH IS
17 APPEALING TO SOME BECAUSE IT GIVES MORE FLEXIBILITY TO MAKE
18 FUNDS MORE FUNGIBLE AND MOVE THEM AROUND, NOT NECESSARILY IN
19 PUBLIC HEALTH. WE ARE, ALL OF US, THE FIVE SUPERVISORS, THE
20 MAYOR OF THE CITY OF L.A. AND OTHER MAJOR CITIES IN THIS
21 REGION ALL RUN AROUND EVERY DAY AND SAY, "WE ARE A NUMBER ONE
22 TARGET, WE GO TO THE FEDERAL GOVERNMENT, WE DEMAND MORE MONEY
23 FOR BIOTERRORISM RESPONSE AND FOR THIS AND FOR THAT," AND WE
24 ARE A NUMBER ONE TARGET ON THAT LEVEL AND WE'RE ALSO A NUMBER
25 ONE TARGET SIMPLY TO DISEASE, SIMPLY BECAUSE OF THE SIZE OF



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1 OUR POPULATION AND THAT WE ARE AN INTERNATIONAL HUB. PEOPLE
2 ARE COMING THROUGH LAX, LIKE FRANKFURT, GERMANY, EVERY DISEASE
3 KNOWN TO MAN COMES THROUGH THAT COFFEE SHOP AND THE CUSTOMS
4 DESK AT A NUMBER OF AIRPORTS. WE'RE ONE OF THEM. SO WHEN WE
5 TALK ABOUT BIRD FLU, EVERY TIME THERE'S A BIRD FLU STORY ABOUT
6 ISTANBUL AND ANKARA AND WHEREVER IT SHOWS UP, I'M WAITING FOR
7 THE STORY WHERE YOU'RE GOING TO HAVE TO BE CALLED OUT TO LOS
8 ANGELES INTERNATIONAL AIRPORT BECAUSE SOMEBODY HAS FLOWN IN
9 FROM ANKARA OR FROM WHEREVER WITH BIRD FLU. SO THIS IS A BIG
10 DEAL AND I DON'T THINK THAT PUBLIC HEALTH FUNCTION SHOULD BE A
11 STEPCHILD TO THE REST OF THE HEALTH SYSTEM. I THINK IT OUGHT
12 TO BE DISTINCT. I THOUGHT THAT'S WHAT MOTIVATED THE ORIGINAL
13 PROPOSAL. I SUPPORTED THAT. I SUPPORT IT NOW. I DON'T SEE ANY
14 DOWNSIDE TO DOING IT AND I SEE A HUGE UPSIDE TO DOING IT. HUGE
15 UPSIDE TO DOING IT AND WE OUGHT TO DO IT NOW. LET'S NOT DELAY
16 IT SIX MONTHS. NOTHING'S GOING TO CHANGE IN SIX MONTHS. I JUST
17 HOPE WE DO IT NOW. THANK YOU, MR. CHAIRMAN.

18
19 **SUP. BURKE:** MR. CHAIRMAN, MAY BE I JUST SAY ONE WORD?

20
21 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

22
23 **SUP. BURKE:** YOU KNOW, I THINK WHAT SUPERVISOR YAROSLAVSKY HAS
24 SAID HAS REALLY EMPHASIZED MY CONCERNS. WHEN PEOPLE GOT THE
25 BIRD FLU, THEY DID NOT, FOR THE MOST PART, GO TO THE PUBLIC



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1 HEALTH FACILITY, THEY WENT TO OUR EMERGENCY ROOMS. SO WHAT HAS
2 HAPPENED OVER THE YEARS, SINCE DR. BRESLOW SO ABLY PROVIDED
3 PUBLIC HEALTH SERVICES HERE, IS THAT MANY OF THE ISSUES THAT
4 HAVE BECOME MORE COMPLEX AND THE ILLNESSES AND THE CONCERNS
5 BUT WHAT HAS HAPPENED IS THOSE PEOPLE WHO PREVIOUSLY KNEW A
6 PUBLIC HEALTH FACILITY, IF THEY HAD A _____, THEY WENT TO A
7 PUBLIC HEALTH FACILITY. TODAY, MOST OF THOSE PEOPLE COME INTO
8 OUR EMERGENCY ROOMS AND WE'RE GOING TO HAVE TO HAVE SOME
9 MECHANISM DEVELOPED AND I DON'T THINK WE HAVE IT YET AND WE'RE
10 NOT PREPARED TO DO IT YET, OF WHERE THERE IS AN ABILITY TO
11 REINSTITUTE AN ATTENTION AND AN IDENTIFICATION WITH CERTAIN
12 THINGS WILL GO TO PUBLIC HEALTH AND TO THOSE FACILITIES. THE
13 ISSUES THAT I HAVE BEEN RAISING EVERY TIME THIS HAS COME UP IS
14 STILL THE SAME ISSUE I HAVE NOW, IS HOW WE HANDLE THE FACILITY
15 AND I WAS TOLD YOU, WELL, YOU PUT PART OF THEM OVER ON ONE
16 SIDE AND PUT THE OTHERS ON THE OTHER SIDE. AND I'M JUST NOT
17 PREPARED, AT THIS POINT, TO ACCEPT THAT AS AN APPROACH BECAUSE
18 WE'RE TALKING ABOUT, IN MANY INSTANCES, NOT DISTINCT PROBLEMS
19 THAT THE INDIVIDUAL HAVE. EACH INDIVIDUAL THAT COMES IN MAY
20 HAVE A MULTITUDE OF PROBLEMS, SOME OF WHICH ARE PUBLIC HEALTH
21 PROBLEMS, SOME OF WHICH MAY BE THE KIND OF A PROBLEM THAT
22 REQUIRES MEDICAL SERVICES WITHIN OUR HOSPITAL AND OUR
23 HEALTHCARE SYSTEM IN THAT SENSE AND THAT'S MY CONCERN, AND CAN
24 WE SOLVE IT? I'D LIKE TO SEE IF WE CAN SOLVE IT. AT THIS
25 POINT, I'M NOT SATISFIED THAT WE HAVE.



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1

2 **DR. JONATHAN FIELDING:** SUPERVISOR, CAN I JUST ANSWER THAT
3 ISSUE? YOU'RE ABSOLUTELY RIGHT. THERE WAS A POINT IN TIME WHEN
4 PUBLIC HEALTH PROVIDED A SUBSTANTIAL PORTION OF THE CLINICAL
5 SERVICES AND THAT IS NO LONGER TRUE. WE HAVE A TOTAL OF 14
6 PUBLIC HEALTH CLINICS, WE DO SEXUALLY TRANSMITTED DISEASE
7 DIAGNOSIS AND TREATMENT FOR PEOPLE WHO ARE TOO EMBARRASSED OR
8 OTHERWISE WON'T COME TO ANOTHER SOURCE. WE DO CARE FOR T.B.
9 THERE'S A TOTAL OF ABOUT 900 PATIENTS A YEAR THAT HAVE T.B.
10 AND MOST OF THEM WE WIND UP TAKING CARE OF BECAUSE THAT'S VERY
11 SPECIALIZED EXPERTISE AND WE'RE PROTECTING THE REST OF THE
12 PUBLIC, AS WE ARE WITH SEXUALLY TRANSMITTED DISEASE, AND WE DO
13 SOME IMMUNIZATIONS. WE DO NOT, OTHER THAN THAT, PROVIDE DIRECT
14 CLINICAL SERVICES. SO THE SITUATION YOU DESCRIBE IS VERY
15 ACCURATE. IT HAS EVOLVED NOW TO THE POINT WHERE WE ARE DOING
16 VERY, VERY LITTLE OF THAT. THE PROPOSED SEPARATION IS ONLY AN
17 ADMINISTRATIVE SEPARATION. THE CLIENTS AND PATIENTS WOULD NOT
18 SEE, WOULD NOT NOTICE ANY CHANGE BASED ON THIS.

19

20 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR MOLINA.

21

22 **SUP. MOLINA:** THE BIGGEST PROBLEM I HAVE WITH L.A. COUNTY AT
23 ALL LEVELS OF SERVICE, INCLUDING HOW WE SERVE CHILDREN AND ALL
24 OF THE CLIENTS THAT WE SERVE, IS WE ARE VERY, VERY FRAGMENTED.
25 AND EVERY SINGLE TIME, I WAS IN THE LEGISLATURE WHEN WE WERE



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1 TOLD THAT WE ARE SENDING ALL OF THIS MONEY OUT TO THE COUNTIES
2 TO PROVIDE SERVICES FOR CHILDREN AND YET, AT THE SAME TIME,
3 THEY HAVE TO GO TO THE MENTAL HEALTH DEPARTMENT AND NEGOTIATE
4 THEIR SERVICES THERE. THEY GO TO THE HEALTH DEPARTMENT,
5 NEGOTIATE THEIR SERVICES THERE. THEY GO TO D.P.S.S. AND
6 NEGOTIATE THEIR SERVICES THERE. AND, OF COURSE, WE TRIED, WHEN
7 NEIL MCCARTHY WAS SPEAKER, TO DO SOMETHING CALLED THE BLENDING
8 OF FUNDS AND TRYING TO MAKE SURE WHY WERE WE REPLICATING THE
9 SYSTEMS EVERYWHERE ELSE? AND SO WE WANTED TO LOOK AT IT FROM
10 THE CLIENT OR THE CUSTOMER POINT OF VIEW. THIS ISSUE, AS YOU
11 JUST STATED, DOES NOTHING FOR THE CUSTOMER, THE CLIENT OR THE
12 PATIENT. THIS IS TRYING TO MAKE A REARRANGEMENT TO FACILITATE
13 IT FOR ADMINISTRATION. AND, AGAIN, WE START OPERATING
14 BACKWARDS. IT'S NOT MAKING OUR LIVES MORE CONVENIENT. IT IS
15 ABOUT THE PEOPLE THAT WE SERVE AND THE RESPONSIBILITY THAT WE
16 HAVE OUT THERE. THE MOST TELLING OF IT IN THE RESPONSES THAT I
17 RECEIVED FROM DR. CHERNOF WHEN I ASKED, WILL SEPARATION
18 IMPROVE THE HEALTH OF THE PUBLIC? HE SAID THAT IT DOES NOT AND
19 CONCLUDED, "WHAT IS MORE TROUBLING IS, EVEN IF THESE
20 SEPARATIONS HAVE LED TO SOME ORGANIZATIONAL EFFICIENCIES, IT
21 HAS LEFT THE MOST FRAGILE CITIZENS IN THIS COUNTY IN THE
22 POSITION TO HAVE TO COORDINATE THEIR SERVICES ACROSS OUR
23 ORGANIZATIONS." THAT SPEAKS MIGHTILY TO WHY THIS SHOULD NOT
24 OCCUR. NOW, GRANTED, I DON'T KNOW WHAT THE ADMINISTRATIVE
25 PROBLEMS ARE AND I'M NOT SO SURE I WANT TO GET INVOLVED IN



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1 THEM BUT I THINK WE SHOULD CREATE EFFICIENCIES SO THAT
2 ADMINISTRATION CAN OPERATE. I CAN TELL YOU THE ADMINISTRATIVE
3 PROBLEMS THAT L.A. COUNTY U.S.C. HAS HAD IN TRYING TO NAVIGATE
4 AND NEGOTIATE ITS WAY THROUGH TO ACCESS RESOURCES AND OTHER
5 KINDS OF ISSUES BUT WE ARE NOT NOW SAYING, IN ORDER TO BE MORE
6 EFFICIENT AND MORE EFFECTIVE, I THINK IT COULD BE, IS FOR IT
7 TO STAND ALONE BY ITSELF AND ADMINISTER ITSELF. BUT WE'RE
8 TALKING ABOUT PROVIDING SERVICES FOR NOT THE CONVENIENCE BUT
9 THE ACCESS OF SERVICES FOR THE PUBLIC. SO I AM STANDING BEHIND
10 DR. CHERNOF IN HIS RESPONSE. THERE IS NO BENEFIT WHATSOEVER TO
11 THE PATIENT. WE ARE NOT IMPROVING SERVICES FOR THEM. INSTEAD,
12 WE ARE CREATING ANOTHER DOORWAY THAT THEY HAVE TO GO THROUGH,
13 FOR THE MOST PART, AS WE START SEEING HOW THIS IS GOING TO
14 BECOME ITS OWN SEPARATED AGENCY. BEFORE YOU KNOW IT, THEY'RE
15 GOING TO COME HERE AND TALK ABOUT LET'S DEVELOP SEPARATE
16 PUBLIC HEALTH CLINICS WHERE THIS IS ALL WE DO AND CREATE THAT.
17 AND I REMEMBER WHEN WE USED TO HAVE THAT ALL OF THE TIME. SO
18 THE REALITY IS THAT I THINK THAT WE SHOULD, AT THIS TIME, LOOK
19 AT THOSE WAYS THAT WE CAN ACCOMMODATE AND MEET THE
20 ADMINISTRATIVE NEEDS OF PUBLIC HEALTH BUT DON'T BE DESTRUCTIVE
21 TO THE NEEDS OF THE COMMUNITY, THE NEEDS OF THE PUBLIC BECAUSE
22 YOU'RE NOT IMPROVING ANYTHING. AND, AT THE END OF THE DAY, I
23 THINK IT'S JUST GOING TO COST US MORE, EVEN THOUGH YOU MAY SAY
24 THERE MAY BE EFFICIENCIES. I ASKED BOTH QUESTIONS TO DR.
25 FIELDING AND TO DR. CHERNOF AND, VERY FRANKLY, I'M NOT



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1 CONVINCED BY THE RESPONSES ABOUT "TRUST ME, THIS IS GOING TO
2 WORK MORE EFFECTIVELY". AND SO I'M OPPOSED TO IT BUT I'M
3 OPPOSED TO IT BECAUSE WE KEEP OPERATING BACKWARDS. LET'S MAKE
4 IT CONVENIENT FOR US INSTEAD OF LOOK AT THE WAY THAT WE CAN
5 PROVIDE SERVICES MORE EFFICIENTLY, MORE EFFECTIVELY AND MEET
6 THE NEEDS OF THE COMMUNITY. AND THIS IS A BACKWARD APPROACH
7 AND SO WE HAVE TO HOLD OFF ON THIS. WE HAVE TO LOOK AT THOSE
8 WAYS I THINK THAT THE C.A.O. SHOULD STUDY ABOUT-- AND THE
9 DEPARTMENT OF HOW TO MAKE IT MORE EFFECTIVE FOR PUBLIC HEALTH.
10 BUT WHY START CHANGING SOMETHING WHEN, AT THE END OF THE DAY,
11 IT REQUIRES NO BENEFIT WHATSOEVER FOR THE COMMUNITY THAT'S OUT
12 THERE THAT RELIES ON US EVERY SINGLE MOMENT OF THE DAY TO
13 PROVIDE THEM ACCESS TO HEALTHCARE AT ALL LEVELS, TO PROVIDE
14 LEADERSHIP IN THE AREA OF PUBLIC HEALTH, TO CONTINUE TO FIGHT
15 FOR RESOURCES ALL DAY LONG. THEY ARE JUST NOT IN A POSITION,
16 ON A REGULAR BASIS, TO UNDERSTAND ALL THIS AND SO THE REALITY
17 IS IS THAT, IF YOU LOOK AT THE ANSWERS THAT BOTH DR. CHERNOF
18 PROVIDED AND DR. FIELDING PROVIDED TO SOME VERY BASIC
19 QUESTIONS, WHO BENEFITS, WHAT IS THE BENEFIT IN THE LONG RUN,
20 WHEN YOU WEIGH THEM BOTH, YOU JUST DON'T SEE ANY BENEFIT IN
21 CREATING THIS SEPARATION, EITHER AT THIS POINT IN TIME OR AT
22 ANY OTHER TIME BECAUSE THEY WORK HAND IN HAND. I WOULD LOVE IT
23 TO BE MORE EFFICIENT. I WOULD APPRECIATE THAT THEY WOULD HAVE
24 MORE CONTROL OF RESOURCES AND HAVE MORE SAY SO. THAT, I THINK,
25 IS UNDERSTANDABLE AT ANY LEVEL AND THOSE THINGS SHOULD BE



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1 WORKED OUT. BUT TO CREATE A SEPARATION IS-- IT'S NO BENEFIT AT
2 ALL TO THE COMMUNITY AND NO BENEFIT AT ALL TO THE PATIENTS WHO
3 ARE GOING TO BE LOOKING TO US TO PROVIDE THOSE SERVICES.

4

5 **DR. JONATHAN FIELDING:** MR. MAYOR, I WONDER, I WAS ASKED MY
6 COMMENTS ON SUPERVISOR KNABE'S MOTION. I JUST HAD A--
7 SUPERVISOR, IF I COULD JUST ASK YOU THIS, EXCUSE ME IF I DON'T
8 FULLY UNDERSTAND IT, I JUST WANT TO UNDERSTAND WHAT YOU MEAN
9 BY SEMI-AUTONOMOUS AND THEN I'M ABLE TO PROVIDE MY-- THERE ARE
10 BASICALLY EIGHT FUNCTIONS THAT I SEE THAT WE DO NOT HAVE NOW
11 THAT MIGHT OR MIGHT NOT BE INCLUDED IN THAT AND THEY ARE
12 FINANCE, H.R. CONTRACTS AND GRANTS, MATERIALS MANAGEMENT,
13 PLANNING, COMMUNICATIONS AND THEN THE OTHER TWO QUESTIONS
14 ABOUT WHETHER THE BUDGET WOULD GO THROUGH D.H.S. OR GO
15 DIRECTLY TO THE C.A.O., WHICH IT DOES NOT DO NOW. WE HAVE OUR
16 OWN BUDGETS NOW. WE DON'T HAVE OUR OWN BUDGET PROCESSES. AND
17 THEN THE LAST ONE IS WHETHER YOU WOULD EXPECT TO RECEIVE
18 COMMUNICATIONS DIRECTLY FROM PUBLIC HEALTH OR WOULD THEY ALL
19 GO THROUGH THE DIRECTOR OF DEPARTMENT OF HEALTH SERVICES AS
20 CURRENTLY EXISTS?

21

22 **SUP. KNABE:** WELL, IF YOU READ MY ONE, TWO, THREE, FOUR, IT
23 PRETTY WELL ANSWERS ALL OF THAT. ONE, THAT THE DIRECTOR OF
24 PUBLIC HEALTH, WHOEVER THAT MAY BE, WOULD BE ACCOUNTABLE TO
25 THIS BOARD, WOULD RECEIVE REPORTS FROM THIS BOARD, CREATE A



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1 FIREWALL FOR THEIR BUDGET SO YOU'D HAVE FINANCIAL
2 RESPONSIBILITY, YOU WOULDN'T HAVE THE CO-MINGLING OF FUNDS.
3 YOU'D HAVE CONTRACT RESPONSIBILITY, H.R. RESPONSIBILITY. I
4 MEAN, THAT'S THE WHOLE SITUATION HERE WITHOUT A COMPLETE
5 SEPARATION AT THIS PARTICULAR POINT, YOU KNOW? BUT, IF IT
6 WORKS, IT MAY LEAD TO A TOTAL SEPARATION.

7

8 **SUP. YAROSLAVSKY:** WHAT'S THE DIFFERENCE BETWEEN WHAT YOU JUST
9 ARTICULATED AND A COMPLETE SEPARATION? IS IT JUST A
10 LETTERHEAD?

11

12 **SUP. KNABE:** YES, TO SEE WHETHER IT WORKS.

13

14 **SUP. YAROSLAVSKY:** SO THE ONLY DIFFERENCE IS JUST THE
15 STATIONERY?

16

17 **SUP. KNABE:** YEAH. I MEAN, SHAKE YOUR HEAD, ZEV, BUT I MEAN...

18

19 **SUP. YAROSLAVSKY:** NO, I JUST-- I WANT IT TO BE A RECORD HERE
20 SO THAT WE ALL UNDERSTAND BECAUSE, DON, WITH ALL DUE RESPECT,
21 I JUST-- I WANT TO MAKE SURE THAT THESE TWO GENTLEMEN, NOT
22 JUST THE FIVE OF US BUT THESE TWO GENTLEMEN UNDERSTAND WHAT IT
23 IS WE MEAN BY THIS OR WHAT YOU MEAN BY THIS BECAUSE, IF YOU
24 MEAN THAT IT'S FUNCTIONALLY INDEPENDENT WITH THE EXCEPTION OF
25 THE LETTERHEAD, THAT IT'S STILL GOING TO BE A DIVISION OF THE



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1 DEPARTMENT OF PUBLIC-- A DIVISION OF THE DEPARTMENT OF HEALTH
2 SERVICES, BUT FROM ALL OTHER POINTS OF VIEW, IT'S INDEPENDENT,
3 THEY ACCOUNT TO US, WE HIRE AND FIRE THE DIRECTOR OF PUBLIC
4 HEALTH, HE'S GOT HIS CONTRACT CONTROL, HUMAN RESOURCES,
5 EVERYTHING...

6

7 **SUP. BURKE:** THAT'S WHAT BOTHERS ME, IS THE HUMAN RESOURCES IN
8 SOME OF THOSE ISSUES.

9

10 **SUP. YAROSLAVSKY:** THEN THAT'S-- IF THAT'S WHAT IT IS, SOUNDS
11 TO ME LIKE A SEPARATION EXCEPT WE'RE NOT CALLING IT THAT BUT I
12 THINK I COULD LIVE WITH THAT BUT I DON'T THINK THAT'S WHAT
13 MRS. BURKE HAD IN MIND WHEN SHE WAS TALKING. MAYBE SHE DID.

14

15 **SUP. BURKE:** WELL, I REALLY AM A LITTLE CONCERNED. I THINK
16 THAT, WITH THE HUMAN RESOURCES, THERE HAS TO BE MORE AUTONOMY
17 IN ORDER FOR PUBLIC HEALTH TO BE ABLE TO FUNCTION IN SUCH A
18 WAY THAT THEY ARE ABLE TO GET MORE GRANTS AND THEY DON'T NEED
19 TO BE TOTALLY TIED UP. BUT WHETHER OR NOT I WANT TO SEE THAT
20 THIS JUST GETS TO BE A LETTERHEAD BECAUSE I REALLY BELIEVE
21 THAT PROBABLY, ULTIMATELY THEY WOULD WANT DIFFERENT
22 FACILITIES. WE DON'T START OUT THAT WAY BUT, IN THE PAST,
23 THAT'S THE WAY IT FUNCTIONED AND THAT'S THE WAY-- AND PEOPLE
24 UNDERSTOOD THAT, THOUGH. BUT, SEE, AT THIS POINT, PEOPLE DON'T
25 UNDERSTAND THE DIFFERENCE, REALLY. THEY DON'T-- THE PUBLIC HAS



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1 NO CONCEPT OF THE DIFFERENCE AND WE KNOW THAT THERE'S A
2 DIFFERENCE MOST OF THE TIME, MOST OF THE TIME THERE'S A
3 DIFFERENCE. BUT, TODAY, I DON'T THINK THE PUBLIC RECOGNIZES
4 THE DIFFERENCE IN TERMS OF PUBLIC HEALTH VERSUS...

5

6 **SUP. KNABE:** BUT WE WORK SO HARD, THOUGH, FOR THE INTEGRATED
7 SERVICES. THAT'S ONE OF THE ISSUES THAT HAS BEEN RAISED BY
8 SOME OF THE COMMUNITY PROVIDERS FOR HEALTHCARE, THAT WE WORKED
9 VERY HARD SO WE DON'T HAVE SEPARATE FACILITIES. PEOPLE HAVE A
10 TENDENCY TO GO TO THAT FACILITY BECAUSE THEY KNOW THEY CAN GET
11 PUBLIC HEALTH SERVICES OR PERSONAL HEALTH SERVICES. THAT
12 QUESTION, IT'S REALLY NEVER BEEN ANSWERED ON THE INTEGRATED
13 SERVICES THAT WE PROVIDE THROUGH OUR COMMUNITY-BASED
14 PROVIDERS, HOW THAT'S GOING TO CHANGE BECAUSE IT WOULD BE, AS
15 TO WHAT SUPERVISOR MOLINA SAID, IT WOULD BE HORRIBLE TO GO
16 BACK TO WHERE ALL OF A SUDDEN YOU SEPARATE TOTALLY OUT PUBLIC
17 HEALTH AND PUT IT IN A DIFFERENT BUILDING REQUIRING PEOPLE,
18 THOSE THAT NEED IT, TO GO TO THIS FACILITY OR MAYBE ANOTHER
19 PUBLIC HEALTH FACILITY TWO MILES AWAY. SO THE INTENT, ZEV, I
20 GUESS, IS THAT MY MOTION, I FELT, GAVE IT A GOOD OPPORTUNITY
21 TO MOVE FORWARD TO A COMPLETE-- BUT WE DEAL WITH THE ISSUES OF
22 INTEGRATED SERVICES SO WE SEE HOW THIS THING PROGRESSES, TO
23 SEE WHETHER OR NOT IT'S FEASIBLE TO GO TO A TOTAL SEPARATION,
24 BECAUSE WE'VE WORKED SO HARD TO PUT THIS SYSTEM TOGETHER.

25



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1 **SUP. BURKE:** I'M JUST GOING TO SAY ONE FINAL THING. WHAT I WAS
2 REALLY CONCERNED ABOUT IS, OVER AND OVER AGAIN, I KEPT HEARING
3 THAT MONEYS THAT SHOULD HAVE BEEN GOING TO PUBLIC HEALTH WERE
4 BEING EATEN UP BY THE HEALTH DEPARTMENT. NOW, OF COURSE,
5 THAT'S A REAL PROBLEM AND AN ISSUE THAT HAS TO BE SOLVED BUT,
6 AT THE SAME TIME, WE ALSO HAVE TO MAKE SURE THAT THE HEALTH
7 DEPARTMENT HAS ADEQUATE RESOURCES TO BE ABLE TO CARRY ON THEIR
8 FUNCTIONS SO THEY DON'T DIP INTO THOSE FUNDS THAT SHOULD HAVE
9 BEEN AVAILABLE FOR PUBLIC HEALTH. NOW, THE ADMINISTRATIVE
10 ISSUES THAT CAN BE RESOLVED THERE IS CERTAINLY, IF THOSE
11 GRANTS OR IF THE MONEYS THAT CAN COME INTO PUBLIC HEALTH CAN
12 REMAIN IN PUBLIC HEALTH, RATHER THAN OUR HEALTH DEPARTMENT
13 EATING IT UP AND GOBBLING UP THOSE FUNDS, THEN I BELIEVE THAT
14 WILL BE A VERY IMPORTANT STEP AND IT WILL MAKE A DIFFERENCE.
15 AND WE CERTAINLY DON'T WANT TO DISCOURAGE PUBLIC HEALTH FROM
16 MOVING FORWARD TO APPLY FOR GRANTS. AT THE SAME TIME, WE ALSO
17 DON'T WANT SOME OF THESE OTHER THINGS WE'VE SEEN OF WHERE
18 THEIR OUTSIDE PEOPLE WHO ARE APPLYING FOR THEM THROUGH
19 FOUNDATIONS AND OTHER ISSUES THAT HAVE NOT BEEN THAT POSITIVE.

20

21 **SUP. YAROSLAVSKY:** MR. CHAIRMAN.

22

23 **SUP. ANTONOVICH, MAYOR:** OKAY. WE HAVE SOME PEOPLE.

24

25 **SUP. YAROSLAVSKY:** ONE LAST THING.



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1

2 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

3

4 **SUP. YAROSLAVSKY:** I JUST WANT TO BE CLEAR. UNDER MR. KNABE'S
5 MOTION, YOU UNDERSTAND, I JUST WANT TO ASK ALL OF YOU THAT HE
6 WILL BE-- THE DIRECTOR OF PUBLIC HEALTH WILL BE ACCOUNTABLE
7 DIRECTLY TO THE-- HE WILL REPORT DIRECTLY TO THE BOARD. HE
8 WILL NOT REPORT TO THE DIRECTOR OF HEALTH SERVICES, OKAY?
9 THAT'S-- IS THAT-- AM I CORRECTLY STATING THE INTENT OF YOUR
10 MOTION?

11

12 **SUP. BURKE:** THAT DOESN'T BOTHER ME AT ALL.

13

14 **SUP. YAROSLAVSKY:** ALL RIGHT. WHAT I WOULD SUGGEST, IF I CAN,
15 JUST IN THE WAY OF-- AS YOU GET INTO THE PUBLIC HEARING, IS
16 PERHAPS, WITH THAT UNDERSTANDING OF WHAT HIS MOTION DOES,
17 THAT, RATHER THAN-- PERHAPS WE CAN TAKE TWO WEEKS FOR THE TWO
18 OF YOU TO MODIFY, WITH THE HELP OF THE C.A.O., MR. JANSSEN,
19 THE M.O.U., MODIFY IT SO THAT IT REFLECTS HOW THIS IS GOING TO
20 FUNCTION AND GET IT BACK TO US SO THAT WE HAVE A CLEAR
21 UNDERSTANDING-- A CLEAR FRAMEWORK IN WRITING. I HONESTLY--
22 MAYBE THAT'S A SILLY IDEA. I HONESTLY DON'T UNDERSTAND THE
23 DIFFERENCE BETWEEN WHAT MR. KNABE-- HOW MR. KNABE DESCRIBES
24 HIS MOTION AND WHAT HIS MOTION SAYS, IN THAT ONE PART HE READ,
25 FROM A SEPARATION, OTHER THAN FROM THE ATMOSPHERICS OF THE



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1 ADDRESS, IF YOU WILL. AND, YOU KNOW, UNDER-- YOU'RE NOT ON THE
2 SAME LINE HORIZONTALLY, YOU'RE ONE ABOVE THE OTHER. THAT
3 DOESN'T BOTHER ME AS MUCH.

4

5 **SUP. BURKE:** WELL, I THINK ALL OF US WANT TO SEE A BUDGET
6 ALLOCATION THAT REFLECTS WHAT WOULD HAVE-- ON THOSE THINGS
7 THAT CAN BE DONE SEPARATELY AND THOSE THINGS THAT CANNOT BE
8 DONE SEPARATELY. I THINK THAT THAT'S WHAT WE'RE REALLY GETTING
9 DOWN TO. THERE'S SOME THINGS THAT, FROM A BUDGETARY
10 STANDPOINT, APPARENTLY, WE ARE-- GETTING THEM IN THE SITUATION
11 WHERE THERE'S A BILLING BACK AND FORTH. TO ME, THAT IS ONE OF
12 THE THINGS THAT'S BOTHERING ME.

13

14 **SUP. YAROSLAVSKY:** MR. JANSSEN?

15

16 **C.A.O. JANSSEN:** I THINK IT MIGHT BE-- IT CERTAINLY WOULD BE
17 EASIER FOR US IF ITEM NUMBER ONE IN SUPERVISOR KNABE'S MOTION
18 SIMPLY REJECTED THE IDEA OF SEPARATING THE TWO. LET'S MAKE IT
19 CLEAR THAT THAT'S THE DIRECTION BECAUSE, OTHERWISE, THERE'S
20 GOING TO BE ORGANIZATIONAL CONFUSION INDEFINITELY. AND THEN
21 COME BACK, IN WHATEVER PERIOD OF TIME, WITH PROPOSALS RELATED
22 TO ITEM NUMBER THREE, TWO AND THREE. I DON'T SEE HOW YOU CAN
23 HAVE A UNIT OF THE HEALTH DEPARTMENT REPORTING DIRECTLY TO THE
24 BOARD. THAT JUST DOESN'T MAKE ANY SENSE TO ME. THERE MAY BE
25 ISSUES RELATED TO PUBLIC HEALTH THAT SOMEHOW THERE HAS TO BE A



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1 DIRECT RELATIONSHIP BUT NOT ORGANIZATIONALLY. IT JUST GETS
2 VERY CONFUSING. SO I WOULD RECOMMEND THAT YOU MAKE A DECISION
3 TODAY, EITHER YOU DO IT OR YOU DON'T DO IT. EITHER WAY. AND,
4 IF YOU DON'T DO IT, THEN YOU DIRECT US TO COME BACK AND DEAL
5 WITH THE ISSUES THAT HAVE BEEN RAISED BY ALL OF YOU, THERE ARE
6 CONCERNS ORGANIZATIONALLY, IN HOW WE BETTER SEPARATE OUT THE
7 FUNCTION OF PUBLIC HEALTH IN THE COUNTY AND LEAVE IT AT THAT.

8

9 **SUP. BURKE:** AND YOU'RE NOT PREPARED TO DO THAT OVER A PERIOD
10 OF SIX MONTHS?

11

12 **C.A.O. JANSSEN:** NO. I MEAN, WE CAN DO THAT BUT I WOULD LIKE
13 YOU TO SAY THAT YOU'RE NOT GOING TO SEPARATE THE DEPARTMENTS,
14 NOT GOING TO DO IT.

15

16 **SUP. KNABE:** RIGHT, IN OTHER WORDS, JUST ELIMINATE-- IN MY
17 MOTION, JUST ELIMINATE ONE.

18

19 **C.A.O. JANSSEN:** AND THEN TO COME BACK WITH RECOMMENDATIONS ON
20 IMPLEMENTING TWO AND THREE.

21

22 **SUP. YAROSLAVSKY:** SO WHAT DOES ELIMINATING ONE MEAN? THAT
23 YOU'RE NOT SEPARATING THE DEPARTMENTS?

24



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1 **C.A.O. JANSSEN:** RIGHT. YOU MAKE AN ACTUAL DECISION TODAY,
2 YOU'RE NOT GOING TO WAIT SIX MONTHS OR A YEAR BECAUSE I THINK
3 YOUR ARGUMENTS, SUPERVISOR, ARE VERY GOOD, THERE'S NOT GOING
4 TO BE A GOOD TIME TO MAKE THAT DECISION, YOU MIGHT AS WELL
5 MAKE IT NOW. THEN THE ORGANIZATION ISN'T GOING TO HAVE TO
6 WONDER, ALL THE PEOPLE IN PUBLIC HEALTH, A LOT OF TIME AND
7 EFFORT HAS BEEN PUT INTO THIS AND PEOPLE NEED TO KNOW WHERE
8 THEY'RE GOING TO BE.

9

10 **SUP. BURKE:** AND THE REASON IS BECAUSE THERE ARE SOME REAL
11 PROBLEMS THAT HAVE DEVELOPED AND THAT'S THE REASON WHY ALL OF
12 THIS TIME HAS BEEN PUT INTO IT BUT, AT THIS POINT, I DON'T
13 KNOW THAT THEY'VE ALL-- THERE'S A SOLUTION THAT'S BEING
14 PROPOSED TOTALLY.

15

16 **SUP. MOLINA:** CAN I AS A CLARIFICATION? JUST FOR-- JUST FROM
17 DAVID. YOU'RE ASKING THAT IT BE CLEARLY-- WE ENUMERATE CLEARLY
18 THAT THERE NOT BE A SEPARATION BUT THAT THOSE OTHER TWO ITEMS
19 YOU WOULD TAKE BACK AND PROPOSE A PROCESS AND BRING IT BACK TO
20 US, IS THAT CORRECT?

21

22 **C.A.O. JANSSEN:** YES, THAT WOULD BE MY RECOMMENDATION FOR HIS
23 MOTION. I RECOMMEND, HOWEVER, THAT YOU SEPARATE THE
24 DEPARTMENTS BUT...

25



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1 **SUP. MOLINA:** NO, I UNDERSTAND THAT BUT, UNDER HIS MOTION, IN
2 ORDER TO MAKE IT CLEAR FOR YOU AND THE DEPARTMENTS.

3

4 **C.A.O. DAVE JANSSEN:** IT SHOULD BE CLEAR ORGANIZATIONALLY.

5

6 **SUP. ANTONOVICH, MAYOR:** OKAY. I STILL THINK THE-- HAVING
7 SEPARATE DEPARTMENTS WOULD MAKE BETTER SENSE IN ACCOUNTABILITY
8 FOR BOTH HEALTH AND PUBLIC HEALTH AND I KNOW SHEILA SHEENA
9 FROM THE C.A.O. DID A SUPERB JOB IN PUTTING TOGETHER THE
10 RESEARCH AND THE REPORT THAT WE HAVE BEFORE US BUT LET ME CALL
11 THE PUBLIC TESTIMONY. AND WE'LL CALL FOUR UP AT A TIME, AND,
12 AFTER YOU SPEAK, IF YOU TAKE YOUR CHAIR AND WE'LL CALL UP THE
13 NEXT GROUP. DR. GENEVIEVE CLAVREUL, GRACE LUBWANIA, DR. LESTER
14 BRESLOW AND ROBERT DOWIN, AND THEY'LL BE FOLLOWED BY STEVE
15 GALLEGOS, SAM GARRISON, AND DR. RICHARD BROWN. TWO MINUTES
16 EACH. WE HAVE A NUMBER OF PEOPLE WHO ARE GOING TO SPEAK ON
17 THIS.

18

19 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING. DR. GENEVIEVE CLAVREUL.
20 I AM OPPOSED TO THE SEPARATION OF BOTH UNITS. FROM WHAT I'M
21 HEARING THIS MORNING, NOTHING IS CLEAR HOW IT'S GOING TO
22 FUNCTION. I THINK, RIGHT NOW, MOST PEOPLE IN THE PUBLIC, AS
23 YOU HAVE MENTIONED, DO NOT KNOW THE DIFFERENCE BETWEEN HEALTH
24 AND PUBLIC HEALTH AND, IN THE CASE OF AN EMERGENCY, IT SEEMS
25 LIKE, FROM WHAT YOU HAVE BROUGHT OUT TODAY, NOBODY KNOWS HOW



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1 IT'S GOING TO FUNCTION. ALSO, I THINK YOU ARE CREATING A
2 MONSTER WITH TWO HEADS IF YOU SEPARATE THE TWO ORGANIZATIONS.
3 IN THE BASIS OF MANAGEMENT, ACCORDING TO HENRI
4 _____, IS NEVER TO CREATE A MONSTER WITH TWO HEADS
5 AND THAT'S EXACTLY WHAT YOU ARE CREATING IN THAT ISSUE. THE
6 MAIN ISSUE HERE IS THAT THE PUBLIC GET THE CARE THAT THEY NEED
7 AND DESERVE AND THAT WILL NOT HAPPEN. I THINK, FOR THE TIME
8 BEING, YOU DO NOT SEPARATE THE TWO AND YOU TRULY ALSO LOOK AT
9 THE HEALTH AUTHORITY, AS RECOMMENDED BY THE GRAND JURY. I
10 THINK THAT SHOULD BE YOUR FIRST THING YOU LOOK AT BEFORE YOU
11 MAKE ANY OTHER DECISIONS VIS-A-VIS THE HEALTHCARE. THANK YOU.

12

13 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, MA'AM.

14

15 **SPEAKER:** I THINK THE TWO DEPARTMENTS SHOULD BE SPLIT. PUBLIC
16 HEALTH HAS GONE TOO FAR. I'M NOT OLD ENOUGH BUT I REMEMBER
17 UNDERSTANDING WHAT PUBLIC HEALTH IS WAS A VERY IMPORTANT ISSUE
18 TO ME AND I THINK WE HAVE A LONG WAY FOR THE PUBLIC TO
19 UNDERSTAND THE DIFFERENCE BETWEEN PUBLIC HEALTH AND PERSONAL
20 HEALTH. AND, RIGHT NOW, THE PUBLIC DOESN'T UNDERSTAND BECAUSE
21 THEY HAVE NOT BEEN EDUCATED ABOUT THE DIFFERENCE OF THE TWO.
22 WE ARE CREATING COMMUNITIES THAT ALWAYS THINK THAT, WHEN
23 YOU'RE SICK, THAT'S WHEN YOU'RE NOT HEALTHY BUT WE NEED TO
24 CREATE GENERATIONS THAT UNDERSTANDS THE IMPORTANCE OF
25 WELLNESS, IMPORTANCE OF HEALTH IN FAMILIES AND IMPORTANCE OF



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1 HEALTH IN COMMUNITIES AND THIS IS NOT GOING TO HAPPEN WHEN THE
2 TWO DEPARTMENTS ARE TOGETHER. ONCE PUBLIC HEALTH IS SPLIT LIKE
3 IN OTHER AREAS-- I'VE LIVED IN BOSTON FOR 10 YEARS, WHERE
4 DEPARTMENT OF PUBLIC HEALTH IS ON ITS OWN AND, ACTUALLY, EVERY
5 CITY HAS ITS OWN PUBLIC HEALTH DEPARTMENT. AND THIS HAS HELPED
6 PEOPLE TO UNDERSTAND THE DIFFERENCE BETWEEN MAKING SURE THAT
7 YOU STAY HEALTHY AND PARTICIPATE IN THOSE THINGS THAT CAN MAKE
8 YOU HEALTHY SO THAT YOU DON'T RUN TO USE THE EMERGENCY ROOMS.
9 SO THAT'S WHY I SUPPORT THE SPLITTING OF THE TWO DEPARTMENTS.

10

11 **SUP. ANTONOVICH, MAYOR:** THANK YOU. STEVEN GALLEGOS, SAM
12 GARRISON. DR. BRESLOW.

13

14 **DR. LESTER BRESLOW:** MY NAME IS LESTER BRESLOW. I SPEAK TODAY
15 AS AN INDIVIDUAL, NOT REPRESENTING ANY ORGANIZATION OR AGENCY.

16

17 **SUP. ANTONOVICH, MAYOR:** AS A STATESMAN.

18

19 **DR. LESTER BRESLOW:** HARDLY. PUBLIC HEALTH IS CURRENTLY
20 IMBEDDED IN A DEPARTMENT WITH A COMPLETELY DIFFERENT PRIMARY
21 MISSION. THAT IS, THE DEPARTMENT OF HEALTH SERVICES WHOSE
22 DOMINANT AIM IS TO PROVIDE GENERAL HOSPITAL AND MEDICAL
23 SERVICES TO LOW INCOME PEOPLE. PUBLIC HEALTH, ON THE OTHER
24 HAND, CARRIES A DIFFERENT COUNTY RESPONSIBILITY AND THAT IS TO
25 PROTECT THE TOTAL POPULATION, HEALTH. FOR AN EXAMPLE, TO



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1 PREVENT INFLUENZA, TUBERCULOSIS, OBESITY, DIABETES AND OTHER
2 PROBLEMS. THESE TWO DISTINCT MISSIONS ENTAIL NOT ONLY
3 DIFFERENT SETS OF ACTIVITIES BUT ALSO DIFFERENT SETS OF
4 PERSONNEL TO ACHIEVE THEIR SEPARATE PURPOSES. HOSPITALS AND
5 CLINICS REQUIRE PHYSICIANS, NURSES, OTHERS EXPERT IN THE
6 DIAGNOSIS AND TREATMENT OF DISEASE. PUBLIC HEALTH WORK DEMANDS
7 EPIDEMIOLOGISTS, HEALTH EDUCATORS, SANITARIANS, OTHER EXPERTS
8 TO PROVIDE PREVENTIVE SERVICES FOR THE ENTIRE POPULATION. WHEN
9 PUBLIC HEALTH EFFORTS MUST STRAIN THROUGH AN ADMINISTRATIVE
10 APPARATUS GEARED MAINLY TO SUPPORTING HOSPITALS AND RELATED
11 SERVICES, PUBLIC HEALTH SUFFERS. RESPONDING EFFECTIVELY TO THE
12 NEW IMPORTANT HEALTH DANGERS SUCH AS BIOTERRORISM, INFLUENZA,
13 OBESITY, SO ON, ENTAILED ACTIVITY OF A PUBLIC HEALTH
14 ORGANIZATION AND ITS PERSONNEL THAT SHOULD BE DIRECTLY
15 RESPONSIBLE AND ACCOUNTABLE TO THE BOARD. DELAYING ACTION ON
16 THIS IMPORTANT HEALTH ISSUE PERPETUATES NOT ONLY INEFFICIENCY
17 OF A COUNTY OPERATION BUT, IN EFFECT, A SIGNIFICANT HAZARD. I
18 WOULD LIKE TO POINT OUT IN REFERENCE TO SOME OF THE EARLIER
19 DISCUSSION, MAYOR, THAT THE DISCUSSION DID NOT MENTION THE
20 REALLY IMPORTANT ISSUE, I'M SORRY, AND THAT IS THE ISSUE OF
21 THE INFRASTRUCTURE, THE ADMINISTRATIVE STRUCTURE OF THE TWO
22 DEPARTMENTS. NOW, THAT INFRASTRUCTURE IS OVERWHELMINGLY
23 DEVOTED, AND MUST BE, TO THE IMPORTANT ISSUES OF THE
24 DEPARTMENT OF HEALTH SERVICES. THAT IS PERSONAL HEALTHCARE.
25 THERE IS NOT ANY TIME AVAILABLE TO DEAL ADEQUATELY WITH THE



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1 ISSUES THAT PUBLIC HEALTH IS CONFRONTED WITH. THAT IS THE
2 REASON FOR SEPARATION, SO FAR AS BUREAUCRACY IS CONCERNED.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU, DR. BRESLOW. DR. RICHARD
5 BROWN.

6

7 **DR. RICHARD BROWN:** THANK YOU, MAYOR. GOOD MORNING AND MY NAME
8 IS DR. RICHARD BROWN. I'M PROFESSOR OF PUBLIC HEALTH AT
9 U.C.L.A. AND I AM ALSO DIRECTOR OF THE U.C.L.A. CENTER FOR
10 HEALTH POLICY RESEARCH. I'VE SPENT MORE THAN TWO DECADES
11 STUDYING, TEACHING AND CONDUCTING RESEARCH ON PUBLIC HEALTH
12 POLICY AND I'M ALSO THE PAST PRESIDENT OF THE AMERICAN PUBLIC
13 HEALTH ASSOCIATION. AND I WANT TO SUPPORT THE COMMENTS OF DR.
14 BRESLOW BUT I'D LIKE TO FOCUS ON A PARTICULAR ISSUE AND THAT
15 IS THE IMBEDDEDNESS OF THIS PUBLIC HEALTH UNIT WITHIN AN
16 AGENCY WHOSE MISSION IS QUITE DIFFERENT FROM PUBLIC HEALTH IN
17 THE WAYS THAT DR. BRESLOW SPOKE ABOUT. BUT I'D LIKE TO CALL
18 OUR ATTENTION TO A VERY RECENT ORGANIZATIONAL EXAMPLE THAT WE
19 ARE ALL VERY FAMILIAR WITH AND THAT I THINK WE WISH TO AVOID
20 IN LOS ANGELES. YOU ALL RECALL, OF COURSE, THAT, AFTER
21 F.E.M.A., THE FEDERAL EMERGENCY MANAGEMENT AGENCY, WAS
22 IMBEDDED IN A MUCH LARGER ORGANIZATION OF HOMELAND SECURITY,
23 ITS MISSION AND LEADERSHIP WERE SUBORDINATED TO MULTIPLE
24 LAYERS OF MANAGEMENT AND MULTIPLE CONFLICTING MISSIONS. THIS
25 ORGANIZATIONAL SUFFOCATION IS IN CONTRAST TO F.E.M.A.'S



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1 PREVIOUS STATUS AS AN INDEPENDENT AGENCY. AT THAT TIME, IT HAD
2 A CLEAR MISSION AND DIRECT LINES OF AUTHORITY AND IT HAD
3 VISIBILITY AND ENGAGEMENT WITH ITS CONSTITUENCIES. F.E.M.A.'S
4 INDEPENDENT STATUS WAS AN IMPORTANT FACTOR IN MAKING IT ONE OF
5 THE MOST EFFECTIVE FEDERAL AGENCIES. F.E.M.A.'S DECLINE, WHICH
6 WE SAW ON DISPLAY LAST FALL, IS A LESSON ON HOW STRUCTURE
7 SHAPES ORGANIZATIONAL EFFECTIVENESS. SEPARATION WILL ENSURE
8 PUBLIC HEALTH HAS A CLEAR MISSION AND ORGANIZATIONAL FOCUS. WE
9 ARE BLESSED WITH STRONG PUBLIC HEALTH LEADERS AND STAFF BUT WE
10 NEED TO GIVE THEM THE STRUCTURAL INDEPENDENCE THAT CAN ENABLE
11 THEM TO DO THEIR JOB EVEN MORE EFFECTIVELY. I DO NOT BELIEVE
12 THAT SEPARATING THESE TWO UNITS WILL CREATE FRAGMENTATION. WE
13 HAVE MULTIPLE DEPARTMENTS IN THE COUNTY NOW THAT NEED TO WORK
14 TOGETHER: THE SHERIFF'S DEPARTMENT, THE MENTAL HEALTH
15 DEPARTMENT, HEALTH SERVICES AND OTHERS, AND NO ONE IS
16 SUGGESTING THAT WE BRING THEM ALL INTO SOME SUPER AGENCY, SUCH
17 AS HOMELAND SECURITY. AND WE DON'T DO THAT BECAUSE THEY DO
18 HAVE DIFFERENT MISSIONS, DIFFERENT LEADERSHIP NEEDS AND
19 DIFFERENT PROFESSIONAL CULTURES AND ORIENTATIONS.

20
21 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

22
23 **DR. RICHARD BROWN:** I THINK THAT A SEPARATE DEPARTMENT OF
24 PUBLIC HEALTH WILL BE MORE EFFECTIVE IN PLANNING FOR AND
25 RESPONDING TO NATURAL DISASTERS AND TERRORIST ACTS, AS WELL AS



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1 IN PREVENTING CHRONIC AND INFECTIOUS DISEASE. AND WE OWE IT TO
2 THE RESIDENTS AND THE BUSINESSES OF LOS ANGELES COUNTY TO
3 PROVIDE THEM WITH THE MOST EFFECTIVE PUBLIC HEALTH WE CAN AND
4 I URGE YOUR SUPPORT.

5

6 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

7

8 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, CAN I ASK DR. BRESLOW A
9 QUESTION WHILE HE'S STILL HERE? IT GIVES ME GREAT PLEASURE TO
10 ASK A PROFESSOR A QUESTION. WOULD YOU ADDRESS BRIEFLY THE
11 ISSUE OF WHAT'S IN A SEPARATION FOR THE GENERAL PUBLIC, WHAT'S
12 THE BENEFIT TO THE PUBLIC? IS THIS JUST FOR THE BENEFIT OF THE
13 BUREAUCRATS AND FOR THEIR CONVENIENCE, AS HAS BEEN ASSERTED,
14 OR IS THERE SOME TANGIBLE BENEFIT THAT THE PUBLIC WOULD GET
15 OUT OF THE SEPARATION?

16

17 **DR. LESTER BRESLOW:** WELL, THE PUBLIC WOULD GET GREATER
18 AUTONOMY IN FULFILLING THE PUBLIC HEALTH FUNCTIONS FOR THE
19 ENTIRE POPULATION AND WE'VE INDICATED SOME OF THE ISSUES, THE
20 HEALTH ISSUES THAT ARE DEPENDENT UPON PUBLIC HEALTH ACTION. AT
21 THE PRESENT TIME, THE PUBLIC IS NOT RECEIVING ADEQUATELY THE
22 FULL FUNCTIONS OF PUBLIC HEALTH BECAUSE THAT DEPARTMENT IS
23 IMBEDDED IN A BUREAUCRACY THAT IS NOT DEVOTED TO PUBLIC
24 HEALTH. I'VE BEEN A BUREAUCRAT IN LOCAL HEALTH DEPARTMENTS AND
25 STATE HEALTH WORK, IN THE MILITARY AND NOW IN ACADEMIA AND I



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1 CAN TELL YOU THAT A BUREAUCRACY IS WHERE THE WORK GETS DONE.
2 SO THE NOTION OF HAVING THE DIRECTOR OF PUBLIC HEALTH APPEAR
3 BEFORE YOUR BOARD IS REALLY NOT THE MOST IMPORTANT ISSUE. THE
4 MOST IMPORTANT ISSUE IS WHO'S CONTROLLING THAT BUREAUCRACY?
5 AND NOW THE BUREAUCRACY IS INHIBITING WHAT PUBLIC HEALTH IS
6 TRYING TO DO AND, AS A MATTER OF FACT, HAS INDICATED ALREADY,
7 TAKING MONEY AWAY FROM IT.

8

9 **SUP. YAROSLAVSKY:** SO DO YOU BELIEVE THAT SEPARATION WILL
10 IMPROVE PUBLIC HEALTH IN LOS ANGELES COUNTY...

11

12 **DR. LESTER BRESLOW:** OH, YES.

13

14 **SUP. YAROSLAVSKY:** ...MAKE NO DIFFERENCE OR WHAT?

15

16 **DR. LESTER BRESLOW:** NO, IT WILL IMPROVE PUBLIC HEALTH AND, IN
17 THE LONG RUN, AS WELL AS IMMEDIATELY BUT IN BOTH DIRECTIONS. I
18 REALLY WORRY ABOUT THE...

19

20 **SUP. ANTONOVICH, MAYOR:** COULD YOU EXPLAIN HOW, DOCTOR? THE
21 QUESTION WAS HOW HEALTH WOULD BE IMPROVED FROM THIS
22 SEPARATION?

23

24 **DR. LESTER BRESLOW:** I'M SORRY?

25



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1 **SUP. ANTONOVICH, MAYOR:** HOW WOULD HEALTH BE IMPROVED?

2

3 **SUP. YAROSLAVSKY:** HOW WOULD IT BE IMPROVED?

4

5 **DR. LESTER BRESLOW:** HOW WOULD IT BE IMPROVED? IT WOULD NOT BE
6 IMPROVED IN THE SENSE OF TREATMENT OF DISEASE. IT WOULD BE
7 IMPROVED IN THE SENSE OF HAZARDS BEING BETTER PROTECTED
8 AGAINST. THAT IS WHAT PUBLIC HEALTH DOES. IT DOESN'T TREAT THE
9 PATIENTS, EXCEPT FOR THOSE FEW THAT DR. FIELDING INDICATED,
10 BUT WHAT WE DO IS PROTECT PEOPLE FROM HAVING TO GO INTO THE
11 HOSPITALS AND IT WOULD BE THAT FUNCTION THAT WOULD BE-- IS
12 BEING LOST AND THAT WOULD BE LIBERATED IF THIS WERE SEPARATED.

13

14 **DR. RICHARD BROWN:** IF I MAY RESPOND, MAYOR, TO THE QUESTION AS
15 WELL. I THINK THAT SEPARATING PUBLIC HEALTH WOULD, BY
16 SEPARATING H.R., CONTRACTING AND THE BUDGETING PROCESS WOULD
17 GIVE PUBLIC HEALTH THE TIMELY ABILITY TO MAKE APPOINTMENTS
18 THAT IT NEEDS IN A MORE TIMELY MANNER, THE ABILITY TO BRING
19 FORTH BUDGET PROPOSALS DIRECTLY TO THE BOARD AND WITHOUT
20 HAVING TO GO THROUGH MULTIPLE LAYERS, WHICH MAY BE VERY
21 SUPPORTIVE OF PUBLIC HEALTH AND I KNOW, I KNOW THAT DR.
22 CHERNOF IS BUT I THINK THAT, NEVERTHELESS, THOSE MULTIPLE
23 LAYERS CREATE BARRIERS TO EFFECTIVE LEADERSHIP AND I THINK WE
24 ALL RECOGNIZE THAT.

25



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1 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

2

3 **SUP. YAROSLAVSKY:** THANK YOU.

4

5 **SUP. ANTONOVICH, MAYOR:** YES, SIR.

6

7 **SAM GARRISON:** GOOD MORNING. MY NAME IS SAM GARRISON, I'M WITH
8 THE LOS ANGELES AREA CHAMBER OF COMMERCE.

9

10 **SUP. ANTONOVICH, MAYOR:** BERNARD WEINTRAUB AND NANCY WATSON.
11 TAKE THE OTHER SEAT. OKAY. YOU'RE ON.

12

13 **SAM GARRISON:** I'M HERE TODAY TO EXPRESS OUR VERY STRONG
14 SUPPORT FOR THIS SEPARATION. OF YOU KNOW, A NUMBER OF VERY
15 QUALIFIED ORGANIZATIONS AND INDIVIDUALS HAVE WEIGHED IN ON
16 THIS ISSUE AND THE MAJORITY SUPPORT AND URGE ESTABLISHING A
17 SEPARATE PUBLIC HEALTH DEPARTMENT. WE BELIEVE THAT OUR
18 POSITION, AS THE REGION'S LARGEST BUSINESS ADVOCACY
19 ORGANIZATION, BRINGS A UNIQUE VIEW TO THIS ISSUE. FOR ALMOST A
20 YEAR NOW, OUR MEMBERS, ESPECIALLY THE CHAMBERS HEALTHCARE
21 COMMITTEE, HAS CAREFULLY WEIGHED THE ADVANTAGES AND
22 DISADVANTAGES OF THE PROPOSED SEPARATION. WE'VE ATTENDED THESE
23 HEARINGS, WE'VE EXAMINED THE M.O.U. AND HAVE TALKED TO
24 HEALTHCARE EXPERTS AND MOST OF YOU ABOUT THIS ISSUE. OUR
25 PRIMARY CONCERN IS THE SAME AS YOURS, THAT THE COUNTY'S PUBLIC



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1 HEALTH PROGRAMS ARE OPERATED AS EFFICIENTLY AND EFFECTIVELY AS
2 POSSIBLE. WITH THE LOOMING THREAT OF A FLU PANDEMIC, POTENTIAL
3 TERRORIST ATTACK OR MAJOR EARTHQUAKE, THE PUBLIC HEALTH NEEDS
4 MUST BE ADDRESSED DIRECTLY AND NO LONGER BE LUMPED TOGETHER
5 WITH THE VERY DIFFERENT RESPONSIBILITIES OF PERSONAL HEALTH
6 SERVICES AND THIS SHOULD ALSO BE AS MUCH OF AN ECONOMIC AND
7 BUSINESS DECISION AS IT IS A POLITICAL ONE. WE KNOW THAT THERE
8 IS AN INITIAL COST TO ESTABLISH SEPARATE DEPARTMENTS. WE KNOW
9 THAT IT WON'T OPERATE PERFECTLY FROM THE START AND THAT
10 ADJUSTMENTS WILL BE NEEDED ALONG THE WAY. THAT'S TO BE
11 EXPECTED. HOWEVER, NINE OUT OF 10 C.E.O.S WOULD TELL YOU THAT
12 THE LONG-TERM SAVINGS OF A SMALLER BUREAUCRACY STREAMLINE
13 DECISION-MAKING PROCESS AND NARROWER FOCUS OF PRIORITIES FAR
14 OUTWEIGHS THE UP-FRONT COSTS. AFTER CAREFUL REVIEW, THE
15 CHAMBERS HEALTHCARE COMMITTEE VOTED UNANIMOUSLY TO SUPPORT THE
16 SEPARATION. A FEW WEEKS LATER, OUR BOARD OF DIRECTORS, A VERY
17 DIVERSE GROUP OF BUSINESS LEADERS, ALSO VOTED UNANIMOUSLY TO
18 SUPPORT THE SEPARATION. CHANGE IS RARELY EASY AND THERE ARE
19 OFTEN LEGITIMATE REASONS TO HOLD OFF AND WAIT FOR SOME BETTER
20 TIME OR CIRCUMSTANCE. THE CHAMBER DOES NOT SUGGEST WAITING
21 AROUND FOR ANOTHER SIX MONTHS. THERE WILL NEVER BE A PERFECT
22 TIME BUT THERE IS A RIGHT TIME AND THAT IS NOW. FINALLY, WE
23 WANT TO EXTEND OUR THANKS TO ALL OF YOU AND ESPECIALLY TO THE
24 THOUSANDS OF EMPLOYEES IN THE DEPARTMENT OF HEALTH SERVICES
25 WHO WORK EVERY DAY TO PROTECT OUR PUBLIC HEALTH AND WE HOPE



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1 THAT YOU WILL NOT WAIT ANY LONGER. ACT TODAY AND IMPLEMENT THE
2 SEPARATION. THANK YOU.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES.

5

6 **RODERICK DOWIN:** GOOD AFTERNOON, MR. MAYOR, SUPERVISOR KNABE
7 AND FELLOW SUPERVISORS. MY NAME IS RODERICK DOWIN, I'M THE
8 PRESIDENT OF TRIPACK HEALTH AND WELLNESS ADVOCACY. IT IS A
9 POINT OF PERSONAL AND PROFESSIONAL PRIVILEGE TO COME BEFORE
10 YOU TODAY TO TESTIFY IN SUPPORT OF THE CREATION OF THE A
11 SEPARATE DEPARTMENT OF PUBLIC HEALTH AND THE PROPOSED
12 ORDINANCES WHICH I ASK FOR YOUR PASSAGE AND ADOPTION. THE
13 SEPARATION OF THE DEPARTMENT WOULD ALLOW PUBLIC HEALTH TO
14 BETTER PROTECT AND PROMOTE THE HEALTH AND WELLBEING OF THE
15 POPULATION AND PLACE LOS ANGELES COUNTY IN DISTINGUISHED
16 COMPANY, ALONG WITH OTHER MAJOR METROPOLITAN AREAS WITH
17 SEPARATE PUBLIC HEALTH DEPARTMENTS. SEPARATING THE DEPARTMENTS
18 WILL ALLOW THE ACTING DIRECTOR OF THE DEPARTMENT OF HEALTH
19 SERVICES TO GIVE HIS ATTENTION TO ISSUES RELATED TO MANAGING A
20 LARGE HEALTHCARE DELIVERY SYSTEM. NEGLECTED PUBLIC HEALTH
21 PRIORITIES PLACES ALL RESIDENTS' HEALTH AT RISK. THE BRESLOW
22 REPORT FROM 1997 DELINEATED THE PUBLIC HEALTH DECLINING
23 ABILITY TO CARRY OUT THE CORE MISSION, RESULTING FROM LACK OF
24 ATTENTION AND COMPETENCY IN THE D.H.S. LEADERSHIP. PUBLIC
25 HEALTH LEADERSHIP REPORTING TO AND ACCOUNTABLE TO THE BOARD OF



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1 SUPERVISORS IS A KEY STRATEGY THAT KEY PUBLIC HEALTH
2 PRIORITIES RECEIVE THE NECESSARY ATTENTION. PREVENTION,
3 CHRONIC DISEASE CONTROL AND A FOCUS ON ACCESS TO HEALTHCARE
4 FOR EVERYONE WILL RESULT IN IMPROVED HEALTH STATUS FOR THE
5 ENTIRE POPULATION. CREATION OF A SEPARATE DEPARTMENT OF PUBLIC
6 HEALTH WILL PROVIDE PROTECTION TO ITS FINANCIAL BASE, MAKING
7 IT LESS VULNERABLE TO CUTS FROM HOSPITAL DEFICITS. THERE HAS
8 BEEN STRONG PRECEDENT IN L.A. COUNTY AND AROUND THE COUNTY FOR
9 CREATING SEPARATE DEPARTMENTS. EXAMPLES OF SEPARATIONS WITHIN
10 THE COUNTY INCLUDE THE DEPARTMENT OF CHILDREN AND FAMILY
11 SERVICES FROM THE DEPARTMENT OF PUBLIC SOCIAL SERVICES.
12 CONCERN OF SEPARATION OF DEPARTMENTS WOULD LEAD TO GAPS IN
13 PATIENT CARE, DECREASE COLLABORATION, DUPLICATION OF EFFORT,
14 OR INCREASE BUREAUCRACY. I URGE YOU, MR. MAYOR AND THE BOARD,
15 TO PROCEED AND MOVE FORWARD TOWARDS THE JUNE IMPLEMENTATION
16 DATE FOR THE NEW DEPARTMENT. THANK YOU FOR YOUR REVIEW AND
17 CONSIDERATION AND THE OPPORTUNITY TO CONTRIBUTE TO THE
18 DISCUSSION AND THE DEBATE.

19

20 **SUP. ANTONOVICH, MAYOR:** THANK YOU. DR. ANTOINETTE YANCEY AND
21 KATHY OCHOA. YES, SIR.

22

23 **STEVEN GALLEGOS:** GOOD MORNING. MY NAME IS STEVEN GALLEGOS. I'M
24 WITH PUBLIC HEALTH POLICY ADVOCATES. TODAY, WE ARE PRESENTED
25 WITH A GREAT OPPORTUNITY TO ENSURE THE DELIVERY OF SUBSTANTIAL



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1 CHRONIC DISEASE MANAGEMENT AND PUBLIC HEALTH BREAKTHROUGHS TO
2 THE CITIZENS OF LOS ANGELES COUNTY. THROUGH THE YEARS, WE HAVE
3 MADE A SUBSTANTIAL INVESTMENT IN DEVELOPING PROGRESSIVE AND
4 QUALITY PUBLIC HEALTH PROGRAMS THAT HAVE DELIVERED OUTSTANDING
5 RESEARCH AND OUTCOMES WHENEVER FACED WITH PROLIFERATING A NEW
6 CHRONIC DISEASE CHALLENGES THROUGH EDUCATION, PREVENTION, AND
7 INTERVENTION. THIS SEPARATION ALLOWS US TO GET BEYOND THE
8 CULTURE OF BLAME THAT HAS PERVADED PREVIOUS DISCUSSIONS
9 THROUGH THE YEARS AROUND THE FAILURES AND SHORTCOMINGS OF THE
10 DEPARTMENT OF HEALTH SERVICES. IN THINKING THROUGH THIS
11 COMPLEX ISSUE AND LOOKING BEYOND ANY QUICK FIXES, LET US FOCUS
12 ON MAINTAINING AND CREATING A REAL SUSTAINABLE CHANGE THAT WE
13 CAN BENCHMARK AGAINST OTHER COMMUNITIES ACROSS THIS COUNTRY,
14 HELPING US IDENTIFY RELATIVE STRENGTHS AND WEAKNESSES. THROUGH
15 THE DEVELOPMENT OF A SEPARATION PROCESS, I BELIEVE IT IS
16 CRITICAL NOT TO PASS JUDGMENT TOO QUICKLY, AT LEAST NOT BEFORE
17 THERE'S AN OPPORTUNITY FOR THE DIVISIONS WITHIN A PUBLIC
18 HEALTH DEPARTMENT TO DEMONSTRATE THEIR INDIVIDUAL AND
19 COLLECTIVE VALUE AND WORTH AS THEY PROTECT US FROM FALLOUT OF
20 BIOTERRORIST ACTS, REDUCE EXPOSURE TO TOXIC MATERIALS, WEST
21 NILE VIRUS AND A.I.D.S., PREPARE US FOR BIRD FLU AND DELIVER
22 IMMUNIZATIONS FOR CHILDREN AND SENIORS. A LOS ANGELES COUNTY
23 PUBLIC HEALTH DEPARTMENT IS AN INSPIRING VISION THAT MUST BE
24 COMBINED WITH ACHIEVABLE FIRST STEPS REMAINING OPPORTUNISTIC
25 AND OPEN TO NEW PARADIGMS OF CREATIVE COMBINATIONS OF IDEAS,



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1 PEOPLE AND ORGANIZATIONS CAN BE ONE OF THE HALLMARKS OF
2 SUCCESS FOR THIS DEPARTMENT AND ITS PROGRAMS. MOST
3 IMPORTANTLY, BUILDING BOARD AND COMMUNITY CONFIDENCE WILL
4 REQUIRE PUBLICLY SETTING AND MEETING, IF NOT EXCEEDING, REAL
5 MEANINGFUL MEASURABLE OBJECTIVES THAT DELIVER WHAT IS
6 PROMISED. FOR, BY DEMONSTRATING STRONG ACCOUNTABILITY AND
7 EXTREME EFFECTIVENESS, A NEW LOS ANGELES COUNTY DEPARTMENT OF
8 PUBLIC HEALTH WILL SURELY BE THE MAGNET THAT ATTRACTS NEW
9 IDEAS, NEW PEOPLE AND NEW PUBLIC AND PRIVATE FUNDING. I
10 ENTREAT EACH MEMBER OF THIS BOARD TO GRANT THEIR PERMISSION
11 FOR US TO BREAK OLD PARADIGMS, TO DISCOVER THAT THE IMPOSSIBLE
12 IS POSSIBLE WITH COLLABORATION AND TO USE THE PROFESSIONAL
13 TALENTS AND LEADERSHIP THAT WE'VE DEVELOPED FOR THIS VISION OF
14 A PUBLIC HEALTH DEPARTMENT IN LOS ANGELES COUNTY AND MAKING IT
15 SECOND TO NONE IN THE WORLD. THANK YOU.

16

17 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, SIR.

18

19 **BERNARD WEINTRAUB:** I'M BERNARD WEINTRAUB. I AM PRESIDENT OF
20 THE LOS ANGELES COUNTY COMMISSION ON AGING. WE REPRESENT YOU
21 GENTLEMEN, YOU LADIES AND ARE VERY PLEASED. THE COMMISSION
22 CONSISTS OF 40 MEMBERS AND, AT OUR MEETING A WEEK AGO
23 WEDNESDAY, THEY DIRECTED ME TO APPEAR BEFORE YOU TO GIVE
24 TESTIMONY TO INDICATE TO YOU OUR VERY STRONG CONCERNS ABOUT
25 THIS ISSUE AND OUR SUPPORT FOR THE SEPARATION OF THE



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1 DEPARTMENT OF HEALTH-- PUBLIC HEALTH FROM THE DEPARTMENT OF
2 HEALTH SERVICES. THE COMMISSION IS CONCERNED BECAUSE WE HAVE
3 NOT HAD A DEPARTMENT THAT HAS BEEN RESPONSIVE THAT WE BELIEVE
4 TO THE PUBLIC HEALTH NEEDS OF THE SENIOR CITIZENS OF THIS
5 COMMUNITY. WE'RE CONCERNED THAT THERE IS NO DEPARTMENT IN
6 HEALTH THAT WE CAN TURN TO WHEN WE HAVE PUBLIC HEALTH ISSUES
7 THAT WE WOULD LIKE TO HAVE ADDRESSED. AND THIS HAS BEEN OUR
8 MAJOR CONCERN. ONE OF OUR MAIN CONCERNS IS THAT, WHEN PUBLIC
9 HEALTH COMPETES FOR THE PUBLIC HEALTH DOLLAR, PUBLIC HEALTH
10 LOSES. PUBLIC HEALTH, AS IT IS TAUGHT, DOES NOT INCLUDE
11 PROVIDING PUBLIC-- PRIMARY HEALTHCARE TO THE PUBLIC. PUBLIC
12 HEALTH IS CONCERNED WITH THE GENERAL WELLBEING OF THE
13 COMMUNITY AS A WHOLE AND WHETHER IT IS PROTECTING THE FOOD AND
14 WATER SUPPLY, IMMUNIZING CHILDREN AND SENIORS OR MAINTAINING A
15 TRACKING SYSTEM OF DISEASE, IT IS AN ACTIVITY THAT MERITS
16 STANDING INDEPENDENT OF PERSONAL HEALTHCARE. THE HEALTH OF THE
17 COUNTY NEEDS TO BE MONITORED CONTINUALLY AND YOUR BOARD
18 ADVISED OF THE FINDINGS. A RETURN TO PUBLIC HEALTH WILL RETURN
19 PROGRAMS THAT BENEFIT TO THE COUNTY'S 1.2-MILLION-DOLLAR-- NOT
20 DOLLARS, 1.2 MILLION SENIORS. WE ENVISION THE UNIT OF SENIOR
21 CITIZENS AFFAIRS WITHIN THIS NEW DEPARTMENT, DRAWING ON THE
22 RESOURCES OF THE COMMUNITY AND THE SCHOOLS OF GERONTOLOGY,
23 WITH RESPONSIBILITY FOR PROGRAMS SUCH AS IMMUNIZATION,
24 NUTRITION COUNSELING AND VISITS TO SENIOR CENTERS BY PUBLIC
25 HEALTH NURSES, ACTIVITIES THAT ARE LONG OVERDUE. THE



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1 COMMISSION ON AGING RECOGNIZES ITS RESPONSIBILITY OF ADVISING
2 YOUR BOARD OF THE PERCEIVED NEEDS OF THE SENIOR RESIDENTS OF
3 LOS ANGELES COUNTY. WE RESPECTFULLY RECOMMEND THAT STRONG
4 CONSIDERATION BE GIVEN TO THE REESTABLISHMENT OF AN
5 INDEPENDENT AND AUTONOMOUS DEPARTMENT OF PUBLIC HEALTH UNDER
6 THE DIRECTION OF A COMPETENT PUBLIC HEALTH PRACTITIONER.

7

8 **SUP. ANTONOVICH, MAYOR:** THANK YOU, SIR. DR. ALPHONSO PLOUGH.

9

10 **NANCY WATSON:** HI. MY NAME IS NANCY WATSON WITH COMMUNITY
11 HEALTH COUNCILS AND I WOULD LIKE TO SUBMIT THIS LETTER AS A
12 PART OF MY TESTIMONY.

13

14 **SUP. ANTONOVICH, MAYOR:** OKAY.

15

16 **NANCY WATSON:** COMMUNITY HEALTH COUNCILS HAS SPOKEN TO
17 STAKEHOLDERS LOCALLY, INVOLVED IN PUBLIC HEALTH, PUBLIC HEALTH
18 DIVISION AS WELL AS ATTENDED MEETINGS ABOUT THE MEMORANDUM OF
19 UNDERSTANDING BETWEEN PUBLIC HEALTH AND PERSONAL HEALTH. SOME
20 OF OUR CONCERNS ABOUT THE SEPARATION INCLUDE, YOU KNOW, NOT
21 HAVING HAD AN OPPORTUNITY FOR PUBLIC TO REALLY DEBATE THE PROS
22 AND CONS OF PUBLIC-- OF THE SEPARATION, THE ORIGINAL INTENT OF
23 INTEGRATING PUBLIC HEALTH AND PERSONAL HEALTH TO BETTER SERVE
24 RESIDENTS, ANALYSIS OF THE BENEFIT TO THE HEALTH STATUS FOR
25 THE COMMUNITY AND/OR THE RISK ASSOCIATED WITH SPLITTING THE



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1 TWO, AS WELL AS THE COSTS ASSOCIATED WITH CREATING A NEW
2 PUBLIC HEALTH DEPARTMENT. SHOULD THE BOARD DECIDE TO SEPARATE
3 THE TWO ENTITIES, WE ASK THAT THIS DECISION BE TIED TO
4 GOVERNANCE. 60% OF THE NATIONAL ASSOCIATION OF PUBLIC
5 HOSPITALS AND HEALTH SYSTEMS USE INDEPENDENT OR SEPARATE
6 GOVERNANCE AT THIS TIME. WE THINK THAT THAT ISSUE NEEDS TO BE
7 ADDRESSED ALONGSIDE THIS ONE. PUBLIC STAKEHOLDER PLANNING
8 PROCESS TO REDEFINE THE COMMUNITY AND PUBLIC RELATIONSHIP IN
9 ADDRESSING PUBLIC HEALTH PRIORITIES. THIRDLY, ALL PRIMARY AND
10 TREATMENT CARE REMAIN UNDER PERSONAL HEALTH. THE PUBLIC HEALTH
11 COMMISSION BE RESPONSIBLE FOR OVERSIGHT AS WELL AS EVALUATION
12 OF THE PUBLIC HEALTH DIVISION AND, AGAIN, CONCRETE METRICS TO
13 ASSESS AND DETERMINE, YOU KNOW, HOW THE PUBLIC HEALTH
14 DEPARTMENT IS DOING IN TERMS OF ADDRESSING HEALTH OUTCOMES AND
15 DISPARITY REDUCTION. AND, IN CONCLUSION, WE ASK THAT THE BOARD
16 DELAY THE DECISION TO SEPARATE THE TWO UNTIL THE OUTSTANDING
17 ISSUE OF GOVERNANCE HAS BEEN ADDRESSED. THANK YOU.

18

19 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, MA'AM.

20

21 **DR. ANTRONETTE YANCEY:** I'M DR. ANTRONETTE YANCEY, CO-DIRECTOR
22 OF THE CENTER TO ELIMINATE HEALTH DISPARITIES AT THE U.C.L.A.
23 SCHOOL OF PUBLIC HEALTH AND A PROFESSOR OF HEALTH SERVICES IN
24 THAT SCHOOL. I WAS FORMERLY YOUR DIRECTOR OF CHRONIC DISEASE
25 PREVENTION AND HEALTH PROMOTION HERE IN THE COUNTY AND I WAS



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1 ALSO THE CITY HEALTH DIRECTOR IN RICHMOND, VIRGINIA. MUCH OF
2 THE DISCUSSION OF THE BOARD TO DATE HAS FOCUSED ON THE MEDICAL
3 ENCOUNTER AND, IN FACT, MOST OF PUBLIC HEALTH OPERATES OUTSIDE
4 OF THE MEDICAL ENCOUNTER. ONLY ABOUT 10% OF HEALTH IMPROVEMENT
5 MAY BE ADDRESSED WITHIN THE MEDICAL ENCOUNTER AND DISPARITIES
6 IN HEALTH STATUS AND DISEASE BURDEN REPRESENT A SERIOUS PUBLIC
7 HEALTH PROBLEM IN THIS COUNTY THAT IS THE MOST DIVERSE AND THE
8 LARGEST IN THE COUNTRY. WHILE OVERALL WE'VE MADE SIGNIFICANT
9 ADVANCES IN THE PREVENTION AND TREATMENT OF CERTAIN HEALTH
10 CONDITIONS, THERE ARE MAJOR POTENTIALLY PREVENTABLE
11 DISPARITIES THAT PERSIST IN SUBSUMING PUBLIC HEALTH UNDER THE
12 OVERALL DEPARTMENT OF HEALTH SERVICES. THE PUSH IS TOWARD
13 SHORT-TERM COST CONTAINMENT TO ADDRESS THE INCREASES IN DEMAND
14 FOR CHRONIC DISEASE CARE AND THE DISABILITIES ASSOCIATED WITH
15 THAT CARE AND COSTS ASSOCIATED WITH THAT CARE. THAT'S NOT
16 GOING TO WORK. IN FACT, IN THE LONG-TERM, BY SEPARATING PUBLIC
17 HEALTH, THE DISPARITIES ASSOCIATED WITH MANY OF THE PROBLEMS,
18 PARTICULARLY CHRONIC DISEASE AND PARTICULARLY OBESITY, WHICH
19 IS A MAJOR DRIVER OF THE EPIDEMIC OF CHRONIC DISEASES, CAN
20 ONLY BE ADDRESSED BY MORE PROGRAMMING, MORE POLICY WORK
21 OUTSIDE OF THIS CENTRAL MEDICAL ENCOUNTER. SO I WOULD ARGUE
22 VERY STRONGLY THAT, AS A FORMER CITY HEALTH DIRECTOR, HAVING
23 THAT ABILITY TO GO DIRECTLY TO MY CITY COUNCIL AND FORM THOSE
24 RELATIONSHIPS AND ARGUE FOR THE IMPORTANT WORK THAT'S BEING
25 DONE WITHIN THE ENTIRE COMMUNITY AND WORKPLACES, IN SCHOOLS,



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1 IN COMMUNITY-BASED ORGANIZATIONS IS REALLY THE MEAT OF PUBLIC
2 HEALTH AND I CAN ALSO SAY, AS THE PRINCIPAL INVESTIGATOR OF A
3 RECENT GRANT THAT WE GOT IN COOPERATION WITH PUBLIC HEALTH OF
4 \$2 MILLION FROM THE NATIONAL INSTITUTES OF HEALTH, THAT WE
5 CAN'T EVEN BRING A PORTION OF THAT MONEY THROUGH PUBLIC HEALTH
6 BECAUSE IT'S ONLY A THREE-YEAR GRANT. WE HAVE TO FIND A
7 COMMUNITY-BASED INTERMEDIARY SO THAT WE CAN GET THE WORK DONE.
8 THIS IS REALLY A PRESSING PROBLEM AND I REALLY HOPE THAT YOU
9 WILL SUPPORT THE SEPARATION.

10

11 **SUP. BURKE:** YOU KNOW AND I THINK THAT THIS IS ONE OF THE
12 CONCERNS I HAVE, IS THAT, WHEN THOSE PUBLIC HEALTH DOLLARS ARE
13 AVAILABLE, YOU SHOULD NOT HAVE TO GO TO A NONPROFIT OUTSIDE IN
14 ORDER TO GET THAT DONE AND I DON'T KNOW-- MR...

15

16 **SUP. ANTONOVICH, MAYOR:** MR. JANSSEN?

17

18 **SUP. BURKE:** THIS IS AN ISSUE THAT REALLY HAS TO BE ADDRESSED
19 AND TO CHANGE A WHOLE DEPARTMENT TO DO IT, I'M NOT SURE AND
20 THAT'S THE WHOLE ISSUE OF WHERE YOU HAVE A GRANT AND, AS WE
21 HAVE SEEN, MOST OFTEN, THEY PUT IT THROUGH A FOUNDATION OR A
22 NONPROFIT SO THAT THEY CAN MOVE FORWARD WITH IT AND THIS IS
23 ONE OF THE ISSUES THAT I THINK WE NEED TO LOOK AT AND THAT'S
24 ONE OF THE REASONS I WANTED TO SEE SIX MONTHS, WAS TO LOOK AT
25 SOME OF THESE ISSUES THAT NEED TO BE SOLVED. THEY'RE REAL. AND



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1 SHE'S JUST SAYING THAT THEY HAD \$2 MILLION, THEY GOT THE
2 GRANT, THEY COULDN'T TAKE IT THROUGH THE COUNTY BECAUSE IT
3 WOULD TAKE TOO LONG TO GET IT OUT WORKING. NOW, I'M NOT SURE
4 IF WE HAD A SEPARATE DEPARTMENT OF PUBLIC WORKS-- OF PUBLIC
5 HEALTH THAT WOULD ALL BE TAKEN CARE OF RIGHT AWAY, I'M NOT
6 GOING TO GUARANTEE THAT BECAUSE WE'VE JUST SEEN SOME THINGS
7 BUT ONE OF THE THINGS THAT NEEDS TO BE SOLVED IS THE ISSUE YOU
8 ADDRESS. AND I WANT TO COMMEND YOU FOR ALL THE WORK THAT
9 YOU'RE DOING OUT IN THE COMMUNITY AND LETTING PEOPLE BE MORE
10 AWARE OF OBESITY AND SOME OF THOSE ISSUES AND THOSE ARE REAL
11 AND WE NEED THAT KIND OF PRIORITY AND, AS FAR AS I'M
12 CONCERNED, IT HAS TO BE THERE AND THERE HAS TO BE THAT KIND OF
13 EMPHASIS. AND I DO THINK THAT THAT'S ONE OF THE THINGS THAT WE
14 HAVE TO ADDRESS.

15

16 **SUP. ANTONOVICH, MAYOR:** EXCUSE ME. NEELAM GUPTA AND SAM
17 GARRISON.

18

19 **DR. ALONZO PLOUGH:** I'M DR. ALONZO PLOUGH, I AM CURRENTLY VICE
20 PRESIDENT OF THE CALIFORNIA ENDOWMENT BUT THE CALIFORNIA
21 ENDOWMENT IS NOT TAKING A PARTICULAR POSITION ON THIS. I'M
22 REALLY COMING TO YOU TODAY TO SHARE SOME LESSONS FROM THE 10
23 YEARS I SPENT AS COMMISSIONER OF PUBLIC HEALTH IN THE CITY OF
24 BOSTON IN MANAGING A TRANSITION FROM THE COMBINED BOSTON
25 DEPARTMENT OF HEALTH AND HOSPITALS TO TWO RELATED, BUT



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1 FUNCTIONALLY SEPARATE, DEPARTMENT OF HOSPITALS AND DEPARTMENT
2 OF HEALTH. I ALSO COME TO SHARE SOME LESSONS FROM MY RECENT
3 10-YEAR TENURE AS DIRECTOR OF PUBLIC HEALTH IN SEATTLE, IN
4 KING COUNTY, WASHINGTON, WHERE I ALSO MANAGED A SYSTEM THAT
5 FUNCTIONED WITH A SEPARATE DEPARTMENT OF PUBLIC HEALTH IN A
6 HOSPITAL SYSTEM. SO SOME LESSONS LEARNED, SOME ANSWERS TO SOME
7 SPECIFIC FUNCTIONAL QUESTIONS AND TO REALLY SAY, FROM MY
8 BEFORE-AND-AFTER EXPERIENCES, YOU CAN GET THERE FROM HERE, YOU
9 CAN GET THERE FROM HERE AND IT IS VERY CRITICAL, PARTICULARLY
10 GIVEN THE DISTINCT, THE SEPARATE AND DISTINCT AND VERY
11 IMPORTANT CHALLENGES FACING BOTH SIDES OF THESE COMBINED
12 SYSTEMS. THERE ARE DISTINCT AND IMPORTANT PROBLEMS ON THE
13 HOSPITAL SIDE AND THERE ARE EVER-GROWING AND VERY DISTINCT
14 PROBLEMS ON THE PUBLIC HEALTH SIDE. AND, FROM MY 25 YEARS OF
15 PRACTICE, THE LESSONS, THE MAJOR LESSONS THAT I HAVE LEARNED
16 IN THE REORGANIZATIONS WE HAVE DONE SPEAK TO THE IMPORTANCE OF
17 A BODY LIKE YOURS BEING ABLE TO FOCUS DISCREETLY ON THOSE TWO
18 SEPARATE ISSUES, BUT ALSO UNDERSTANDING, AS YOUR MEMORANDUM OF
19 AGREEMENT IS DEVELOPING, WHAT THE CONNECTION NEEDS TO BE. IN
20 BOSTON, JUST VERY BRIEFLY, BEFORE WAS A SYSTEM OF THREE
21 HOSPITALS COMBINED WITH THE PUBLIC HEALTH DEPARTMENT IMBEDDED
22 WITHIN IT. THROUGH A PROCESS VERY SIMILAR TO WHAT YOU ARE
23 GOING THROUGH NOW, A SEPARATION OF THOSE TWO THAT STRENGTHENED
24 THE PUBLIC HEALTH DEPARTMENTS IN VERY TANGIBLE WAYS, PROVIDING
25 POLITICAL VISIBILITY, COMMUNITY VISIBILITY, BETTER COMMUNITY



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1 CONNECTION AND CLEAR INDICATORS OF IMPROVED COMMUNITY HEALTH
2 OUTREACH AND ACTUAL COMMUNITY HEALTH STATUS IMPROVEMENT BASED
3 UPON THE VISIBILITY OF THAT HEALTH DEPARTMENT. IN SEATTLE, IN
4 KING COUNTY, WHERE WE HAD REORGANIZED INTO THE TWO DISTINCT
5 DEPARTMENTS BEFORE MY TIME THERE, THE PUBLIC, THE DISTINCT
6 PUBLIC HEALTH DEPARTMENT AND THE DISTINCT HOSPITAL WERE ABLE
7 TO MEET THE NEW CHALLENGES, PARTICULARLY THE PUBLIC HEALTH
8 CHALLENGES OF PREPAREDNESS, BIOTERRORISM, IN A WAY THAT WOULD
9 NOT HAVE BEEN POSSIBLE IN THE COMBINED APPROACH. FOR EXAMPLE,
10 PARTICULARLY IN SEATTLE AND KING COUNTY, THE ABILITY OF THE
11 SEPARATE PUBLIC HEALTH DEPARTMENT TO ENGAGE WITH THE PORT
12 AUTHORITY, WITH THE MULTIPLE HOSPITAL SYSTEMS IN THE REGION
13 AROUND BIOTERRORISM AND PREPAREDNESS WAS SOMETHING THAT WAS
14 NOT ABLE TO BE ACCOMPLISHED BY HEALTH DEPARTMENTS AROUND THE
15 COUNTRY THAT DID NOT HAVE THAT DISTINCTNESS. FINALLY, IN
16 RECENTLY COMING TO THE CALIFORNIA ENDOWMENT, I WANT TO SPEAK
17 TO A FIVE-YEAR, 35-MILLION-DOLLAR EFFORT THAT WE FUNDED
18 LOOKING AT THE PUBLIC HEALTH PRACTICE IN THE STATE OF
19 CALIFORNIA AND MANY OF THE ISSUES YOU'RE GRAPPLING WITH,
20 PARTICULARLY THE IMPORTANCE OF HAVING A PUBLIC HEALTH
21 DEPARTMENT IN DIRECT INTERFACE WITH AN ELECTED BODY LIKE YOURS
22 AND THE ABILITY TO, IN REAL-TIME, ENGAGE WITH THESE FAST
23 MOVING ISSUES OF PUBLIC HEALTH WHICH, AS DR. YANCEY MENTIONED,
24 MORE AND MORE INVOLVED, BEING OUT THERE IN ACTIVE PARTNERSHIPS
25 COMMUNITIES IN THE FIELD PREVENTING DISEASE BEFORE IT BECOMES



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1 SOMETHING INSTITUTIONALIZED IS ABSOLUTELY KEY. AND THAT STUDY,
2 WHICH THE L.A. COUNTY HEALTH DEPARTMENT WAS ONE OF THE SITES,
3 SHOWED THAT A DISTINCT PUBLIC HEALTH DEPARTMENT LINKED TO THE
4 PRINCIPALLY ELECTED OFFICIALS ABLE TO, IN REAL-TIME, PROVIDE
5 THE JOINT LEADERSHIP TO ADDRESS THESE FAST MOVING PROBLEMS IS
6 HOW YOU DEAL WITH PREPAREDNESS, HOW YOU DEAL WITH THE
7 POSSIBILITY OF PANDEMIC INFLUENZA AND, MORE IMPORTANTLY, HOW
8 YOU ENGAGE COMMUNITIES AT RISK IN THE PROBLEM-SOLVING TO
9 PROTECT AND PROMOTE HEALTH IN OUR COMMUNITIES. THANK YOU.

10

11 **SUP. ANTONOVICH, MAYOR:** THANK YOU. SAM GARRISON, DAVID PRUITT,
12 AND MICHAEL CUSINIAN. YES, MA'AM. HI, KATHY.

13

14 **KATHY OCHOA:** HI. GOOD AFTERNOON, SUPERVISORS. MY NAME IS KATHY
15 OCHOA AND I AM HERE REPRESENTING S.E.I.U. LOCAL 660. WE AGREE
16 WITH SUPERVISOR YAROSLAVSKY AND THE C.A.O., DAVID JANSSEN,
17 THAT WE COULD REALLY USE A CLEAR DECISION TODAY. WE NEED
18 WISHY-WASHY LEADERSHIP LIKE WE NEED A HOLE IN THE HEAD.
19 S.E.I.U. LOCAL 660 HEALTH POLICY COMMITTEE HAS TAKEN A
20 POSITION TO OPPOSE THE SEPARATION OF PUBLIC HEALTH FROM THE
21 COUNTY DEPARTMENT OF HEALTH SERVICES. WE ESTABLISHED A SET OF
22 PRINCIPLES TO GUIDE OUR DECISION MAKING ON THIS ISSUE THAT
23 ADDRESSED, FOR EXAMPLE, DOES THE PROPOSAL IMPROVE PATIENT
24 ACCESS AND THE QUALITY OF CARE? DOES IT SUPPORT COMPREHENSIVE
25 SYSTEM PLANNING WITH CLEAR GOALS, ACCOUNTABILITY AND



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1 CONFIGURATION OF SERVICES? WHAT IS THE IMPACT ON CURRENT AND
2 FUTURE FUNDING? DOES IT FIX BADLY BROKEN ADMINISTRATIVE
3 SERVICES WITHIN THE D.H.S. AND THE COUNTY? HOW WOULD THE
4 PROPOSAL AFFECT MEDICAL EDUCATION, STAFFING, AND WORKERS'
5 RIGHTS? DO THE RECOMMENDATIONS MOVE US CLOSER TO DESPERATELY
6 NEEDED LEADERSHIP AS WE BUILD A SYSTEM FOR THE 21ST CENTURY?
7 WE REVIEWED THE INFORMATION AT HAND, TALKED TO COLLEAGUES WHO
8 WORK IN SYSTEMS SUCH AS THOSE REFERENCED BY THE PREVIOUS
9 SPEAKER, WE REPRESENT MEMBERS IN THOSE SYSTEMS AS WELL, LOOKED
10 AT THE RECOMMENDATIONS OF YOUR OWN EXPERTS AND ENGAGED IN VERY
11 DEEP INTERNAL DISCUSSION. THIS IS A DECISION WE DID NOT COME
12 TO EASILY. I BELIEVE, THOUGH, THAT DR. FIELDING WOULD AGREE
13 THAT THE UNION CONDUCTED DUE DILIGENCE ON THIS ISSUE AND WE
14 THANK HIM FOR THE TIME HE TOOK TO MEET WITH US TO SHARE HIS
15 VIEWPOINTS AND TO LISTEN TO OUR VARIOUS CONCERNS, BOTH PRO AND
16 CON ON THIS ISSUE, AND WE THANK HIM FOR HIS LEADERSHIP. DR.
17 FIELDING, WE RESPECT YOUR CONVICTION AND, HAVING HEARD FROM
18 THE NUMBER OF PUBLIC HEALTH OFFICIALS HERE TODAY, WE CONSIDER
19 YOU A DAMN GOOD ORGANIZER AS WELL. HOWEVER, WE URGE THAT THIS
20 ITEM BE SET ASIDE AT THIS TIME. SUPERVISORS, S.E.I.U. LOCAL
21 660 IS NOT FOR THE STATUS QUO BUT THERE'S A DIFFERENCE BETWEEN
22 BOLDNESS AND BRAVURA. THIS IS NOT ABOUT SOUND BITES AND
23 RHETORIC. THIS IS ABOUT HOW WE MEET THE FULL SCOPE OF HEALTH
24 NEEDS OF EVERY RESIDENT OF LOS ANGELES COUNTY. OUR
25 RESPONSIBILITY, THE COMMUNITY-- TO THE COMMUNITY FOR



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1 PREVENTION, DETECTION AND TREATMENT. RESPONSE TO ANTHRAX,
2 AIRPLANES FROM ANKARA OR AVIAN FLU REQUIRE AN INTEGRATED
3 APPROACH. THERE IS ALREADY A COUNTY BODY, A REGIONAL BODY TO
4 ADDRESS HOMELAND SECURITY ISSUES. IT INCLUDES NOT JUST
5 REPRESENTATIVES FROM PUBLIC HEALTH AND THE HEALTH DEPARTMENT
6 AND THE PRIVATE HOSPITAL SECTOR, IT INCLUDES POLICE, FIRE,
7 OTHER LEVELS OF GOVERNMENT SO WE CAN'T PRETEND, BY CREATING A
8 SEPARATE HEALTH DEPARTMENT, THAT WE WILL HAVE A DISTINCT
9 ADVANTAGE OVER ANY TYPE OF THREAT BECAUSE WE DO DESERVE AND WE
10 HAVE IN PLACE A SYSTEM FOR AN INTEGRATED RESPONSE TO SUCH
11 THREATS. WE BELIEVE THAT THE COUNTY MUST, NUMBER ONE,
12 IMMEDIATELY ACT ON THE BOARD LETTER RECOMMENDATIONS TO FIX
13 BOTH THE HUMAN RESOURCE AND CONTRACTS AND GRANTS FUNCTIONS,
14 EACH OF WHICH WERE DEBILITATED IN THE APM REENGINEERING
15 PROJECT. IT'S A CRIME THAT OUR TAX DOLLARS ARE SENT BACK
16 BECAUSE WE'RE UNABLE TO HIRE IN A TIMELY WAY. WE CONCUR WITH
17 BOTH DRS. CHERNOF AND FIELDING THAT THESE SERVICES ARE BROKEN.
18 WE NEED ADEQUATE STAFFING AND UPGRADED TECHNOLOGY SO THAT THE
19 FULL NEEDS OF D.H.S. ARE ADDRESSED. FURTHER, WE THINK THAT THE
20 C.A.O. IS IN A UNIQUE POSITION TO ELIMINATE OBSTACLES IN
21 CENTRAL H.R. SERVICES AND SHOULD ACT NOW TO DO SO. TWO,
22 DEVELOP A POLICY DOCUMENT THAT BETTER DELINEATES THE
23 COORDINATION OF PERSONAL, PUBLIC HEALTH AND MENTAL HEALTH
24 OPERATIONS WITHIN AND OUTSIDE OF THE COUNTY SYSTEM WITH
25 CLEARLY ARTICULATED SETS OF OBJECTIVES THAT MUST BE FOLLOWED.



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1 THIS WOULD HELP CLARIFY THE OVERLAP BETWEEN THE THREE AND HELP
2 EACH TO REACH THEIR RESPECTIVE GOALS. ABSENT SUCH A DIRECTION,
3 THE COUNTY DEPARTMENTS AND THIS BOARDS ARE YANKED INTO A
4 REACTIONARY STANCE AND CONFUSING THIS FOR BOLD ACTION,
5 ADDRESSING ONE CRISIS AFTER ANOTHER. THREE, THE REAL CRISIS IS
6 THAT WE DON'T KNOW WHERE WE'RE GOING OR WHO WILL LEAD US
7 THERE. LET'S GET PROACTIVE. WHETHER WE ARE FOR OR AGAINST THE
8 SEPARATION OF PUBLIC HEALTH FROM THE HEALTH DEPARTMENT, WE ARE
9 ALL FOR IMPROVING THE FISCAL STABILITY AND SERVICE
10 CONFIGURATION OF EACH AND RESPECTING AND PROMOTING THE
11 MISSIONS OF EACH. WE BELIEVE THAT A CRITICAL STEP TOWARD
12 ACHIEVING QUALITY, ACCESS, FISCAL STABILITY AND SAFE CARE AND
13 WORKING ENVIRONMENTS BEGINS WITH PLANNING. WHAT DO WE WANT OUR
14 HEALTHCARE SYSTEM TO LOOK LIKE? IN THE LONG RUN, PLANNING FOR
15 OUR SYSTEM'S FUTURE, WHEREIN THE TALENT AND RESOURCES,
16 INTERNAL AND EXTERNAL TO THE COUNTY, ARE COMBINED WITH THE
17 TALENT AND RESOURCES OF ADVOCATES AND THE S.E.I.U. IS A
18 CRITICAL FIRST STEP. WE URGE YOU TO VOTE IN FAVOR OF THE KNABE
19 MOTION WITH THE SUGGESTED AMENDMENTS MADE BY THE C.A.O. AND
20 LOOK FORWARD TO WORKING WITH YOU TO ACHIEVE OUR SHARED GOALS.
21 THANK YOU.

22

23 **NEELAM GUPTA:** HELLO. I'M TESTIFYING TODAY ON BEHALF OF L.A.
24 HEALTH ACTION, A PROGRAM OFFICE OF THE CALIFORNIA ENDOWMENT
25 DEDICATED TO PRESERVING AND PROMOTING HEALTHCARE COVERAGE FOR



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1 LOS ANGELES COUNTY RESIDENTS. THE STAKEHOLDER PROCESS CONFIRMS
2 THAT THE MAJORITY OF THE M.O.U.'S PROGRAMMATIC IMPROVEMENTS DO
3 NOT NEED A SEPARATION IN ORDER TO OCCUR. SEPARATION ALONE WILL
4 NOT RESULT IN IMPROVED PUBLIC HEALTH PRACTICE. THE CALIFORNIA
5 ENDOWMENT, THROUGH ITS FIVE-YEAR, 37-MILLION-DOLLAR
6 PARTNERSHIP FOR THE PUBLIC'S HEALTH INITIATIVE RECENTLY
7 RELEASED A REPORT ON HOW TO BEST IMPROVE PUBLIC HEALTH
8 PRACTICE. THIS REPORT CONFIRMS THAT THE MOST IMPORTANT FACTOR
9 TO IMPROVING OUR COUNTY'S PUBLIC HEALTH PRACTICE IS FOSTERING
10 EFFECTIVE LEADERSHIP THAT IS COMMITTED TO CREATING A DYNAMIC,
11 BROAD BASED AND COMMUNITY ORIENTED STRATEGIC APPROACH TO
12 PUBLIC HEALTH. THIS M.O.U. DOES NOT YET PROVIDE A BLUEPRINT TO
13 ENSURE THAT WILL HAPPEN. AT A MINIMUM, THE DRAFT M.O.U.
14 BETWEEN THE DEPARTMENT SHOULD BE MODIFIED TO INCLUDE THE
15 FOLLOWING POINTS TO MOVE TOWARDS MAXIMIZING SERVICE DELIVERY
16 AND INTEGRATION AND IMPROVING THE HEALTH STATUS OF COMMUNITY
17 RESIDENTS. FIRST, STRENGTHEN THE ROLE OF STAKEHOLDERS WITHIN
18 THE JOINT WORKING GROUP. THE JOINT WORKING GROUP MUST SPECIFY
19 THAT IT SHALL INCLUDE COMMUNITY MEMBER EXPERTS. THE DRAFT
20 M.O.U. CURRENTLY ONLY STATES THE WORKING GROUP SHOULD SEEK
21 INPUT FROM STAKEHOLDERS AS APPROPRIATE. INSTEAD, THESE
22 STAKEHOLDERS SHOULD BE INCLUDED IN THE DECISION MAKING
23 STRUCTURE OF THE WORKING GROUP IN EACH RESPECTIVE PROGRAM AREA
24 TO ENSURE THAT SERVICE INTEGRATION REMAINS A PRIORITY. THE
25 M.O.U. MUST DEMONSTRATE A STRONG COMMITMENT TO COMMUNITY



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1 INCLUSIVE PLANNING. SECOND, METRICS FOR WHEN THE M.O.U. IS
2 WORKING AND NOT WORKING SHOULD BE DEVELOPED. THE M.O.U.
3 CURRENTLY DOES NOT INCLUDE INFORMATION WHICH WOULD BETTER
4 ALLOW THE COUNTY TO DETERMINE WHETHER THE SEPARATION IS
5 RESULTING IN BETTER PUBLIC HEALTH PRACTICE FOR ITS RESIDENTS.
6 FOR EXAMPLE, IT DOES NOT INCLUDE BASELINE VOLUMES OF SERVICES
7 PROVIDED IN AREAS SUCH AS S.T.D.S AND H.I.V. BENCHMARKS SHOULD
8 BE ESTABLISHED IN ORDER TO DETERMINE IF PRACTICE TARGETS ARE
9 BEING MET. IN ADDITION, PROCESSES SHOULD BE ESTABLISHED AND
10 TRIGGERED TO ADDRESS PROBLEM ISSUES. THIRD, A DATA SYSTEM
11 INFRASTRUCTURE SHOULD BE DEVELOPED THAT FACILITATES A MOVE
12 TOWARDS AN ELECTRONIC AND COORDINATED EXCHANGE OF PATIENT
13 MEDICAL RECORDS. THE M.O.U. OFFERS AN OPPORTUNITY FOR THE
14 DEPARTMENT OF PUBLIC HEALTH AND DEPARTMENT OF HEALTH SERVICES
15 TO MAKE THEIR DATA SYSTEMS MORE UNIFORM, CREATE MUTUAL SYSTEMS
16 TO BETTER TRACK PERFORMANCE OF THE HEALTH DELIVERY SYSTEM AND
17 TO ENSURE AN EFFECTIVE EXCHANGE OF PATIENT MEDICAL INFORMATION
18 BETWEEN THE COUNTY'S DEPARTMENTS, HOSPITALS AND CLINICS AND
19 THE PRIVATE SECTOR. AND, LASTLY, AN OUTREACH IMPLEMENTATION
20 AND TRAINING PLAN FOR D.H.S. AND DEPARTMENT OF PUBLIC HEALTH
21 STAFF ON THE SPECIFIC AREAS OF THE M.O.U. SHOULD BE DEVELOPED.
22 THANK YOU FOR THIS OPPORTUNITY TO PROVIDE OUR COMMENTS. IF
23 THESE CHANGES ARE REFLECTED IN THE M.O.U., THEN L.A. HEALTH
24 ACTION WILL SUPPORT THE PROPOSED SEPARATION. L.A. HEALTH
25 ACTION, ALONG WITH THE L.A. HEALTH COLLABORATIVE, LOOKS



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1 FORWARD TO CONTINUING TO WORK WITH THE BOARD OF SUPERVISORS ON
2 THIS ISSUE.

3

4 **SUP. ANTONOVICH, MAYOR:** THANK YOU. YES, SIR.

5

6 **DAVID PRUITT:** HI, DAVID PRUITT, L.A. COUNTY MEDICAL
7 ASSOCIATION. I'M JUST GOING TO KEEP IT SHORT. WE SUPPORT THE
8 SEPARATION OF PUBLIC HEALTH. I THINK THAT DR. BRESLOW, DR.
9 YANCEY, DR. BROWN, STEVE GALLEGOS, ROBERT DOWIN AND SAM
10 GARRISON HAVE MADE THE POINT THAT IT IS IMPORTANT THAT WE DO
11 SUPPORT THE EFFORTS TO SEPARATE PUBLIC HEALTH AND I THANK YOU
12 FOR YOUR TIME.

13

14 **SUP. ANTONOVICH, MAYOR:** AND YOU SUPPORT THE DEPARTMENT
15 SEPARATION?

16

17 **DAVID PRUITT:** YES.

18

19 **SUP. ANTONOVICH, MAYOR:** YES, SIR.

20

21 **MICHAEL CUSANOV:** MY NAME IS MICHAEL CUSANOV FROM U.S.C. SCHOOL
22 OF MEDICINE. I ALSO SUPPORT THE SEPARATION OF PUBLIC HEALTH
23 FROM PERSONAL HEALTH SERVICES. THERE'S A FEW THINGS THAT I
24 WOULD LIKE TO BRING UP AS MAYBE HASN'T BEEN ADDRESSED AS MUCH.
25 ONE IS THE RELATIONSHIP BETWEEN PUBLIC HEALTH AND THE PRIVATE



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1 SECTOR. I KNOW THERE'S BEEN A LOT OF DISCUSSION AND THE M.O.U.
2 ADDRESSES THE QUESTION OF COORDINATION OF SERVICES WITHIN THE
3 PUBLIC SECTOR BUT WE HAVE MANY PRIVATE PHYSICIANS, CLINICS,
4 PLANNED PARENTHOOD CLINICS, HOSPITALS, ALL OF WHICH PROVIDE
5 MANY IMPORTANT PUBLIC HEALTH CLINICAL PREVENTIVE SERVICES; IN
6 FACT, MANY OF THOSE SERVICES SUCH AS IMMUNIZATION PERHAPS
7 OCCUR MORE IN THE PRIVATE SECTOR THAN THE PUBLIC SECTOR. SO I
8 THINK IT'S A MISTAKE TO JUST SAY, YOU KNOW, THAT IF THERE ARE
9 ANY SHORTCOMINGS IN THE M.O.U., IT DOESN'T ADDRESS THE PRIVATE
10 SECTOR AS WELL. I THINK THAT WE NEED TO CONTINUE THE
11 DISCUSSION IN TERMS OF THE SEPARATION ABOUT HOW WE COORDINATE
12 ALL SERVICES IN THE COUNTY, WHICH IS WHY I THINK IT'S
13 IMPORTANT TO SEPARATE IT OUT FROM THE PERSONAL HEALTH SERVICES
14 SO THE PUBLIC HEALTH DEPARTMENT SEES ITS ROLE VIS-A-VIS THE
15 ENTIRE HEALTHCARE SYSTEM, THE ENTIRE 10 MILLION PEOPLE IN THE
16 COUNTY, NOT JUST THE PEOPLE SERVED BY OUR COUNTY HOSPITALS AND
17 HEALTH CLINICS. SECOND OF ALL, WITH RESPECT TO ACCOUNTABILITY
18 AND PREPARATION, I AM CONCERNED THAT AT LEAST ONE CRITIC OF
19 THE PROPOSAL TO SEPARATE IT SAID, WELL, IF WE SEPARATE OUT
20 PUBLIC HEALTH, THEN IT WILL BE HARDER FOR THE DEPARTMENT TO
21 BRING PUBLIC HEALTH ISSUES TOWARDS THE BOARD AND I AGREE WITH
22 THAT. I THINK THAT IT'S IMPORTANT THAT WE HAVE ISSUES BROUGHT
23 TOWARDS-- IN FRONT OF THE BOARD THAT OTHERWISE WOULD NOT BE,
24 THINGS LIKE DISASTER PREPAREDNESS. YOU KNOW, JUST LOOK AT WHAT
25 HAPPENED IN NEW ORLEANS WITH THE, YOU KNOW, BEARING OF



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1 F.E.M.A. WITHIN THE DEPARTMENT OF HOMELAND SECURITIES AND, YOU
2 KNOW, NOBODY KNEW WHO-- WHAT WAS GOING ON AND I THINK THOSE
3 ARE THINGS THAT NEED TO BE BROUGHT DIRECTLY TO THE BOARD OF
4 SUPERVISORS. SO THOSE ARE MY TWO MAJOR AREAS OF CONCERN. I
5 WOULD LIKE TO SEE THE SEPARATION GO FORWARD. I THINK IT'LL BE
6 AN IMPORTANT STEP FORWARD AND AN IMPORTANT MESSAGE FOR THE
7 COMMUNITY ABOUT THE IMPORTANCE OF PUBLIC HEALTH. THANK YOU.

8

9 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH. THAT CONCLUDES
10 THE PUBLIC TESTIMONY. WE HAD TWO MOTIONS THAT WERE BROUGHT
11 FORTH: ONE BY SUPERVISOR KNABE AND ONE BY MYSELF. SUPERVISOR
12 KNABE'S MOTION WAS MODIFIED BY SUPERVISOR BURKE. SO WHAT IS
13 THE PLEASURE OF THE BOARD?

14

15 **SUP. BURKE:** WELL, I THINK THAT WES, DIDN'T HE ALSO MODIFIED TO
16 TAKE OUT NUMBER 1 OR IS HE DOING THAT?

17

18 **SUP. MOLINA:** I THINK DON AGREED.

19

20 **SUP. KNABE:** RIGHT. I-- THE C.A.O. RECOMMENDED TO TAKE OUT ITEM
21 NUMBER 1.

22

23 **C.A.O. JANSSEN:** MR. MAYOR, SUPERVISOR, MY RECOMMENDATION WAS
24 THAT, UNDER NUMBER ONE, YOU MAKE A DECISION EITHER TO SEPARATE
25 OR NOT TO SEPARATE, SO YOU HAVE A CLEAR POLICY DECISION. AND



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1 THEN, UNDER ITEMS TWO, THREE, AND FOUR, THAT YOU REFER THOSE
2 BACK TO US, THE HEALTH DEPARTMENT, PUBLIC HEALTH AND THE
3 C.A.O.'S OFFICE TO COME BACK TO YOUR BOARD WITH SPECIFIC
4 RECOMMENDATIONS ON HOW TO IMPROVE THE-- I DON'T WANT TO SAY
5 INDEPENDENCE BUT THE OPERATIONS OF PUBLIC HEALTH AS PART OF
6 THE DEPARTMENT, IF THAT'S WHERE YOU DECIDE TO GO, INCLUDING
7 THE ISSUE THAT YOU TALKED ABOUT IN TERMS OF THE GRANTS.

8

9 **SUP. KNABE:** I MOVE THAT.

10

11 **SUP. ANTONOVICH, MAYOR:** OKAY. THERE'S A MOTION BY KNABE.
12 SECONDED BY MOLINA. SO THE QUESTION OF HAVING A SEPARATE
13 DEPARTMENT WOULD NOT BE DELAYED FOR SIX MONTHS, IT WOULD BE
14 NOT CONSIDERED AFTER SIX MONTHS IS WHAT YOU'RE SAYING?

15

16 **SUP. YAROSLAVSKY:** IT WOULD BE BASICALLY KILLING IT.

17

18 **SUP. BURKE:** IT WOULD KILL IT. I THINK THAT'S TOO BAD.

19

20 **SUP. ANTONOVICH, MAYOR:** I THINK, WHEN YOU HEAR FROM THE
21 EXPERTS FROM THE EXPERTS IN PUBLIC HEALTH RELATIVE TO THE
22 IMPORTANCE OF HAVING A SEPARATE DEPARTMENT, AND WHEN YOU
23 RECOGNIZE THAT THE ISSUE-- WHEN YOU RECOGNIZE THE ISSUE WHICH
24 THE DEPARTMENT OF HEALTH IS FACING TODAY, THEIR PRIORITIES,
25 THEY DON'T CONSIDER-- OR LET'S SAY THE PUBLIC HEALTH ISSUES



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1 ARE REALLY NOT FACTORED IN. PUBLIC HEALTH COULD STAND ON ITS
2 OWN BECAUSE IT IS SUPPORTED, BASICALLY, FROM FEDERAL AND STATE
3 GRANTS. IT WOULD NOT BE A CONFLICT BY HAVING A SEPARATE
4 DEPARTMENT AND THAT GREATER EFFICIENCY WOULD ENHANCE THE
5 ABILITY OF THE COUNTY TO RESPOND EFFECTIVELY AND
6 PROFESSIONALLY IN DEALING WITH ANY FUTURE AND CURRENT PUBLIC
7 HEALTH NEEDS. SO I WOULD NOT SUPPORT THAT TYPE OF AN ACTION.
8 ANY OTHER COMMENTS? SUPERVISOR KNABE?

9

10 **SUP. KNABE:** YEAH, MR. MAYOR, MY ORIGINAL MOTION, IT'S BEEN
11 CHANGED. I MEAN, IF THE C.A.O. AND EVERYONE ELSE WANTS IT UP
12 OR DOWN, THEN SO BE IT. MY ORIGINAL MOTION WAS AN ATTEMPT NOT
13 TO KILL THIS IMMEDIATELY TODAY AND CLEARLY THAT WAS MY INTENT.
14 NOW, IF Y'ALL WANT TO DO IT UP OR DOWN, SO BE IT, I'LL JUST
15 HAVE TO CAST MY VOTE ACCORDINGLY.

16

17 **SUP. YAROSLAVSKY:** MR. CHAIRMAN?

18

19 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

20

21 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I THINK YOU'VE HEARD TODAY
22 FROM SOME OF THE MOST NOTABLE AND ACCOMPLISHED PEOPLE IN THE
23 FIELD OF PUBLIC HEALTH AND HEALTHCARE DELIVERY THAT THERE ARE
24 IN THIS COUNTY. I WON'T NAME THEM, OTHER THAN THOSE WHO ARE
25 OVER 90 YEARS OLD, FROM DR. BRESLOW ON DOWN. YOU'VE HEARD FROM



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1 PEOPLE WHO HAVE CONSIDERED THIS, NOT JUST IN THE LAST FEW
2 WEEKS OR MONTHS, BUT HAVE CONSIDERED THIS OVER A PERIOD OF
3 YEARS AND, MOST OF THE PEOPLE, MOST OF THE AGENCIES AND
4 ENTITIES AND MINDS WHO TOIL IN THE FIELD OF PUBLIC HEALTH ALL
5 SAY THAT WE OUGHT TO SEPARATE IT. NOW, IF, TODAY, THE WILL OF
6 THE BOARD IS TO KILL THE SEPARATION OR TO-- NOT TO SEPARATE,
7 THEN I THINK IT'S UNFORTUNATE, BECAUSE ALL THESE PEOPLE CAN'T
8 BE WRONG. THEY MAY BE BUT IT'S DOUBTFUL THAT ALL OF THEM ARE
9 WRONG. AND I THINK, EVEN AMONG US, AS EVIDENCED BY THE
10 ORIGINAL MOTION BY SUPERVISOR KNABE A FEW MONTHS AGO, THERE
11 WAS A DESIRE TO DO SOMETHING, THAT WE WEREN'T SATISFIED WITH
12 THE STATUS QUO. THIS IS A QUESTION OF REFORM VERSUS THE STATUS
13 QUO, MAKE NO MISTAKE ABOUT IT AND, IF YOU BELIEVE IN THE
14 STATUS QUO, YOU OUGHT TO BE PROUD TO SAY SO AND DEFEND IT,
15 BECAUSE NOT SEPARATING THE DEPARTMENT MEANS KEEPING IT THE WAY
16 IT IS. AND YOU CAN TINKER AROUND THE EDGES AND YOU CAN CALL
17 FOR MORE AUTONOMY AND MORE INDEPENDENCE AND ALL THAT STUFF. I
18 DON'T KNOW HOW IT PANS OUT. I THINK THAT'S THE FRUSTRATION
19 THAT MR. JANSSEN IS RAISING, AS I DID EARLIER. IF IT WALKS
20 LIKE AND TALKS LIKE A SEPARATE DEPARTMENT, THEN MAKE IT A
21 SEPARATE DEPARTMENT. IF YOU DON'T MAKE IT A SEPARATE
22 DEPARTMENT, DON'T TALK LIKE IT'S A SEPARATE DEPARTMENT, DON'T
23 TALK AUTONOMY. IF YOU NEED MORE TIME TO THINK ABOUT IT, YOU
24 KNOW, IF-- AND THERE DON'T APPEAR TO BE THREE VOTES TODAY TO
25 SEPARATE IT, IF YOU NEED MORE TIME, BY ALL MEANS, TAKE MORE



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1 TIME AND LET'S GET AT WHATEVER OTHER REMAINING ISSUES THERE
2 ARE. BUT I THINK THIS IS AN IDEA WHOSE TIME HAS LONG SINCE
3 PASSED AND I WASN'T HERE WHEN THE TWO WERE MERGED. THIS GOES
4 BEFORE MY TIME AND I'M NOT EVEN GOING TO BE CRITICAL OF THOSE
5 WHO DID IT. AT THE TIME, IT MIGHT HAVE BEEN THE RIGHT THING TO
6 DO BASED ON THE EVIDENCE THAT WAS PRESENTED AT THE TIME AND
7 THE CIRCUMSTANCES THAT PREVAILED AT THE TIME. BUT I DO BELIEVE
8 IT'S PRETTY CLEAR TO ME THAT, IF WE CAN CREATE A SEPARATION
9 WHERE PUBLIC HEALTH HAS ITS OWN PORTFOLIO AND DOESN'T HAVE TO
10 COMPETE FOR THE HUMAN AND INTELLECTUAL RESOURCES OF THE
11 DEPARTMENT OF HEALTH SERVICES TO PERFORM ITS FUNCTION, THAT
12 EVERY MAN, WOMAN AND CHILD IN THIS COUNTY IS THE BENEFICIARY
13 OF THAT. IT'S PRETTY TRANSPARENT TO ME. THAT'S THE WAY WE MAKE
14 DECISIONS HERE. IF WE CAN PREPARE TO DELIVER SERVICES BETTER
15 THAN THE RECIPIENT OF THE SERVICE, IT STANDS TO REASON WE'LL
16 BE THE BENEFICIARY OF IT. AND SO I WANT TO SEE US PROCEED. IF
17 THERE AREN'T THREE VOTES TODAY TO PROCEED, THEN LET'S-- AND IF
18 THERE AREN'T THREE VOTES TO KILL IT TODAY, THEN MAYBE WE NEED
19 TO TAKE ANOTHER 30 DAYS OR 30 TO 60 DAYS AND IDENTIFY THE
20 ISSUES THAT ARE STILL OUTSTANDING AND TRY TO WORK THOSE OUT,
21 WHICH WOULD BE SHORT OF SEPARATION. THAT WOULD BE MY
22 SUGGESTION AND MY PREFERENCE.

23

24 **SUP. KNABE:** WELL, I DON'T HAVE A PROBLEM WITH THAT. I MEAN...

25



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1 **SUP. YAROSLAVSKY:** SO I'LL LET YOU MAKE THAT MOTION.

2

3 **SUP. KNABE:** ...YOU KNOW, I INDICATED IN MY-- THE INTENT OF MY
4 MOTION WAS NOT TO KILL IT.

5

6 **SUP. YAROSLAVSKY:** OKAY. I WILL DEFER TO YOU ON THAT.

7

8 **SUP. KNABE:** BUT I STILL THINK THERE'S SOME VERY SERIOUS ISSUES
9 OUT THERE THAT NEED TO BE ADDRESSED BEFORE WE HAVE THIS-- I'M
10 THE ONE THAT BROUGHT THE ORIGINAL MOTION IN, AND I WAS
11 SOMEWHAT CONFUSED BY THE REPORT BACK, WHICH I THOUGHT WAS
12 EXCELLENT, BUT I THOUGHT IT WAS A REPORT BACK, NOT TO
13 IMPLEMENT. AND SO THERE WERE STILL SOME ISSUES BEING RAISED
14 OUT THERE. SO, I MEAN, IF YOU JUST WANT TO PUT IT ON THE TABLE
15 FOR 30 DAYS, I DON'T HAVE A...

16

17 **SUP. YAROSLAVSKY:** WELL, I WOULD SUGGEST SOMEWHERE BETWEEN 30
18 AND 60 DAYS BUT NOT SIX MONTHS. I THINK THAT'S WAY TOO LONG.

19

20 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

21

22 **SUP. BURKE:** ALL RIGHT. ONE OF-- I CAN UNDERSTAND THE POSITION
23 OF PEOPLE IN PUBLIC HEALTH. I THINK EVERYONE WHO HAS A
24 SPECIALTY WANTS TO HAVE THE ABILITY TO HAVE AUTONOMY IN THEIR
25 SPECIALTY. HOWEVER, EVEN THOUGH PUBLIC HEALTH MAY HAVE ONE



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1 MISSION, THE PEOPLE WHO SUFFER FROM THOSE DISEASES THAT ARE
2 PUBLIC HEALTH DISEASES NEED ANOTHER MISSION IN ORDER FOR THEIR
3 ISSUES TO BE ADDRESSED AND I HAVE TO SAY THIS AND I HAVE TO
4 TELL YOU ONE OF THE REASONS WHY I AM TAKING THE POSITION I AM
5 TODAY. LAST WEEK, WE DISCUSSED H.I.V./A.I.D.S. AND
6 H.I.V./A.I.D.S. IS SOMETHING THAT IS A PUBLIC HEALTH ISSUE.
7 IT'S PART OF THE MISSION FOR PUBLIC HEALTH BUT THE TREATMENT
8 OF PEOPLE WITH H.I.V./A.I.D.S. IS OVER IN THE HEALTH
9 REQUIREMENTS OF PROVIDING CARE AND, UNFORTUNATELY, TODAY THERE
10 ARE SO MANY OTHER ISSUES IN ADDITION TO H.I.V./A.I.D.S. THAT
11 MOVE OVER AND MAKE IT NECESSARY FOR THE ULTIMATE MISSION OF
12 PROVIDING FOR THE GREATER GOOD AND THE ISSUE OF PROVIDING FOR
13 THE CARE OF INDIVIDUALS COME TOGETHER. AND I BELIEVE THAT WE
14 CAN COME UP WITH A STRUCTURE AND ADMINISTRATION THAT CAN GIVE
15 PUBLIC HEALTH THE KIND OF AUTONOMY THAT THEY NEED IN ORDER TO
16 REACH OUT, TO GET THE KIND OF RESEARCH DOLLARS, TO GET THE
17 KIND OF OUTREACH DOLLARS TO SOLVE THE MISSION OF PUBLIC
18 HEALTH. BUT WE ALSO NEED TO HAVE THE KIND OF AN ADMINISTRATIVE
19 APPROACH THAT IS GEARED TO THE WAY THAT PUBLIC LIVES AND
20 REACTS. THE PUBLIC TODAY, WHO HAS-- WELL, WHETHER IT'S GOING
21 TO BE THE-- SOME OF THE THINGS WE'VE HAD RECENTLY OR WHETHER
22 THE THINGS THAT WE TALK ABOUT IN TERMS OF HOMELAND SECURITY,
23 WHETHER IT'S-- WHETHER OR NOT THE ASIA FLU OR WHETHER OR NOT
24 IT'S GOING TO BE A MATTER OF SOME OF THE THINGS THAT WE'VE
25 EXPERIENCED HAVE NOT ALWAYS BEEN ABLE TO FIT INTO THAT LITTLE



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1 POCKET BECAUSE, AFTER WE DO ALL OF THE RESEARCH, THE OUTREACH,
2 THE EDUCATION, ALL OF THOSE THINGS THAT ARE SO IMPORTANT,
3 ULTIMATELY, WE HAVE TO GO OVER AND DEAL WITH THE INDIVIDUAL
4 AND THAT'S WHERE THE PROBLEM IS. AND I THINK THAT WE CAN SOLVE
5 THAT PROBLEM IN A STRUCTURE AND AN ADMINISTRATION. WE HAVE
6 SOME REAL PROBLEMS. WE SAW THEM LAST WEEK IN TERMS OF
7 H.I.V./A.I.D.S. WE NEED TO ADDRESS THOSE PROBLEMS AND HOW WE
8 CAN EFFECTIVELY MOVE FORWARD TO ADDRESS THEM. AND I DON'T
9 BELIEVE THAT WE ARE AT A POINT TODAY WHERE I WOULD VOTE TO
10 SEPARATE PUBLIC HEALTH, SEEING WHAT I HAVE SEEN. I DON'T SAY
11 THAT, IN THE FUTURE, WE CAN'T SOLVE SOME OF THESE PROBLEMS AND
12 MOVE FORWARD WITH A STRUCTURE THAT PLACES THEM IN A POSITION
13 WHERE THAT THEY CAN BE RECEPTIVE AND REACTIVE TO WHAT IS THE
14 REALITY OF 2006, AND THE REALITY IS 2006 IS NOT JUST OBESITY,
15 IT'S NOT JUST SOME OF THOSE ISSUES THAT ARE SO IMPORTANT FOR
16 PUBLIC HEALTH, IT'S ALSO HOW YOU MOVE OVER TO WHAT HAPPENS TO
17 THAT PERSON WHEN THEY ARE THE VICTIM OF THOSE PUBLIC HEALTH
18 CRISES. I WOULD SAY FIVE MONTHS OR GO OVER TO THE BUDGET. I
19 WOULD BE MORE THAN WILLING TO SAY PUT IT OVER TO THE BUDGET
20 AND, AT THAT TIME, MR. JANSSEN WOULD HAVE AN OPPORTUNITY TO
21 ADDRESS SOME OF THOSE ISSUES IN A BUDGETARY CONTEXT BECAUSE IT
22 IS NOT READY TODAY.

23

24 **SUP. ANTONOVICH, MAYOR:** OKAY. THEN THE MOTION, THEN, WOULD BE
25 MODIFIED TO ALSO INCLUDE THAT IT BE-- THAT DECISION OF



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1 SEPARATION WOULD BE DETERMINED, DECIDED IN FIVE MONTHS DURING
2 BUDGET DELIBERATIONS. FIVE MONTHS? FOUR MONTHS?

3

4 **SUP. BURKE:** OKAY. I HAVE NO PROBLEM WITH THAT.

5

6 **SUP. YAROSLAVSKY:** WHEN IS THAT?

7

8 **SUP. BURKE:** JUNE 30TH, IF WE DO IT IN JUNE.

9

10 **SUP. ANTONOVICH, MAYOR:** OKAY. WITH THE UNDERSTANDING THEN THE
11 ISSUE WILL COME BEFORE US DURING BUDGET DELIBERATIONS, WHICH
12 IS APPROXIMATELY FOUR MONTHS.

13

14 **SUP. YAROSLAVSKY:** THIS ISN'T GOING TO GET DEALT WITH DURING
15 BUDGET DELIBERATIONS. YOU KNOW IT AND I KNOW IT.

16

17 **C.A.O. JANSSEN:** WE'LL REPORT BACK WITH INTERIM REPORTS BEFORE
18 THE END OF JUNE ON WHAT WE'RE DOING AND WHAT OPTIONS AND
19 ALTERNATIVES THERE ARE.

20

21 **SUP. YAROSLAVSKY:** CAN I MAKE AN ALTERNATIVE SUGGESTION FOR A
22 DATE? WHY DON'T WE DO IT ON THE TUESDAY, THE SECOND TUESDAY--
23 OUR WASHINGTON MEETINGS ARE AT THE END OF APRIL, CORRECT?

24



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1 **C.A.O. JANSSEN:** NO, THIS YEAR, THEY'RE THE END OF-- OH, YES,
2 END OF APRIL, RIGHT.

3

4 **SUP. YAROSLAVSKY:** WHY DON'T WE PUT THIS OVER UNTIL THE SECOND
5 WEEK IN MAY SO WE HAVE THE FIRST MEETING WHEN WE COME BACK
6 WOULD NOT HAVE IT. WE CAN TAKE CARE OF THE OTHER BUSINESS. SO
7 WHATEVER THAT DATE IS. YOU KNOW WHAT THE-- SO WE'LL BE BACK IN
8 SESSION...

9

10 **SUP. BURKE:** WHAT ABOUT JUNE? PUT IT OVER IN JUNE, THE FIRST
11 WEEK IN JUNE. LET'S DO IT RIGHT. YOU KNOW? I KNOW EVERYONE HAS
12 MADE-- YOU KNOW, THEY HAVE GREAT ASPIRATIONS AND LOOKING AT
13 THIS BUT LET'S DO IT RIGHT. WE'VE GOT SOME REAL PROBLEMS HERE,
14 WHETHER YOU WANT TO FACE THEM OR NOT, AND I THINK WE NEED TO
15 DO THEM CORRECTLY. WE NEED TO ASK THE C.A.O. TO HAVE TIME TO
16 DO IT CORRECTLY. WE HAVE TO ASK THESE DEPARTMENTS TO DO IT IN
17 A CORRECT WAY AND THE BUDGET PROPOSALS ARE NOT GOING TO BE PUT
18 TOGETHER BY THAT TIME.

19

20 **SUP. KNABE:** BY THE MIDDLE OF MAY, THEY WOULD. I MEAN, YOU
21 KNOW, IT WOULD GIVE YOU THE OPPORTUNITY TO DISCUSS IT AND THEN
22 BE PART OF THE BUDGET. THE BUDGET COMES TO US IN JUNE.

23

24 **SUP. YAROSLAVSKY:** HOW ABOUT MAY 16TH?

25



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1 **SUP. KNABE:** WELL, I'M JUST SAYING, I MEAN, THAT MAY MEETING,
2 THE BUDGET PROPOSALS WILL BE DONE BY THEN, RIGHT? IS THAT
3 CORRECT, DAVID?

4

5 **C.A.O. JANSSEN:** YES.

6

7 **SUP. KNABE:** YEAH.

8

9 **SUP. ANTONOVICH, MAYOR:** OKAY. WITH THE CAVEAT THAT THE ISSUE
10 WOULD COME BACK ON MAY 16TH.

11

12 **SUP. MOLINA:** BUT TO DO WHAT? TO, WHAT, JUST MOVE IT FORWARD AS
13 IS? WHAT'S GOING TO HAPPEN IN THE INTERIM? I WANT TO
14 UNDERSTAND.

15

16 **SUP. ANTONOVICH, MAYOR:** MAY 16TH WOULD BE THE TIME THAT THE
17 REPORT WOULD COME BACK FROM...

18

19 **SUP. MOLINA:** WHAT REPORT? YOUR REPORT, DAVID? AND YOUR REPORT
20 IS GOING TO BE ON WHAT, NOW?

21

22 **C.A.O. JANSSEN:** MY REPORT, AS I UNDERSTAND THE DIRECTION NOW,
23 IS YOU ARE DEFERRING THE DECISION ON SEPARATION UNTIL MAY THE
24 16TH OR BUDGET, WHICHEVER, AND ASKING US TO COME BACK WITH
25 ALTERNATIVES, SUGGESTIONS, RECOMMENDATIONS FOR DEALING WITH



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1 SECTIONS TWO AND THREE, I WOULD SAY, OF SUPERVISOR KNABE'S
2 MOTION: IS THERE A WAY TO MAKE PUBLIC HEALTH MORE INDEPENDENT
3 WITHIN THE EXISTING STRUCTURE AS AN ALTERNATIVE TO SEPARATION?
4 I DON'T KNOW THE ANSWER TO THAT. I'LL BE HONEST. THERE MAY BE.
5 THERE MAY NOT BE. BUT THAT'S WHAT I UNDERSTAND THE DIRECTION
6 IS.

7

8 **SUP. BURKE:** IT'S GOING TO TAKE SOME CHANGES.

9

10 **C.A.O. JANSSEN:** YES, IT WOULD TAKE SOME CHANGES.

11

12 **SUP. ANTONOVICH, MAYOR:** OKAY. WITH THAT UNDERSTANDING, IS
13 THERE ANY OPPOSITION? IF NOT, SO ORDERED.

14

15 **CLERK ROBIN GUERRERO:** MAY I HAVE THE MAKER OF THE MOTION AND A
16 SECOND, PLEASE?

17

18 **SUP. ANTONOVICH, MAYOR:** YES. MOTION BY KNABE, SECONDED BY
19 YAROSLAVSKY, AS AMENDED.

20

21 **C.A.O. JANSSEN:** CAN WE DO IT THE THIRD WEEK OF MAY?

22

23 **SUP. ANTONOVICH, MAYOR:** MAKE IT THE THIRD WEEK OF MAY WITHOUT
24 OBJECTION.

25



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1 **CLERK ROBIN GUERRERO:** THIRD WEEK OF MAY IS ACTUALLY MAY 16TH.

2 YOU WANT THE 23RD? THAT WOULD BE THE FOURTH TUESDAY...

3

4 **SUP. ANTONOVICH, MAYOR:** OKAY, THEN THAT-- THE MOTION WOULD

5 THEN READ THAT THE 23RD OF APRIL.

6

7 **SUP. BURKE:** OF MAY.

8

9 **SUP. ANTONOVICH, MAYOR:** MAY, EXCUSE ME, OF MAY. LET ME JUST,

10 TO BE INTRODUCED, AND WE UNDERSTAND BRENDA WILSON AND HER

11 ASSOCIATES THAT SHE HAS BROUGHT DOWN, THAT INFORMATION IS

12 BEING DONE, WORKED RIGHT NOW WITH SUPERVISOR BURKE'S OFFICE TO

13 RESOLVE THE ISSUE THAT BROUGHT YOU DOWN HERE. WE THANK YOU FOR

14 COMING DOWN AND WE APPRECIATE YOUR OPPORTUNITY TO LISTEN TO

15 PART OF THE BOARD MEETING ON SOME OF THE VARIOUS ISSUES

16 AFFECTING OUR COUNTY AND THANK YOU, BRENDA WILSON. THANK YOU

17 VERY MUCH. SAM JONES IS HERE. [APPLAUSE]

18

19 **SUP. ANTONOVICH, MAYOR:** SAM JONES WILL MAKE A REPORT. WHILE

20 HE'S COMING UP, ALSO MOVE IN MEMORY OF TAMMY ESTRADA AND FRANZ

21 JOSEPH DIETRICH OF THE ANTELOPE VALLEY WHO HAVE PASSED AWAY.

22 SECONDED BY MOLINA. WITHOUT OBJECTION, SO ORDERED. I

23 UNDERSTAND THAT THERE WERE ALTERCATIONS LAST NIGHT AND TODAY.

24 COULD YOU GIVE US AN UPDATE? WHAT HAPPENED, WHAT'S THE ISSUES

25 AT HAND?



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1

2 **SAM L. JONES:** YES, SIR. SAM JONES, CHIEF CUSTODY DIVISION.
3 LAST NIGHT ABOUT 10:00, THERE WAS A NEW ARRIVAL OF INMATES TO
4 THE PITCHESS DETENTION CENTER, NORTH COUNTY CORRECTIONAL
5 FACILITY.

6

7 **SUP. ANTONOVICH, MAYOR:** HOLD ON ONE SECOND, SAM. OKAY. MR.
8 JONES.

9

10 **SAM L. JONES:** ABOUT 10:00, NEW ARRIVALS, WHAT WE USUALLY CALL
11 A FISH LINE, ARRIVED AT N.C.C.F. THEY WERE IN WHAT WE CALL A
12 DAY ROOM PRIOR TO GETTING THEIR BUNK ASSIGNMENTS. ONE INMATE
13 APPROACHED ANOTHER, ASKING WHERE HE WAS FROM.

14

15 **SUP. ANTONOVICH, MAYOR:** THESE ARE NEW ARRIVALS?

16

17 **SAM L. JONES:** THESE ARE NEW ARRIVALS. ASKING WHERE HE WAS
18 FROM. HE TOLD HIM WHERE HE WAS FROM. AND THE INMATE, AFTER
19 HEARING WHERE THE OTHER INMATE WAS FROM, HIT HIM IN THE FACE.
20 THAT INMATE SUSTAINED A BROKEN NOSE, WAS TAKEN TO LCMC AND
21 THAT WAS THE ONLY INJURY SUSTAINED DURING THAT...

22

23 **SUP. ANTONOVICH, MAYOR:** WHICH GANG WERE THEY FROM?

24



**The Meeting Transcript of
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1 **SAM L. JONES:** THE INMATE HITTING THE OTHER INMATE WAS A
2 SOUTHSIDER. THE INMATE SUSTAINING THE INJURY WAS A PEASTONE.

3

4 **SUP. ANTONOVICH, MAYOR:** AND THIS MORNING THERE WAS ANOTHER
5 ALTERCATION?

6

7 **SAM L. JONES:** I BELIEVE IT WAS ABOUT 10:00 THIS MORNING. THERE
8 WERE SOME INMATES, I BELIEVE THAT NUMBER IS ABOUT 40, 41, IN A
9 PILL CALL ROOM. THE DORM ADJACENT THAT PILL CALL ROOM WENT
10 OFF. I BELIEVE THAT NUMBER IS CLOSE TO 50, 53. DIVIDED ALONG
11 RACIAL LINES. BEGAN FIGHTING. DEPUTIES RESPONDED WITH AN
12 E.R.T.T., EMERGENCY RESPONSE TEAM, INTRODUCED ORDINANCE, WHICH
13 IS PEPPER BALLS AND STING BALL GRENADES. RESTORED ORDER IN
14 THAT DORM. AGAIN, THEY WERE DIVIDED ALONG RACIAL LINES. THE
15 ONLY INJURIES SUSTAINED, THAT WAS REPORTED, WAS AN INMATE WITH
16 A HEAD INJURY AND INJURY TO HIS RIBS AND HE HAS SINCE BEEN
17 RETURNED BACK TO THE FACILITY.

18

19 **SUP. ANTONOVICH, MAYOR:** THE THE-- YOU PUT PEOPLE OF DIFFERENT
20 GANGS IN THE SAME DORMITORY?

21

22 **SAM L. JONES:** YES, YES, WE DO.

23



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The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH, MAYOR:** IS THERE A POLICY OF SEPARATING GANG
2 MEMBERS FROM NONGANG MEMBERS AND RIVAL GANG MEMBERS? IT'S NOT
3 BEING IMPLEMENTED?

4

5 **SAM L. JONES:** NOT CURRENTLY. WHAT WE TRY TO DO OR WHAT WE'RE
6 TRYING TO DO, WE TRY TO IDENTIFY ALL OF THE SOUTHSIDERS OR AS
7 MANY AS WE CAN. USUALLY PRIOR TO COMING UP THERE, DURING THE
8 BOOKING PROCESS AT I.R.C., THAT'S NOT DONE. WHEN THEY ARRIVE
9 UP THERE, WE HAVE A TEAM OF INDIVIDUALS WHO TALK TO THEM AND
10 TRY TO IDENTIFY THEM AND WE'VE IDENTIFIED A NUMBER OF
11 SOUTHSIDERS AND WE DO HAVE THEM IN A SEPARATE HOUSING AREA.

12

13 **SUP. ANTONOVICH, MAYOR:** AND THE CLASSIFICATION, WERE THEY ALL
14 OF THE SAME CLASSIFICATION OR WERE THEY DIFFERENT
15 CLASSIFICATIONS OF THESE INMATES?

16

17 **COMMANDER DON RODRIGUEZ:** MR. MAYOR, MEMBERS OF THE BOARD,
18 COMMANDER DON RODRIGUEZ FROM PITCHESS DETENTION CENTER. ON THE
19 DISTURBANCE LAST NIGHT, THEY WERE DIFFERENT CLASSIFICATIONS.
20 THERE WERE NO 8'S OR 9'S, THEY WERE LEVEL 5 THROUGH 7'S. THIS
21 MORNING'S INCIDENT, THERE WERE SOME LEVEL 8'S INVOLVED. THAT
22 WAS PARTIALLY BECAUSE WE HAD PULLED INMATES OUT OF FOUR DORMS
23 FOR PILL CALL AND PLACED THEM IN ONE CENTRAL LOCATION AND WE
24 DO CURRENTLY HAVE LEVEL 8'S HOUSED WITH LEVEL 5, 6 AND 7'S AT
25 N.C.C.F.



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1

2 **SUP. ANTONOVICH, MAYOR:** WHAT DOES IT TAKE TO HAVE INMATES
3 SEPARATED FROM GANG AND RIVAL GANG AND NON-GANG MEMBERS?

4

5 **SAM L. JONES:** ADDITIONAL SPACE, ADDITIONAL HOUSING SPACE.

6

7 **SUP. ANTONOVICH, MAYOR:** AND DIFFERENT POLICY?

8

9 **SAM L. JONES:** EXACTLY.

10

11 **SUP. ANTONOVICH, MAYOR:** AND HOW CAN-- YOU KNOW, AS ONE
12 SUPERVISOR, I BELIEVE THAT POLICY OUGHT TO BE THE POLICY
13 BECAUSE OF THE-- HERE YOU HAVE A BROKEN NOSE. WE'VE HAD, YOU
14 KNOW, A COUPLE FATALITIES OR MORE AND THAT INJURIES, POTENTIAL
15 INJURIES TO SHERIFF PERSONNEL AND CIVILIANS ALONG WITH FELLOW
16 INMATES. THAT'S WHERE I COME FROM ON THAT ISSUE BUT ANY
17 COMMENTS FROM ANY OF THE MEMBERS? WE APPRECIATE YOU BRIEFING
18 US ON THAT.

19

20 **SUP. BURKE:** WELL, I THINK, IN THE PERFECT WORLD, NO ONE WOULD
21 FIGHT BETWEEN GANGS. I DON'T KNOW HOW YOU DO IT. I MEAN, HOW
22 MANY GANGS DO WE HAVE IN LOS ANGELES?

23

24 **SAM L. JONES:** HUNDREDS. I DON'T HAVE THE EXACT NUMBER. WE HAVE
25 HUNDREDS OF THEM.



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1

2 **SUP. ANTONOVICH, MAYOR:** BUT SOME OF THEM HAVE ALLIANCES WITH
3 EACH OTHER, SO...

4

5 **SUP. BURKE:** BUT STILL HAVE FIGHTS BETWEEN THEM.

6

7 **SAM L. JONES:** YES, THEY DO. I BELIEVE BACK, PROBABLY IN THE
8 '80S, WE WERE SEGREGATING CRIPS FROM BLOODS AND THAT WERE
9 WARRING GANGS BUT, AT THE CURRENT DAY AND AGE, I THINK, JUST
10 OUT OF SURVIVAL, THEY'VE FORMED AN ALLIANCE JUST BECAUSE OF
11 THE NUMBERS SITUATION. BUT, JUST FOR YOUR INFORMATION, THE
12 REMOVAL OF A CERTAIN ELEMENT, A CERTAIN PARTICULAR GANG HAS
13 MORE SO BALANCED THE DEMOGRAPHICS UP AT THE PITCHESS DETENTION
14 CENTER CLOSE TO BEING 50/50. I BELIEVE LAST NIGHT'S FIGHT,
15 THERE WAS-- I THINK THOSE DEMOGRAPHICS WERE 50/50. CORRECT ME
16 IF I AM WRONG, COMMANDER.

17

18 **COMMANDER DON RODRIGUEZ:** THERE WAS ACTUALLY 25 BLACKS AND 22
19 HISPANICS, I BELIEVE, SO IT WAS ALMOST 50/50.

20

21 **SAM L. JONES:** BUT THE ELEMENT, THE ELEMENT THAT I WAS
22 REFERRING TO THAT WE HAVE KIND OF ISOLATED UNTIL WE CREATE
23 SOME ADDITIONAL SPACE OF HARD CELLS DOWN AT THE TWIN TOWERS,
24 WHERE WE'RE CURRENTLY HOUSING THEM AT N.C.C.F., WITH
25 ADDITIONAL PERSONNEL FOR SAFETY PURPOSES.



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1

2 **SUP. ANTONOVICH, MAYOR:** ANY OTHER QUESTIONS? THANK YOU.

3

4 **SAM L. JONES:** THANK YOU.

5

6 **SUP. ANTONOVICH, MAYOR:** ITEM NUMBER 23-C, WE HAD A PERSON THAT
7 SIGNED UP FOR THAT. JANELLE WILLIAMS AND STEVE LECHEMINA, V-E-
8 C-H-E-M-N-A. JUST GIVE YOUR NAME FOR THE RECORD BEFORE YOU
9 SPEAK.

10

11 **JANELLE WILLIAMS:** THANK YOU, MR. MAYOR, SUPERVISORS AND STAFF.
12 MY NAME IS JANELLE WILLIAMS, WILLIAMS LAND USE SERVICES. I
13 REPRESENT THE LECHEMINA FAMILY RESIDING AT 2225 MIRA VISTA
14 AVENUE IN MONTROSE. WE'VE BEEN WORKING TOGETHER FOR THE LAST
15 SIX TO SEVEN MONTHS WITH AN ARCHITECTURAL FIRM TO DEVELOP A
16 SENSITIVE MULTI-FAMILY PROJECT ON THE SUBJECT PROPERTY. WE
17 SUBMITTED OUR PROJECT FOR SITE PLAN REVIEW AND APPROVAL ON
18 2/22. WE HIRED A SOILS ENGINEER, STRUCTURAL ENGINEER AND A
19 LANDSCAPE ARCHITECT TO FINALIZE OUR CONSTRUCTION DRAWINGS. THE
20 URGENCY ORDINANCE BEFORE YOU WILL CAUSE MUCH ADDED EXPENSE AND
21 THE BURDEN OF AT LEAST AN ADDITIONAL SIX TO NINE MONTH DELAY
22 ON OUR PROJECT. SINCE OUR PROJECT IS IN THE PIPELINE, WE FEEL
23 IT WOULD BE FAIR TO EXEMPT IT FROM ANY ADDED REQUIREMENTS. ALL
24 OF THE PEOPLE ON OUR PROJECT TEAM HAVE BEEN DOING OUR DUE
25 DILIGENCE, WORKING ABOVEBOARD AND IN GOOD FAITH FOR A WELL



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1 DESIGNED, ATTRACTIVE PROJECT. MONTROSE IS A VITAL COMMUNITY.
2 NEW DEVELOPMENT OCCURS IN SUCCESSFUL AND VITAL NEIGHBORHOODS.
3 OTHERWISE, THE AREA MAY BECOME STAGNANT AND BLIGHTED. THE NEED
4 FOR NEW HOUSING WE ALL KNOW IS GREAT. THE CURRENT STANDARDS
5 FOR PARKING, INCLUDING GUEST PARKING ON THE SITE, NOT IN THE
6 STREET, AND IMPROVED TRAFFIC CIRCULATION ACTUALLY WILL IMPROVE
7 THE NEIGHBORHOOD. NONE OF THE OLDER PROPERTIES OFFER ANY OFF-
8 STREET GUEST PARKING LIKE OUR PROJECT DOES. OUR LOT IS WITHIN
9 EASY WALKING DISTANCE TO HONOLULU AVENUE, THE SHOPPING, OCEAN
10 VIEW BOULEVARD AND FOOTHILL TO THE NORTH. WE ASK YOU TO EXPAND
11 THE PROPOSED EXEMPTION TO INCLUDE PROPERTIES SUCH AS OURS
12 WHICH ARE IN THE SITE PLAN REVIEW STAGE. THANK YOU VERY MUCH.

13

14 **STEVE LECHEMINA:** THANK YOU. MY NAME IS STEVE LECHEMINA. I'VE
15 BEEN A RESIDENT IN MONTROSE FOR 31 YEARS. WHEN MY WIFE AND I
16 BOUGHT OUR R-3 PROPERTY, WE KNEW EXACTLY WHAT WE WERE BUYING
17 AND WE KNEW THE FUTURE PURPOSE OF OUR PROPERTY. WE KNEW OUR
18 NEIGHBORHOOD CONSISTED OF APARTMENTS AND, OVER THE YEARS,
19 WE'VE SEEN A POSITIVE CHANGE IN MONTROSE. THE MONTROSE
20 SHOPPING AREA IS ALIVE AT NIGHT AND, ACTUALLY, IT'S VERY FUN
21 TO VISIT. IT'S ONLY A WALK AWAY. WE HAVE MET MANY WONDERFUL
22 PEOPLE IN OUR RENTAL NEIGHBORHOOD, FROM MOVIE STARS, YES,
23 MOVIE STARS, TO A FAMOUS ARTIST WHO LIVED NEXT DOOR AND GOOD,
24 SOLID, HARD WORKING PEOPLE PEOPLE. AS WAS MENTIONED, WE
25 SUBMITTED PLANS ON FEBRUARY 2ND FOR THE DEVELOPMENT OF OUR



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1 PROPERTY AND I'M SHOCKED THAT A C.U.P. WOULD BE REQUIRED. FOR
2 YOUR INFORMATION, JUST TO THE EAST OF US IS A LARGE APARTMENT
3 BUILDING BUILT ALMOST 50 YEARS AGO AND, TO THE NORTHWEST OF US
4 ON MONTROSE AVENUE, THERE WILL BE A NEW APARTMENT COMPLEX WITH
5 GROUND BREAKING IN WEEKS. ACROSS THE STREET FROM US TO THE
6 SOUTH ARE ALL APARTMENT BUILDINGS, BUILT AT LEAST 40, 50 YEARS
7 AGO. FOR THE LAST 27 AND A HALF YEARS, I HAVE WORKED AS A
8 CALIFORNIA REGISTERED ENVIRONMENTAL HEALTH SPECIALIST AND I
9 SUPERVISE A MULTI-DWELLING HEALTH INSPECTION TEAM IN LONG
10 BEACH. AND, AS AN EXPERT IN MULTI-DWELLING HOUSING FROM THE
11 ENVIRONMENTAL HEALTH PERSPECTIVE, I SEE NOTHING IN MY
12 IMMEDIATE NEIGHBORHOOD THAT WOULD WARRANT A TEMPORARY C.U.P.
13 ORDINANCE BEING ENACTED. AS A LONG TIME MONTROSE RESIDENT, I'M
14 OPPOSED TO THIS TEMPORARY ORDINANCE AND I WANT TO THANK YOU
15 FOR GIVING ME THE OPPORTUNITY TO VOICE MY OPINION. THANK YOU.

16

17 **SUP. ANTONOVICH, MAYOR:** THANK YOU VERY MUCH. LET ME ASK THE
18 DEPARTMENT: HOW MANY PENDING APPLICATIONS ARE THERE FOR MULTI-
19 FAMILY DEVELOPMENTS ON THE R-3 ZONE PROPERTIES IN MONTROSE?

20

21 **SPEAKER:** THERE ARE FOUR APPLICATIONS, MR. MAYOR.

22

23 **SUP. ANTONOVICH, MAYOR:** FOUR?

24

25 **SPEAKER:** YES.



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1

2 **SUP. ANTONOVICH, MAYOR:** AND DO YOU...

3

4 **SPEAKER:** THE ONE-- THE GENTLEMAN'S WILL MAKE IT FIVE.

5

6 **SUP. ANTONOVICH, MAYOR:** THAT'S FIVE. DO YOU KNOW IF THESE
7 PROJECTS PRESENT THE SAME ISSUES ADDRESSED IN THE MOTION?

8

9 **SPEAKER:** NO, NO, WE DON'T KNOW, MR. MAYOR. WE KNOW THEIR
10 STATUS IN THE PROCESSING PIPE BUT WE DON'T KNOW EXACTLY THEIR
11 RELATIVE POSITION IN THE COMMUNITY AND THAT'S ONE THING THAT
12 WE NEED TO DETERMINE.

13

14 **SUP. ANTONOVICH, MAYOR:** COULD WE HAVE STAFF REVIEW THOSE
15 PROJECTS OVER THE NEXT FEW DAYS AND THEN REPORT BACK WITH THE
16 RECOMMENDATIONS FOR NEXT WEEK'S BOARD MEETING?

17

18 **SPEAKER:** CERTAINLY.

19

20 **SUP. ANTONOVICH, MAYOR:** SO DO THAT. THEN I'LL MOVE THAT WE
21 CONTINUE THIS ITEM FOR ONE WEEK TO SEE ABOUT THE ISSUES THAT
22 HAVE BEEN RAISED TODAY AND THEN REPORT BACK FOR THAT HEARING
23 NEXT WEEK. SECONDED BY BURKE. WITHOUT OBJECTION, SO ORDERED.
24 ITEM NUMBER 25-- EXCUSE ME, 23-D. AND WE HAVE DR. GARY
25 MANGIOFICO.



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1

2 **SUP. YAROSLAVSKY:** GO AHEAD.

3

4 **DR. GARY MANGIOFICO:** ALL RIGHT. MY NAME IS DR. GARY MANGIOFICO
5 AND I'M THE CHIEF OPERATING OFFICER OF LOS ANGELES UNIVERSAL
6 PRESCHOOL. LET ME SAY THAT, WITH REGARD TO 23-D, WE'RE VERY
7 PLEASED WITH THE INTEREST AND THE WORK WE'RE DOING AT L.A. UP.
8 WHEN IT CAME TO OUR ATTENTION THAT THIS ITEM WAS ON YOUR
9 AGENDA, WE THOUGHT THAT IT WAS APPROPRIATE THAT WE MAKE
10 OURSELVES AVAILABLE TO THE BOARD TO ANSWER ANY QUESTIONS OR
11 CONCERNS THAT YOU MAY HAVE ABOUT OUR FUNDING METHODOLOGY
12 BEFORE TAKING A DECISION ON THIS MOTION. RATHER THAN A
13 PREPARED STATEMENT, HOWEVER, I WANTED TO BE-- SAY THAT I'M
14 HAPPY TO ANSWER ANY QUESTIONS THE BOARD MIGHT HAVE WITH
15 REGARDS TO THIS METHODOLOGY AND REALLY OPEN IT TO THE BOARD TO
16 ASK THOSE QUESTIONS THAT THEY HAVE.

17

18 **SUP. ANTONOVICH, MAYOR:** YES. WE SHOULD TAKE A TWO-MINUTE
19 RECESS. WE HAVE A PARAMEDIC. WE HAVE A PERSON WHO IS NOT
20 RESPONSIVE RIGHT NOW.

21

22 **DR. GARY MANGIOFICO:** PARDON? [AUDIO OFF THEN ON]

23

24 **SUP. ANTONOVICH, MAYOR:** DOCTOR, THIS IS THE REASON I PLACED
25 THE ISSUE ON THE AGENDA TODAY. WHEN THE VOTERS HAD PASSED



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1 PROPOSITION 10 IN 1998, THEY THOUGHT THEY WERE PROVIDING EARLY
2 CHILDHOOD EDUCATION DEVELOPMENT PROGRAMS UNIVERSALLY AND NOT
3 JUST IN A HANDFUL OF ZIP CODES IN THE COUNTY OF LOS ANGELES.
4 AND THERE ARE LESS THAN 9%, 10% OF THE ZIP CODES THROUGHOUT
5 THE ENTIRE COUNTY THAT ARE ONLY ELIGIBLE FOR THIS-- THESE
6 FUNDS. AND, WHEN YOU LOOKED AT THE AREAS THAT ARE BEING
7 EXCLUDED, HAWAIIAN GARDENS IS NOT IN THE AUTHORIZED ZIP CODE
8 AREA. THE ANTELOPE ACRES, LITTLE ROCK, PACOIMA, ARLETA ARE NOT
9 IN THE ZIP CODE. PEARBLOSSOM IS NOT IN THE ZIP CODE. SO FROM--
10 AND I REPRESENTED PACOIMA, ARLETA FOR A NUMBER OF YEARS, I
11 KNOW THE NEEDS. THEY HAVE PERSONS AGED 0 TO 4 IS 10,363. THE
12 POVERTY LEVEL IS AT 30.3%, PERSONS PER HOUSEHOLD IS AT 4.30%.
13 PANORAMA CITY, THE PERCENTAGE BELOW POVERTY IS 20.4%. PERSONS
14 PER HOUSEHOLD, 3.18%. BUT THE CURRENT CODES THAT YOU PERMIT
15 THOSE PRESCHOOLS TO APPLY OR BE APPLICABLE FOR DOES NOT
16 INCLUDE THESE AREAS AND IT SEEMS THAT WE NEED TO HAVE THE
17 OPPORTUNITY FOR THESE OTHER AREAS. ALTADENA IS NOT INCLUDED,
18 THEY'RE NOT ELIGIBLE AND WE HAVE POCKETS OF POVERTY IN THAT
19 COMMUNITY AS WELL THAT-- PARENTS WOULD LIKE TO KNOW THAT THE
20 PROPOSITION THEY VOTED FOR WAS GOING TO BENEFIT THEIR CHILDREN
21 AND NOT BE EXCLUDED BY AN ARBITRARY NUMBER OF CODES. I BELIEVE
22 YOU HAVE-- THERE ARE ONLY 34 ELIGIBLE ZIP CODES IN THE COUNTY
23 THAT ARE ELIGIBLE FOR THESE FUNDS AND YET OUR COUNTY HAS
24 HUNDREDS AND HUNDREDS AND HUNDREDS OF ZIP CODES. SO THAT'S THE
25 QUESTION, IS HOW DO WE RESOLVE THAT?



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1
2 **DR. GARY MANGIOFICO:** WELL, I APPRECIATE YOUR CONCERN, MAYOR.
3 LET ME SAY THAT PROBABLY FIRST AND FOREMOST FOR US IS THE GOAL
4 OF HOW TO LAUNCH THIS INITIATIVE, IF YOU WILL, AND TO PUT IT
5 INTO PRACTICE. WHILE THE 34 ZIP CODES ONLY REPRESENT LESS THAN
6 9% OF THE TOTAL COUNTY, THEY DO REPRESENT OVER A THIRD OF THE
7 FOUR-YEAR-OLDS WHO WOULD BE SERVICED THROUGH THE ROLLOUT OF
8 L.A. UP AND WE HAD TO PICK A STARTING POINT SOMEWHERE. THERE
9 ARE IN EXCESS OF PROBABLY OVER A HUNDRED THOUSAND FOUR-YEAR-
10 OLDS THROUGHOUT THE COUNTY THAT, AT SOME POINT, WE WILL
11 HOPEFULLY BE ABLE TO PROVIDE SERVICES FOR. AND SO THE NEED IN
12 VARIOUS POCKETS AND IN VARIOUS AREAS AND JUST IN GENERAL IS
13 ACROSS THE ENTIRE COUNTY. SO WHERE DO WE START? IN THE INITIAL
14 ROUND OF LOTTERY FUNDING THAT WE DID OUT OF LOS ANGELES
15 UNIVERSAL PRESCHOOL, WE WERE ABLE TO SELECT A HUNDRED
16 PROVIDERS ACROSS THE COUNTY REPRESENTING IN EACH OF THE
17 DIFFERENT SUPERVISORIAL DISTRICTS. THIS YIELDED ALONE MORE
18 THAN 3,700 OPPORTUNITIES FOR KIDS TO ATTEND PRESCHOOL. SOME OF
19 THOSE SPACES WERE ENHANCED FUNDING IN EXISTING PRESCHOOLS.
20 ABOUT A THIRD OF THE SPACES WERE ACTUALLY NEWLY CREATED
21 SPACES. AFTER EXAMINING THE DATA, HOWEVER, AND THE METHODOLOGY
22 OF DOING THE FUNDING BY LOTTERY, WHAT BECAME APPARENT IS THAT,
23 OVER TIME, USING A COUNTYWIDE LOTTERY SYSTEM WOULD RESULT IN
24 THOSE AREAS THAT ARE ALREADY HAVE THE EXISTING INFRASTRUCTURE
25 TO BE ABLE TO BID THE BEST OR MORE MONEY FOR THEIR PARTICULAR



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1 AREA. WHEN WE TAKE A LOOK AT THE BREADTH OF THE COUNTY, WHAT
2 WE SEE IS THAT THESE AREAS THAT HAVE BEEN IDENTIFIED AS THE
3 AREAS OF GREATEST NEED, WHICH WE HAVE TIERED INTO TIER ONE,
4 TIER TWO, THREE AND FOUR, REPRESENT THE LARGEST AMOUNT OF RAW
5 NEED IN TERMS OF FOUR-YEAR-OLDS WHO ARE CURRENTLY UNDERSERVED
6 OR NOT BEING SERVED AT ALL IN LOS ANGELES COUNTY. SO, IN
7 TRYING TO CREATE A STARTING POINT, WE LOOKED AT THE ISSUE OF
8 UNIVERSALITY BUT ALSO, WITHIN UNIVERSALITY, HOW DO WE
9 UNIVERSALLY GET EVERYONE TO AN EQUITABLE SERVICE RATE OF
10 PRESCHOOL PROVISION. AND SO IT WAS THE POLICY DECISION OF THE
11 BOARD TO START WITH THOSE AREAS OF GREATEST NEED, WHICH WE
12 DIFFERENTIATED AS BEING AREAS THAT ARE-- HAVE OVER TIER ONE OR
13 AREAS THAT HAVE OVER A THOUSAND CHILDREN, A THOUSAND FOR-YEAR-
14 OLDS WHO ARE NOT IN PRESCHOOL AND A SERVICE RATE BELOW 50%.
15 TIER TWO IS WHERE THE RAW NEED IS BETWEEN 500 AND A THOUSAND
16 CHILDREN UNMET NEED AND THE SERVICE RATE IS BELOW 50%. TIER 3
17 IS ALSO 500 TO A THOUSAND BUT WHERE THE SERVICE RATE EXCEEDS
18 50% AND THEN THE BALANCE OF THE COUNTY. SO WHILE 34 ZIP CODES
19 DO REPRESENT, IN NUMBER, A SMALLER PORTION OF THE OVERALL
20 COUNTY, WE BELIEVE IT REFLECTS AN EFFORT TO TRY TO RAISE
21 UNIVERSALITY BY RAISING EQUITY IN A DISTRIBUTED FASHION. ONCE
22 WE HIT THAT PERCENTAGE POINT, WE BELIEVE THEN THAT THE COUNTY
23 WILL, ON A BROADER BASIS, AS WARRANTED, THE AREAS THAT YOU
24 SPEAK ABOUT, THE AREAS OF GREATEST NEED, HAVE AN OVERALL
25 SERVICE RATE THAT'S 17% LOWER, THOSE 34 ZIP CODES HAVE A



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1 SERVICE RATE THAT'S 17% LOWER THAN THE WHOLE REST OF THE
2 COUNTY COMBINED AND THAT WAS THE FACTOR THAT CAME OUT AND
3 SHOWED MOST PROMINENTLY TO US THAT, OF THE VARIETY OF
4 METHODOLOGIES THAT COULD BE USED TO LAUNCH AND TO HAVE A
5 STARTING POINT FOR THE ROLLOUT OF L.A. UP, THIS ONE SEEMED TO
6 MAKE THE MOST SENSE TO US AND OUR BOARD.

7

8 **SUP. YAROSLAVSKY:** CAN I ASK A QUESTION?

9

10 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

11

12 **SUP. YAROSLAVSKY:** FIRST OF ALL, THE COMPARISON TO THE REST OF
13 THE COUNTY COMBINED, IS NOT, AS FAR AS I CAN TELL, IS NOT
14 RELEVANT. IT'S REALLY COMPARISON TO OTHER POCKETS OF
15 ECONOMICALLY TIERED POPULATIONS THAT ARE THE MOST VULNERABLE
16 AND I THINK THE ARGUMENT, I'VE HAD THIS ISSUE WITH THE FIRST
17 FIVE COMMISSION WHEN I SERVED AS CHAIR, IT'S THE SAME OLD
18 STORY. THE OUTLYING AREAS WHERE THERE IS POVERTY, DEEP
19 POVERTY, INCLUDING NOT JUST PANORAMA CITY, AND PACOIMA BUT
20 ALSO LANCASTER AND THE ANTELOPE VALLEY WHERE THE MORTALITY
21 RATE AMONG AFRICAN-AMERICAN BABIES IS FOUR TIMES WHAT IT IS IN
22 SOUTH L.A. SO IT'S-- BUT, YOU KNOW, TO TALK TO SOME OF THE
23 PEOPLE IN YOUR BUSINESS, YOU WOULDN'T KNOW IT. NOW MY QUESTION
24 IS, HOW MUCH OF THE MONEY THAT HAS BEEN ALLOCATED TO YOU BY
25 FIRST FIVE, WAS IT A HUNDRED MILLION DOLLARS A YEAR?



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1

2 **DR. GARY MANGIOFICO:** MM HM.

3

4 **SUP. YAROSLAVSKY:** FOR FIVE YEARS OR SIX YEARS?

5

6 **DR. GARY MANGIOFICO:** FIVE YEARS.

7

8 **SUP. YAROSLAVSKY:** HOW MUCH OF THE 100 MILLION ARE YOU GOING TO
9 SPEND ON THESE 34 ZIP CODES IN THE FIRST YEAR? WELL, LET ME
10 PUT IT THAT WAY, BEFORE YOU GET TO THE NEXT SET OF ZIP CODES?

11

12 **DR. GARY MANGIOFICO:** WELL, ACTUALLY, WE JUST DID OUR SECONDS
13 ROUND...

14

15 **SUP. YAROSLAVSKY:** JUST DO ME A FAVOR AND JUST ANSWER THE
16 QUESTION DIRECTLY. HOW MUCH OF THE HUNDRED MILLION DOLLARS
17 WILL YOU HAVE SPENT BEFORE YOU GET TO THE NEXT SET OF ZIP
18 CODES IN A GIVEN YEAR?

19

20 **DR. GARY MANGIOFICO:** IN TERMS OF CAPACITY, APPROXIMATELY 37
21 MILLION.

22

23 **SUP. YAROSLAVSKY:** SO YOU'RE GOING TO SPEND 37 MILLION, WHICH
24 MEANS 63 MILLION IS NOT GOING TO BE SPENT?

25



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1 **DR. GARY MANGIOFICO:** NO. IT'S ALREADY BEING SPENT ON THE OVER
2 5,000 CHILDREN WHO ARE ALREADY IN EXISTING SERVICES THAT WE'VE
3 CREATED OVER THE LAST 18 MONTHS SO WE HAVE AN ADDITIONAL 37
4 MILLION THAT'S BEING COMMITTED...

5

6 **SUP. YAROSLAVSKY:** SO ONCE YOU GET TO THESE TIERS, AND I DIDN'T
7 UNDERSTAND IT BUT TAKE IT AT FACE VALUE, ONCE YOU GET TO ALL
8 THESE TIERS AND YOU'RE PREPARED TO THEN GO TO THE SUBSEQUENT
9 ZIP CODES, WHAT MONEY ARE YOU GOING TO HAVE TO DO THAT?

10

11 **DR. GARY MANGIOFICO:** WELL, WE'LL HAVE THE NEXT YEAR'S ROUND OF
12 FUNDING. THIS IS JUST OUT OF THE FIRST 18 MONTHS.

13

14 **SUP. YAROSLAVSKY:** SO YOU'RE GOING TO SHUT DOWN SERVICES YOU'RE
15 PROVIDING IN THE FIRST 18 MONTHS?

16

17 **DR. GARY MANGIOFICO:** NO, WE WILL EXPAND OUT...

18

19 **SUP. YAROSLAVSKY:** SO IF YOU'RE SPENDING A HUNDRED PERCENT--
20 YOU'RE SPENDING A HUNDRED PERCENT OF YOUR MONEY, IS THAT
21 CORRECT?

22

23 **DR. GARY MANGIOFICO:** NO. A PORTION OF THE FIRST YEAR'S BUDGET
24 IS FOR OPERATIONAL FUNDING. ANOTHER PORTION OF IT IS FOR
25 CAPITAL FUNDING. ONCE THE CAPITAL FUNDING HAS BEEN SPENT, IT



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1 WON'T BE REPEATED AGAIN, SO THOSE SIMILAR DOLLARS IN THE
2 SUBSEQUENT YEARS' BUDGET CAN NOW BE ALLOCATED OVER TO
3 OPERATIONAL FUNDING FOR ADDITIONAL PRESCHOOLS.

4

5 **SUP. YAROSLAVSKY:** YOU HAVE A BUDGET, A FIVE-YEAR TIMELINE THAT
6 SUGGESTS THAT YOU'RE GOING TO BE CONVERTING FROM CAPITAL TO
7 OPERATIONAL USE OF THE FUNDS YOU HAVE?

8

9 **DR. GARY MANGIOFICO:** WELL, WE DON'T HAVE IT COMPLETELY WORKED
10 OUT BUT I WILL POINT OUT THAT THE MASTER PLAN GIVES US UNTIL
11 2014, NOT FIVE YEARS. WE'RE JUST CURRENTLY FUNDED FOR FIVE
12 YEARS. IT IS CERTAINLY OUR INTENT TO SECURE ADDITIONAL FUNDING
13 AND MORE FUNDING FURTHER OUT. THE CURRENT AMOUNT OF FUNDING
14 THROUGH FIRST FIVE IN OUR, I'M SORRY TO SAY, WOULD NOT RESOLVE
15 THE ENTIRE UNIVERSAL PRESCHOOL PROBLEM...

16

17 **SUP. YAROSLAVSKY:** YEAH, WE KNOW THAT AND PLEASE, YOU KNOW,
18 DON'T GET CUTE HERE.

19

20 **DR. GARY MANGIOFICO:** I'M NOT, I'M JUST TRYING TO FOLLOW YOUR
21 QUESTIONS.

22

23 **SUP. YAROSLAVSKY:** THIS IS A LEGITIMATE ISSUE AND ALL I'M
24 TRYING TO FIND OUT IS HOW MUCH MONEY DO YOU HAVE-- I KNOW HOW
25 MUCH MONEY YOU HAVE. YOU'RE GOING TO SPEND IT ALL ON A VARIETY



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1 OF THINGS. HOW CAN YOU SIT HERE AND PROMISE THAT YOU'RE GOING
2 TO GO TO OTHER ZIP CODES, IF YOU WILL, TO EXPAND THE SERVICE
3 WHEN YOU HAVE SPENT ALL OF THE MONEY? HAS YOUR BOARD APPROVED
4 A-- I'M NOT CLEAR ON-- YOU'RE SAYING THAT, FOR THE FIRST FIVE
5 YEARS, THE \$600 MILLION IS ALL GOING TO BE CONCENTRATED IN THE
6 34 ZIP CODES?

7

8 **DR. GARY MANGIOFICO:** NO, SIR.

9

10 **SUP. YAROSLAVSKY:** YES?

11

12 **DR. GARY MANGIOFICO:** NO.

13

14 **SUP. YAROSLAVSKY:** SO I GUESS MAYBE THE QUESTION IS WHEN DO YOU
15 EXPECT THAT SOME OF THE AREAS OUTSIDE THE 34 ZIP CODES ARE
16 GOING TO SEE ANY OF THE MONEY? WHEN WILL BE THE FIRST-- WHEN--
17 WHAT'S THE PLAN FOR THE FIRST DOLLARS?

18

19 **DR. GARY MANGIOFICO:** WELL, SOME ALREADY HAVE BUT WE WOULD
20 ANTICIPATE THAT, INTO THE NEXT YEAR, BASED ON OUR SECOND ROUND
21 OF FUNDING, WHICH I WAS JUST BEGINNING TO ADDRESS, THAT WE
22 WOULD HAVE SATURATED SOME AREAS AND HAVE RAISED THEM TO THAT
23 BAR OF EQUAL SERVICE RATE, WHICH WOULD ALLOW US TO MOVE
24 FURTHER. THE GOAL HERE IS NOT TO EXCLUDE ANY PARTICULAR AREA.
25 THE GOAL HERE IS TO HAVE SOME SORT OF SYSTEMIC FASHION BY



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1 WHICH WE ROLL IT OUT. IF THERE ARE ADDITIONAL IDEAS HOW WE
2 COULD DO THAT IN A SYSTEMATIC FASHION, WE'RE MORE THAN WILLING
3 TO HEAR THOSE AND TO HAVE INPUT ON THOSE BUT WE'RE TRYING TO
4 FIND SOME UNIT OF MEASUREMENT THAT ALLOWS US TO HAVE A
5 SYSTEMATIC METHODOLOGY. WHAT WAS INTRODUCED THROUGH THE MASTER
6 PLANNING PROCESS WAS THE USE OF ZIP CODES AS THAT METHODOLOGY.
7 IF THERE'S OTHER, YOU KNOW, SLICES AND DICES OF THE COUNTY BY
8 CENSUS TRACT OR BY OTHER WAYS IN WHICH PEOPLE BELIEVE THAT WE
9 WOULD BETTER REPRESENT THE OVERALL NEED OF THE COUNTY, WE'RE
10 MORE THAN WILLING TO HEAR THAT AND TAKE THAT INTO PLANNING.

11

12 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, YOU'RE ACTUALLY IN A STRONGER
13 POSITION THAN ANY OF THE OTHER OF US AS THE CHAIRMAN OF THE
14 FIRST FIVE COMMISSION AND, SINCE MOST OF THE FUNDING, IF NOT
15 ALL OF THE FUNDING THAT THE L.A. UP ORGANIZATION GETS COMES
16 FROM THE FIRST FIVE COMMISSION, THERE'S A CONTRACT, I KNOW
17 IT'S SOMETHING THAT YOU'D HAVE AN OPPORTUNITY-- I MEAN, FOR
18 US, THIS IS JUST A CONVERSATION RIGHT NOW. YOU'RE IN A
19 POSITION TO ACTUALLY, IN A STATUTORY WAY, RAISE THAT ISSUE.
20 BUT I THINK THE ISSUE, AND WE'RE NOT GOING TO RESOLVE IT HERE,
21 CERTAINLY NOT AT THIS LEVEL, BUT THIS IS AN ONGOING ISSUE THAT
22 HAS BEEN RAISED BY THOSE OF US WHO REPRESENT SOME OF THE AREAS
23 OUTSIDE THE CENTER OF THE COUNTY AND PART OF IT IS, YOU KNOW,
24 WHEN IT CAME TO THE FIRST FIVE SERVICES, IT WAS A MATTER OF A
25 HUMAN SERVICE INFRASTRUCTURE THAT DIDN'T EXIST IN SOME OF



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1 THESE OUTLYING AREAS BECAUSE POVERTY HAD IMPACTED THOSE
2 COMMUNITIES MUCH MORE RECENTLY THAN THE MORE CENTRAL PART OF
3 LOS ANGELES SO A CERTAIN INFRASTRUCTURE DEVELOPED. NATURALLY,
4 A FIRST FIVE COMMISSION OR ANYBODY ELSE WOULD GO TO WHERE THE
5 INFRASTRUCTURE IS TO INVEST THEIR MONEY. IT'S EASIER TO DO
6 THAT AND YOU TRY TO GET THEIR MONEY OUT THE DOOR AS FAST AS
7 YOU CAN TO GET THE SERVICES PROVIDED. HOWEVER, THERE'S A
8 CHALLENGE BECAUSE POVERTY IS NOT JUST AND THE NEED IS NOT JUST
9 IN CENTRAL, SOUTH AND EAST LOS ANGELES. IT'S ALSO IN THE EAST
10 SAN FERNANDO VALLEY AND THE CENTRAL SAN FERNANDO VALLEY, IT'S
11 ALSO IN PARTS OF THE ANTELOPE VALLEY, IT'S ALSO PARTS OF THE
12 SAN GABRIEL VALLEY. IT'S ALL OVER THE COUNTY, NOT AS INTENSELY
13 AS IT IS IN THE CORE OF THE COUNTY BUT IT IS STILL-- THERE ARE
14 STILL SUFFICIENTLY DENSE POCKETS OF NEED ON ALL HUMAN SERVICE
15 FRONTS, MEDICAL, PRESCHOOL, THE WHOLE NINE YARDS AND SOME
16 EFFORT, AS DIFFICULT AS IT IS AND AS INCONVENIENT AS IT IS,
17 NEEDS TO BE MADE TO REACH OUT TO SOME OF THOSE OTHER AREAS.
18 THAT'S WHAT YOU'RE HEARING FROM MR. ANTONOVICH'S MOTION AND
19 FROM HIM AND THAT'S WHAT YOU'RE HEARING FROM ME AND I THINK AS
20 YOU COME-- WELL, I'M NOT GOING TO SAY ANY MORE. I THINK THE
21 PLACE TO DEAL WITH THIS, IF YOU REALLY WANT TO DEAL WITH IT,
22 IS AT YOUR FIRST FIVE COMMISSION.

23

24 **SUP. ANTONOVICH, MAYOR:** RIGHT. THE REASON THIS CAME TO MY
25 ATTENTION IS I HAD INFORMATION AND HAD SOME MEETINGS WITH SOME



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1 OF THE VARIOUS PROVIDERS WHO WERE NOT ALLOWED-- WHO WERE
2 DISQUALIFIED FROM POVERTY AREAS. I MEAN, FROM POVERTY AREAS.
3 AND YOU TALK, AGAIN, PACOIMA, ARLETA, ANTELOPE VALLEY, PARTS
4 OF ALTADENA, HAWAIIAN GARDENS. THERE'S A GREAT NEED. AND WHEN
5 THE PEOPLE VOTED FOR THIS BALLOT PROPOSITION, THEY WEREN'T
6 VOTING FOR 34 ZIP CODES. THEY WERE LOOKING AT THE COUNTY AS A
7 WHOLE, THE STATE AS A WHOLE AND THEN, TO FIND THAT THAT'S NOT
8 THE CASE, I DON'T BELIEVE IT WOULD HAVE PASSED HAD IT BEEN
9 TOLD TO THE VOTERS THAT 9% OF THE ZIP CODES WILL QUALIFY AND
10 THE OTHER 91% WE'LL SUBSIDIZE. AND THAT'S WHAT, YOU KNOW, WHAT
11 WE'RE DOING. THE STUDY THAT THE DEPARTMENT OF HEALTH HAD DONE
12 ON AFRICAN-AMERICAN FATALITIES IN THE ANTELOPE VALLEY, THE
13 CHILDREN THERE AND NOT HAVING THE OPPORTUNITY TO HAVE THIS
14 EDUCATIONAL OPPORTUNITY FOR THOSE FAMILIES IS UNCONSCIONABLE.
15 SO THAT'S WHERE THIS ISSUE CAME ABOUT. I DON'T UNDERSTAND, YOU
16 KNOW, I UNDERSTAND THERE WAS A LOT OF TIME AND EFFORT TO
17 FINALIZE YOUR 34 ZIP CODES BUT SOMEHOW THE PEOPLE HAVE
18 FORGOTTEN THE GREAT NEED AND THE 4,000-PLUS SQUARE MILES OF
19 THIS COUNTY WHO ARE PROVIDING THE RESOURCES FOR THESE 34 ZIP
20 CODES.

21

22 **DR. GARY MANGIOFICO:** WELL, I APPRECIATE YOUR CONCERN, I DO
23 TRULY, BOTH YOURS AND SUPERVISOR YAROSLAVSKY'S. AGAIN, I WOULD
24 ITERATE THAT IT IS A PHASED-IN SYSTEM INTENDED TO GO IN OVER
25 NINE YEARS AND, IN LOOKING FOR A SYSTEMATIC METHODOLOGY IN



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1 WHICH TO IMPLEMENT THAT, THE ZIP CODE, YOU KNOW, PARAMETERS
2 WERE WHAT WERE ESTABLISHED. AGAIN, I WOULD OFFER THAT WE
3 REMAIN OPEN TO OTHER INPUT OR OTHER SYSTEMATIC PARAMETERS THAT
4 PEOPLE WANT TO OFFER IN THE WAY OF FEEDBACK FOR US TO
5 CONSIDER.

6

7 **SUP. ANTONOVICH, MAYOR:** BUT AT A RATE OF EVERY NINE YEARS
8 YOU'RE GOING TO HAVE ANOTHER 34%?

9

10 **DR. GARY MANGIOFICO:** PARDON ME?

11

12 **SUP. ANTONOVICH, MAYOR:** AT THE RATE YOU'RE GOING, EVERY NINE,
13 10 YEARS, YOU'RE GOING TO THEN INCREASE THE NUMBER OF ZIP
14 CODES BY 34?

15

16 **DR. GARY MANGIOFICO:** NO. WE HOPE TO HAVE THE ENTIRE COUNTY
17 SERVICED IN THAT TIME. THE PLAN IS TO HAVE PRESCHOOL ACROSS
18 THE ENTIRE COUNTY BY 2014.

19

20 **SUP. ANTONOVICH, MAYOR:** BY 2014. SO WHAT ABOUT BETWEEN 2006
21 AND 2014?

22

23 **DR. GARY MANGIOFICO:** INCREMENTALLY IMPLEMENTING.

24



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1 **SUP. ANTONOVICH, MAYOR:** AND HOW MANY MORE ZIP CODES ARE BEING
2 ADDED NEXT YEAR?

3

4 **DR. GARY MANGIOFICO:** WE'RE CURRENTLY EVALUATING THE RESPONSE
5 TO OUR SECOND ROUND OF FUNDING, WHICH JUST ENDED FEBRUARY
6 12TH. WE HAD IN EXCESS OF 300 APPLICATIONS WHICH WE BELIEVE
7 CONSERVATIVELY REFLECT ADDING AN ADDITIONAL 10 TO 12,000 NEW
8 SPACES FOR FOUR YEARS OLDS IN THE AREAS OF GREATEST NEED BUT,
9 TO BE QUITE HONEST, IT'S JUST BEEN TOO SHORT A TIME PERIOD FOR
10 US TO GO BACK AND EVALUATE WHAT CHANGES NOW AS A RESULT OF
11 ADDING THOSE 10 TO 12,000 NEW SPACES.

12

13 **SUP. ANTONOVICH, MAYOR:** THIS IS, I GUESS, A FRUSTRATION. THERE
14 IS A NEED, PEOPLE VOTED TO FILL THAT NEED AND THEN THERE'S AN
15 ADVERTISING CAMPAIGN TELLING US ABOUT WHY WE NEED TO FILL THE
16 NEED. THE MONEY THAT'S BEING USED FOR THE ADVERTISING CAMPAIGN
17 COULD BE USED TO FILL THE NEED AND EXPAND THOSE NUMBER OF
18 CHILDREN BEING SERVED.

19

20 **SUP. MOLINA:** MR. CHAIRMAN?

21

22 **SUP. ANTONOVICH, MAYOR:** AND I DON'T UNDERSTAND THAT. YES?

23

24 **SUP. MOLINA:** THERE'S A CONFUSION HERE. THERE'S A LOT OF ISSUES
25 BEING CONFUSED HERE. OKAY. THE ISSUES THAT ARE BEING RAISED



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1 ABOUT ARE ABOUT STATEWIDE FIRST FIVE, NOT L.A. UP. THE SECOND
2 SET OF ISSUES IS THAT FIRST FIVE L.A. HAS A CONTRACT WITH L.A.
3 UP. IT GAVE IT OVER HALF A BILLION? HALF A BILLION DOLLARS TO
4 BE ALLOCATED. THIS IS, AGAIN, TAXPAYER MONEY. LET'S UNDERSTAND
5 THEY HAVE A PROCESS. THERE HAS BEEN A PLAN IN PLACE NOW, THIS
6 MUST BE YEAR FOUR OF THE TASK FORCE GETTING TOGETHER AND
7 DETERMINING THIS. NOW, I HAVE BEEN CONCERNED ABOUT IT FOR A
8 LONG TIME BUT EVENTUALLY THESE ISSUES ARE GOING TO HAPPEN.
9 NOW, IT'S MY UNDERSTANDING, AND IF YOU LOOK AT THE FIRST ROUND
10 OF FUNDING, WHAT L.A. UP WHO, BY THE WAY, IS AN INDEPENDENT
11 BOARD, WE HAVE SOME APPOINTEES ON THERE, THIS WAS A UNANIMOUS
12 DECISION THAT THEY MADE AND MADE A DETERMINATION ON AND HOW TO
13 PROVE IT AND THIS IS ONLY BUT A PORTION OF THE MONEY. IT IS A
14 CONCERN AS TO-- CHILDCARE IS NEEDED EVERYWHERE AND POVERTY
15 POCKETS ARE ALL OVER THE COUNTY. YOU CAN'T ISOLATE THEM
16 EXACTLY BUT IT IS VERY CLEAR, THERE ARE CERTAIN SETTINGS THAT
17 HAVE MORE FOUR-YEAR-OLDS THAN OTHER SETTINGS AND THAT IS WHAT
18 THEIR OWN DATA SHOWED. THAT ALSO WAS VERY CLEAR THAT, IN
19 CERTAIN SETTINGS AND CERTAIN ENVIRONMENTS IN CERTAIN ZIP
20 CODES, THERE ISN'T AN INFRASTRUCTURE TO GET THIS MONEY. IT
21 JUST ISN'T THERE. I KNOW BECAUSE WE HAVE BEEN TRYING TO
22 IMPLEMENT CHILDCARE IN MANY OF MY DISTRICTS. THERE ISN'T THE
23 INFRASTRUCTURE. THERE AREN'T-- THEY'RE NON-PROFITS, THERE
24 AREN'T-- EVEN THE MOM AND POPS, THERE'S SOME INFORMAL GROUPS
25 FROM HERE AND THERE BUT THE REALITY IS, NO MATTER HOW YOU DO



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1 IT, THERE IS NOT GOING TO BE A MECHANISM IN PLACE. SO WHAT
2 THIS MONEY WILL DO EVENTUALLY, IF YOU DO NOT ADDRESS THE
3 INEQUITY, AT SOME LEVEL, IS THAT YOU WILL CREATE A LARGER
4 INEQUITY ALL THE WAY THROUGH. SO, AS I UNDERSTAND, THIS L.A.
5 UP BOARD HAS MADE THE DETERMINATION, BASED ON THEIR OWN
6 ANALYSIS AND THEIR FIRST ROUND OF FUNDING. THIS IS ONLY BUT A
7 SECOND ROUND, I THINK.

8

9 **DR. GARY MANGIOFICO:** THIS IS ONLY OUR SECOND ROUND.

10

11 **SUP. MOLINA:** THERE WILL BE ADDITIONAL ROUNDS. THAT, IN THIS
12 ROUND OF FUNDING, THEY WANTED TO TARGET THE AREAS THAT DO NOT
13 HAVE THE INFRASTRUCTURE AND THEY FOUND IT THROUGH DOING AN
14 ANALYSIS, WHAT THEY CALLED THE HOT ZONES, WHICH WAS EVEN, I
15 THINK, ADDRESSED IN THE INITIAL REPORT.

16

17 **DR. GARY MANGIOFICO:** YES, IT WAS.

18

19 **SUP. MOLINA:** THAT WAS THERE, RECOGNIZING AND UNDERSTANDING
20 THAT THERE IS ALWAYS GOING TO BE A PROBLEM. NOW, IT SPEAKS
21 MIGHTILY SO IT HAS TO BE UNDERSTOOD WITHIN THIS CONTEXT OF
22 WHERE WE'RE AT. I'M SURE MR. MANGIOFICO AND ALL OF THE OTHER
23 BOARD MEMBERS CAN SPEAK FOR THEMSELVES. I DON'T WANT TO PUT
24 WORDS IN THEIR MOUTH. WE HAVE TO COME UP WITH THIS ISSUE
25 BECAUSE, IF YOU DON'T, THAT DOESN'T PRECLUDE THEM-- THIS IS



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1 LIKE ANYTHING ELSE. WHEN YOU HAVE A SET ASIDE OF FUNDS THAT
2 ARE GOING TO BE DRIVEN TO APPROACH OR ADDRESS A PARTICULAR
3 PROBLEM, THEY ARE FOCUSED FOR THAT. THERE ARE R.F.P.S,
4 R.F.Q.S, THERE'S KIND OF MECHANISMS TO SORT OUT THAT WE NEED
5 SOMEBODY WHO IS GOING TO ADDRESS THESE ISSUES. MY STAFF AND I
6 HAVE BEEN ATTENDING SOME OF THE MEETINGS IN WHICH THEY ARE
7 TRYING TO BRING IN, I GUESS AT THEIR OUTREACH MEETINGS, THAT
8 ARE DONE NOT COMMUNITY, TO BRING IN PROVIDERS. THE PROVIDERS
9 ARE COMPLAINING TO ME-- COMPLAINING. THEY'RE ADDRESSING ISSUES
10 THAT THEY STILL WON'T BE ABLE TO APPLY FOR THE MONEY, FOR MANY
11 REASONS AND ONE OF THEM IS THAT THEY DON'T HAVE THE MONEY TO
12 DO THE UP-FRONT INFRASTRUCTURE DEVELOPMENT THAT THEY NEED.
13 THEY DON'T HAVE THE MONEY TO HIRE COLLEGE EDUCATED TEACHERS.
14 THEY DON'T HAVE ANY OF THESE THINGS AND THEY HAVE TO HAVE IT
15 BEFORE THEY CAN GET FUNDED, IN A SENSE. AND SO THEY'RE ALREADY
16 HAVING COMPLICATIONS FROM EVEN THE ONES THAT ARE PHYSICALLY
17 THERE. SP THE ISSUE IS, IS THAT THIS WAS MONEY THAT IS
18 SUPPOSED TO GO TO CREATE A PROCESS, A MECHANISM TO PROVIDE
19 HOPEFULLY UNIVERSAL PRESCHOOL FOR ALL CHILDREN, NOT JUST
20 CHILDREN OF MEANS. IN THE FIRST ROUND, THERE WERE MANY, MANY
21 FACILITIES THAT WERE FUNDED WHERE THERE ARE NO NEEDY CHILDREN.
22 NONE. NOT ONE. THEY WERE ALL PARENTS WERE PAYING FULL PRICE
23 FOR THE PRESCHOOL AND IT WAS FUNDED BECAUSE IT'S TO BE
24 UNIVERSAL AND SO THEY WANTED TO MAKE SURE THAT THEY COULD
25 CREATE ENHANCEMENTS IN THOSE PROGRAMS, BUT THERE WAS NOT ONE



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1 NEEDY CHILD. NOW, WE HAVE TO RECOGNIZE THAT, IN OUR ENTIRE
2 SYSTEM, WE'RE GOING TO FACE THIS IN THE MENTAL HEALTH ISSUE AS
3 WELL WHEN WE START LOOKING AT OUR PROP 63 MONEY. WHEN YOU LOOK
4 AT JUST A PROCESS OF SAYING, "PLEASE WRITE US A PROPOSAL AND
5 TELL US HOW YOU'RE GOING TO UTILIZE THESE FUNDS," THERE ARE
6 MANY NETWORKS OR NONEXISTENT NETWORKS IN A COMMUNITY LIKE I
7 REPRESENT AND I PROBABLY THINK YOU REPRESENT AS WELL WHERE
8 THERE ISN'T THE INFRASTRUCTURE TO HIRE THE DEVELOPMENT WRITER,
9 TO HIRE THE PERSON TO DO THE PROCESS OF GOING THROUGH ALL OF
10 IT, SO, CONSEQUENTLY, THESE ARE NEIGHBORHOODS THAT GO
11 UNSERVED. I CAN GIVE YOU AN EXAMPLE. IN EAST LOS ANGELES, WE
12 HAVE NOT ONE NONPROFIT IN MENTAL HEALTH. NOT ONE. BECAUSE THEY
13 JUST DON'T HAVE THE ABILITY TO SUSTAIN IT WITH-- THERE ISN'T A
14 NONPROFIT IN PLACE. WE'RE TRYING VERY HARD AND HAVE BEEN
15 TRYING. WE HAVE THE SAME PROBLEM GOING ON IN THESE AREAS. SO,
16 AGAIN, THIS BOARD MADE THIS DETERMINATION. I THINK OUR INPUT
17 IS OF VALUE TO L.A. UP AND WE SHOULD STATE IT SO BUT THERE IS
18 GOING TO BE A REAL CONCERN. I CAN ALSO-- WE CAN TALK ABOUT
19 THOSE THAT GOT FUNDED THAT NOW ARE SUBSIDIZING VERY WEALTHY
20 PARENTS BECAUSE THE IDEA IS TO CREATE UNIVERSAL PRESCHOOL.
21 THAT'S THE INTENT HERE. AND SO WE'RE GOING TO HAVE TO CREATE A
22 BALANCE. THIS SET OF FUNDING, AS I UNDERSTAND, IS TO HOPEFULLY
23 CREATE AN INFRASTRUCTURE, EVEN THOUGH IT'S STILL GOING TO BE
24 TOUGH TO DO. SO WE HAVE TO BE CAUTIOUS AS TO HOW WE THROW
25 THINGS OUT THERE BECAUSE IT ISN'T-- IT'S GETTING CONVOLUTED.



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1 THIS IS A VERY FOCUSED SET OF FUNDING AND, YES, THERE ARE
2 GOING TO BE PEOPLE THAT ARE GOING TO BE SAID, YOU KNOW, "NO,
3 YOU DON'T QUALIFY BECAUSE YOU'RE NOT IN THE ZIP CODE." THERE'S
4 AN ARGUMENT TO BE MADE, BUT WAIT A MINUTE, I SERVE CHILDREN
5 FROM THAT ZIP CODE, AND MAYBE THAT IS ONE OF THE ADJUSTMENTS
6 THAT NEED TO BE MADE. BUT WE WOULD BE MAKING A MISTAKE TO SAY
7 DON'T MAKE AN INVESTMENT, A FOCUSED INVESTMENT IN AN
8 INFRASTRUCTURE. THAT WOULD BE A MISTAKE BECAUSE THEN YOU'LL
9 NEVER ACHIEVE UNIVERSAL PRESCHOOL, JUST LIKE I CANNOT SIT
10 THERE AND SAY, DON'T FUND THE WEALTHY DISTRICTS. THAT'S NOT
11 FAIR, EITHER. YOU HAVE TO HAVE-- IT'S JUST LIKE CREATING A
12 PUBLIC SCHOOL SYSTEM, ALTHOUGH THAT'S NOT A GOOD TERM, I DON'T
13 WANT TO SAY THAT BECAUSE THAT'S SUCH A NEGATIVE BUT THE IDEA,
14 AGAIN, HOW DO YOU CREATE A UNIVERSAL APPROACH TO THIS? THERE'S
15 CERTAIN AREAS THAT NO MATTER HOW YOU LINE THEM UP ECONOMICALLY
16 JUST DON'T HAVE THE INFRASTRUCTURE TO MEET THAT NEED AND SO
17 THIS IS A FOCUSED, I GUESS YOU CAN SAY A MORE FOCUSED FUNDING
18 APPROACH. NOW, GRANTED, I THINK, EVEN ONCE THEY DO IT, THEY'RE
19 GOING TO HAVE CONTINUED PROBLEMS BECAUSE THE DEPTH OF THE
20 INFRASTRUCTURE PROBLEM IS NOT JUST-- IT ISN'T JUST MONEY. IT'S
21 LEADERSHIP, IT IS HAVING A TALENT.

22

23 **SUP. ANTONOVICH, MAYOR:** BUT THE MAIN PROBLEM IS ZIP CODES ARE
24 NOT BASED UPON ECONOMIC CONSIDERATION. THAT'S AN ARBITRARY
25 NUMBER.



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1
2 **SUP. MOLINA:** I UNDERSTAND. THIS IS HOW THEY MADE A
3 DETERMINATION TO FOCUS, BASED ON NEEDS, BECAUSE ZIP CODES ALSO
4 TOLD THEM THE NUMBER OF FOUR-YEAR-OLDS THAT WERE GOING
5 UNSERVED. IT DID GIVE THEM A DATABASE. AGAIN, WE COULD POINT
6 OUT ALL KINDS OF DIFFERENT WAYS TO DO IT. YOU COULD DO IT BY
7 BLOCK BUT THE ISSUE IS, THAT'S HOW THEY DETERMINED TO DO IT
8 AND SO, AGAIN, I UNDERSTAND THERE'S AN ISSUE OF, YOU KNOW, MY
9 PERSON COMPLAINED THAT THEY DIDN'T GET TO PARTICIPATE BUT WE
10 CAN ALSO BRING IT THE OTHER WAY AROUND, AND SO I THINK-- AND
11 WE HAVE TO UNDERSTAND THAT THIS IS ONLY A PORTION OF THE HALF
12 A BILLION DOLLARS THAT FIRST FIVE COMMITTED TO L.A. UP AND
13 HOPEFULLY IT IS BUT A DROP IN THE BUCKET OF THE KIND OF MONEY
14 THAT TAXPAYERS ARE GOING TO HAVE TO APPROVE EVENTUALLY IF WE
15 HAVE UNIVERSAL PRESCHOOL. BUT IF ALL WE EVER SEE IS ONLY FUNDS
16 THAT ARE THERE, TAXPAYERS AS A GROUP ARE NOT NECESSARILY GOING
17 TO SAY, OH, YES, WE NEED TO BRING UP THE INFRASTRUCTURE IN
18 THOSE AREAS THAT ARE GOING UNSERVED WHERE YOU DON'T HAVE FOUR-
19 YEAR-OLDS THAT ARE GETTING THAT SERVICE. AND AGAIN, KEEP IN
20 MIND, UNIVERSAL PRESCHOOL IS A MECHANISM NOT OF CHILDCARE, NOT
21 OF CHILDCARE. THIS IS A CHILD DEVELOPMENT EDUCATIONAL
22 COMPONENT THAT IS HOPEFULLY GOING TO CREATE A MECHANISM FOR A
23 CHILD TO BECOME A BETTER EQUIPPED STUDENT TO GO THROUGH K
24 THROUGH 6, MIDDLE SCHOOL, HIGH SCHOOL AND HOPEFULLY ONTO
25 WHATEVER HIGHER ED THEY CHOOSE. BUT THAT IS THE ENTIRE PURPOSE



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1 OF UNIVERSAL PRESCHOOL. SO WE HAVE TO BE CAUTIOUS AS TO WHAT
2 WE SAY TO L.A. UP AS TO HOW TO DO IT. NOW, I KNOW I GO OVER
3 THERE AND SAY IT BECAUSE I AM CONCERNED ABOUT IT BUT I HAVE
4 NOT BROUGHT THOSE ISSUES TO THIS BOARD BECAUSE I DON'T WANT
5 THIS BOARD TO TELL THEM. THERE'S NO DOUBT WE CAN HAVE OPINIONS
6 AND WE SHOULD GO TO THE BOARD MEETINGS AND SAY THOSE THINGS.
7 THAT'S OUR RIGHT. WE REPRESENT THOSE CONSTITUENTS AND THOSE
8 INTERESTS. BUT I THINK IT'S A PROBLEM FOR THIS BOARD TO TAKE
9 AN ACTION ON HOW TO TELL THE BOARD TO DO IT BECAUSE THAT GOES
10 AGAINST HOW THIS WAS DEVELOPED AND IT GOES AGAINST TO THE
11 APPROACH THAT WE WANT TO DO. THEY HAVE LOOKED AT IT, THEY HAVE
12 STUDIED IT AND, YES, IT WAS GOING TO SAY, YOU'RE NOT GOING TO
13 PARTICIPATE IN THIS ROUND BECAUSE YOU'RE NOT IN THE ZIP CODE
14 THAT MEETS THIS PARTICULAR ROUND. BUT THEY WERE IN THE FIRST
15 ROUND AND THEY'RE GOING TO BE IN THE FUTURE ROUNDS.

16

17 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR KNABE AND THEN SUPERVISOR
18 BURKE.

19

20 **SUP. KNABE:** YEAH, I MEAN, I THINK THE WHOLE THING HERE, I
21 MEAN, OBVIOUSLY, I WAS CHAIR AT THE TIME WHEN THIS WHOLE THING
22 WENT THROUGH AND I KNOW L.A. UP WOULD LIKE A LOT MORE
23 INDEPENDENCE BUT, AS I REMINDED EVERYONE, THEY HAVE ZERO
24 DOLLARS IN THEIR BUDGET UNLESS FIRST FIVE FUNDS THEM. SO, I
25 MEAN, WE DO HAVE SOME INPUT. BUT I THINK THE BIG THING HERE



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1 WAS JUST THE SIZE OF THE LAUNCH MORE SO THAN-- I MEAN, THERE
2 WAS ONLY ONE WAY TO DO IT AND TRY TO CREATE THESE HOT ZONES
3 AND ZIP CODES BECAUSE I HAVE SOME ISSUES IN MY DISTRICT AS
4 WELL, TOO, BUT THERE WAS NO WAY THAT THAT ORGANIZATION, IN A
5 START-UP MODE, WAS CAPABLE OF DOING SOMETHING COUNTYWIDE AND
6 SO THEY HAD TO PICK AND CHOOSE. BUT I THINK IT'S IMPORTANT
7 THAT, YOU KNOW, THAT WE CONTINUE TO WATCH THAT ACTION AS TO,
8 YOU KNOW, HOW THAT'S FURTHER DEVELOPED BECAUSE, AGAIN, IT IS
9 UNIVERSAL PRESCHOOL BUT, I MEAN, THERE'S NO WAY THEY COULD
10 PHYSICALLY, YOU KNOW, JUMP INTO THE ENTIRE COUNTY AND DO IT
11 RIGHT AND THEN ALSO ORIGINALLY, AT LEAST, I ASSUME IT'S STILL
12 THAT DIRECTION WAS INSTEAD OF TRYING TO RECREATE THE WHEEL OR
13 BUILD NEW BUILDINGS, TO GO TO EXISTING INFRASTRUCTURE ISSUES
14 WHERE WE COULD ENHANCE THAT OPPORTUNITY FOR THE YOUNG PEOPLE,
15 WHETHER THEY BE RICH OR POOR, TO GET IT STARTED SO THAT WE
16 HAVE SOME TRACK RECORD. BUT IT'S AN ONGOING DEBATE. I MEAN,
17 IT'S DIFFICULT. I MEAN, I'M JUST SHOCKED AT A COUPLE OF AREAS
18 WITHIN THE CONFINES OF MY DISTRICT. AND YOU MENTIONED ONE,
19 MIKE, AND THAT'S HAWAIIAN GARDENS BUT YET, WHEN I LOOKED AT
20 THE ISSUES, SAY, IN NORTH LONG BEACH, THEY'RE A MUCH MORE
21 SIGNIFICANT ISSUE FROM A FOUR-YEAR-OLD'S STANDPOINT, A HIGHER
22 POPULATION OF FOUR-YEAR-OLDS IN NORTH LONG BEACH VERSUS
23 HAWAIIAN GARDENS. BUT IT'S, YOU KNOW, A VERY POOR AREA AS
24 WELL, TOO.

25



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1 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR BURKE.

2

3 **SUP. BURKE:** WE NEED TO REMEMBER THAT IT TOOK A YEAR TO PUT
4 THIS TOGETHER, THIS PROPOSAL AND KAREN HILL SCOTT, WHO WAS
5 RETAINED AS THE CONSULTANT BY THAT TASK FORCE, SPENT A YEAR
6 AND GOT INPUT FROM ALL OF US. WE HAD AN OPPORTUNITY TO SUGGEST
7 OTHER ALTERNATIVES AND DIFFERENT WAYS TO DO IT BUT, AFTER A
8 TREMENDOUS AMOUNT OF DISCUSSION, IT WAS ADOPTED THAT ZIP CODES
9 WOULD BE THE APPROACH. NOW, OF COURSE, IT'S ALWAYS GREAT TO
10 LATER COME IN AND SAY WE DON'T LIKE THE WAY THE ZIP CODE
11 APPROACH WORKED BUT LET ME REMIND YOU, THIS ISN'T ONLY MONEY.
12 THIS IS JUST THOSE MONEYS THAT ARE IN UNIVERSAL CHILDCARE. YOU
13 CAN GO DIRECTLY TO FIRST FIVE, AS YOU KNOW, AND YOU CAN APPLY
14 AND THEY STILL HAVE AN APPROACH OF WHERE THERE ARE FUNDS THAT
15 THEY ARE ALLOCATING FOR CHILDCARE AND FOR ANY NUMBER OF OTHER
16 THINGS THROUGH FIRST FIVE. BUT THIS WAS AN APPROACH THAT WAS
17 ADOPTED AFTER CONSIDERABLE DISCUSSION. I REMEMBER WE HAD
18 DISCUSSIONS FOR PROBABLY THREE MONTHS ON THE CONSTITUTION OF
19 THE BOARD OF UP. SO IT WASN'T AS IF THESE THINGS WERE JUST
20 ADOPTED OFF THE TOP OF ANYONE'S HEAD. THIS WAS A LOT OF TIME,
21 CONSULTANT REPORTS, REVIEW OF CONSULTANT REPORTS, REVIEW OF
22 BYLAWS, REVIEW OF ALL OF THOSE THINGS AND I BELIEVE, AT THIS
23 POINT, WE CAN GO BACK AND ASK THEM TO SET UP A DIFFERENT
24 MECHANISM BUT THEY SHOULD ALSO THEN BRING IN CONSULTANTS TO
25 COME UP WITH SOME MECHANISM TO ALLOCATE FUNDS AGAIN RATHER



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1 THAN FOR US SAY OKAY, WE WANT TO THROW EVERYTHING OUT, WITHOUT
2 SAYING WHAT MECHANISM WE WOULD USE OR METHODOLOGY FOR
3 ALLOCATING THE FUNDS. WHETHER OR NOT WE LIKE ALL OF THE THINGS
4 THAT ARE HAPPENING, ONCE YOU ADOPT SOMETHING LIKE THIS, YOU
5 CAN-- AND I BELIEVE, IN THOSE RECOMMENDATIONS, THERE WAS
6 PROVISION TO HAVE SOME KIND OF UPDATE AND SOME KIND OF INPUT
7 TO EVALUATE. EVALUATION WAS PLACED IN THE METHODOLOGY. SO WHEN
8 THE EVALUATION COMES BACK, CERTAINLY THIS IS THE KIND OF INPUT
9 WE WOULD PUT INTO THAT EVALUATION PROCESS. ALL OF US WERE VERY
10 INVOLVED IN HOW THEY SELECT THE BOARD. SO, THROUGH THAT BOARD,
11 WE CAN APPEAR BEFORE THAT BOARD AND, IN THE EVALUATION
12 PROCESS, SUGGEST THAT THEY GO OUT AND DEVELOP A NEW
13 METHODOLOGY. MEANWHILE, THOSE AREAS THAT ARE NOT BEING
14 CONSIDERED WHERE THERE'S A TREMENDOUS NEED THROUGH OTHER AREAS
15 OF FIRST FIVE THERE'S ABILITY TO APPLY AND WE SHOULD RECOGNIZE
16 THIS AND SAY TO THE PEOPLE IN OUR DISTRICTS WHO ARE UNHAPPY
17 THAT THEY AREN'T GETTING FUNDS THAT THEY SHOULD GO THROUGH
18 THAT MECHANISM AND ALSO, IF THEY BELIEVE SOMETHING ELSE WOULD
19 BE FAIRER, THAT THEY CAN COME IN AND ADOPT A DIFFERENT
20 METHODOLOGY. BUT IT'S NOT BEING CUTE WHEN YOU SAY THAT THERE'S
21 NOT ENOUGH MONEY TO GIVE TO EVERYBODY AND YOU'RE GOING TO HAVE
22 TO ADOPT SOME METHOD AND HOW YOU'RE GOING TO APPROACH IT. AND
23 I WOULD SUGGEST THAT WE PARTICIPATE AND GO ATTEND THE UP
24 MEETINGS, COMMUNICATE WITH THOSE MEMBERS OF THE BOARD THAT WE



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1 WANT TO SEE IN THE EVALUATION PROCESS THAT THERE BE A
2 REEVALUATION OF THE METHODOLOGY.

3

4 **DR. GARY MANGIOFICO:** AND I WOULD SAY THAT WE WOULD VERY MUCH
5 WELCOME THAT. IT WAS THE EVALUATION OF THE FIRST ROUND THAT
6 LED TO THE PARAMETERS THAT WERE DECIDED FOR THE SECOND ROUND
7 OF FUNDING AND, AS WE COMPLETE THE SECOND ROUND OF FUNDING AND
8 EVALUATE ITS IMPACT, THOSE LESSONS LEARNED WILL BE FOLDED INTO
9 THE NEXT STEPS THAT WE TAKE, SO WE VERY MUCH WELCOME A MEETING
10 WITH EVERYONE IN GETTING INPUT THAT WOULD HELP INFORM OUR
11 PRACTICES BETTER. ABSOLUTELY.

12

13 **SUP. ANTONOVICH, MAYOR:** LET ME JUST SAY THAT-- AMEND THE
14 MOTION TO ASK THAT YOU CONSIDER THE COMMENTS THAT WERE MADE
15 TODAY AND THE DISPARITIES THAT HAVE BEEN RAISED RELATIVE TO
16 USING AN ARBITRARY NUMBER, THE ZIP CODE, WHICH IS-- REFLECTS
17 ABOUT 9% OF THE ENTIRE COUNTY AND LEAVES OUT POCKETS OF
18 POVERTY IN THE SAN GABRIEL, MID CITY, ANTELOPE, SANTA CLARITA
19 VALLEYS, SAN GABRIEL VALLEYS AS WELL. SO, WITH THAT
20 UNDERSTANDING, ASKING THEM TO TAKE THE INPUT.

21

22 **SUP. BURKE:** I DON'T THINK THIS IS THE TIME TO DO IT. I THINK
23 THAT, RATHER THAN US TELLING THEM TO CHANGE, WHAT WE SHOULD DO
24 IS TO PARTICIPATE IN THE EVALUATION OF HOW THE EFFECTIVENESS
25 IS OF THE PROGRAM. AND, AS IT'S WORDED NOW, I'M VERY



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1 UNCOMFORTABLE WITH IT BUT IF YOU WANT TO REWORD IT IN SOME
2 OTHER WAY SO THAT, RATHER THAN SAYING TO INCLUDE OTHER AREAS
3 THAT WE SAY TO REEVALUATE THE METHODOLOGY.

4

5 **SUP. ANTONOVICH, MAYOR:** RIGHT, TO REEVALUATE THE METHODOLOGY.

6

7 **SUP. BURKE:** AND TO TAKE CONSIDERATION-- TO EVALUATE THE
8 EFFECTIVENESS OF THE PRESENT METHODOLOGY AND TO CONSIDER OTHER
9 ALTERNATIVES.

10

11 **SUP. ANTONOVICH, MAYOR:** THAT WOULD BE APPROPRIATE. THAT'S WHAT
12 I'M TALKING ABOUT.

13

14 **SUP. BURKE:** NO. WHAT YOU'RE TALKING ABOUT IS TELLING THEM THAT
15 THEY HAVE TO INCLUDE OTHER AREAS.

16

17 **SUP. ANTONOVICH, MAYOR:** NO. WHAT I'M TELLING THEM IS THAT THE
18 ARBITRARY NUMBER THAT THEY HAVE USED TODAY TO DETERMINE THEIR
19 FUNDING, THEY HAVE LEFT OFF GREAT POCKETS OF CHILDREN WHO ARE
20 IN POVERTY LEVELS WHO ARE NOT BEING SERVED AND THEY'RE BEING
21 DISCRIMINATED AGAINST BECAUSE OF A ZIP CODE NUMBER WHICH THEY
22 HAD NO CONTROL OVER. AND, WHEN THIS PROPOSITION WAS PASSED, IT
23 WAS PASSED TO INCLUDE CHILDREN, NOT CHILDREN IN 9% OF THE ZIP
24 CODES, SO THEY HAVE TO EVALUATE-- REEVALUATE THEIR FORMULA



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1 THAT THEY USE TO ENSURE THAT POOR CHILDREN ARE GOING TO BE
2 SERVED.

3

4 **SUP. BURKE:** ALL RIGHT. I'LL ASK FOR A ROLL CALL ON IT, PLEASE.

5

6 **CLERK ROBIN GUERRERO:** SO THE MOTION...

7

8 **SUP. ANTONOVICH, MAYOR:** ON THE AMENDMENT, YEAH.

9

10 **CLERK ROBIN GUERRERO:** I DON'T HAVE A SECOND.

11

12 **SUP. ANTONOVICH, MAYOR:** SUPERVISOR YAROSLAVSKY.

13

14 **CLERK ROBIN GUERRERO:** AND THAT WOULD BE CONSIDERING THE
15 COMMENTS THAT WERE HEARD TODAY AND THE DISPARITY OF USING THE
16 ZIP CODES AND TO REEVALUATE THE METHODOLOGY?

17

18 **SUP. ANTONOVICH, MAYOR:** FOR FUTURE FUNDING.

19

20 **CLERK ROBIN GUERRERO:** FOR FUTURE FUNDING. SUPERVISOR MOLINA.

21

22 **SUP. MOLINA:** NO.

23

24 **CLERK ROBIN GUERRERO:** SUPERVISOR BURKE.

25



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1 **SUP. BURKE:** NO.

2

3 **CLERK ROBIN GUERRERO:** SUPERVISOR YAROSLAVSKY. YES.

4

5 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE. NO.

6

7 **CLERK ROBIN GUERRERO:** SUPERVISOR ANTONOVICH.

8

9 **SUP. ANTONOVICH, MAYOR:** AYE.

10

11 **CLERK ROBIN GUERRERO:** THE MOTION FAILS.

12

13 **SUP. ANTONOVICH, MAYOR:** I APPRECIATE IF YOU WOULD YOU TAKE
14 THOSE CONCERNS BACK AND YOU UNDERSTAND WHERE WE'RE COMING
15 FROM.

16

17 **DR. GARY MANGIOFICO:** ABSOLUTELY. THANK YOU FOR HAVING US.

18

19 **SUP. KNABE:** WELL, AND I SHARE SOME OF THOSE CONCERNS AND I
20 THINK YOU, AS CHAIR OF THAT BOARD, HAVE A LOT OF INPUT TO
21 RAISE THE LEVEL OF THAT CONVERSATION.

22

23 **SUP. BURKE:** YOU CAN'T SPEND A YEAR DOING SOMETHING AND THEN
24 SOMEONE SAYS, OKAY, WE WANT TO CHANGE IT WITHOUT COMING UP
25 WITH SOME OTHER ALTERNATIVE THAT YOU BELIEVE IS GOING TO



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1 PROVIDE A BETTER RESULT. AND I BELIEVE THAT THAT'S WHAT HAS TO
2 COME UP, NOT SAYING, WELL, YOU'RE NOT GOING TO USE ZIP CODES.
3 WELL, COME UP WITH SOMETHING ELSE BUT TELLING THEM NOT TO USE
4 ZIP CODES ANY MORE, I JUST DON'T THINK IS THE APPROACH.

5

6 **SUP. ANTONOVICH, MAYOR:** OKAY. FIRST DISTRICT, DO YOU HAVE ANY
7 ADJOURNMENT MOTIONS? ANY ADJOURNMENT MOTIONS? SECOND DISTRICT,
8 ADJOURNING MOTIONS? FIRST, LET ME SAY THAT...

9

10 **SUP. BURKE:** I HAVE TWO ADJOURNMENTS.

11

12 **SUP. ANTONOVICH, MAYOR:** ...AGENDA NUMBER THREE AND FOUR, WE
13 HAVE THE BALLOT TABULATIONS FOR THE PUBLIC HEARING.

14

15 **SUP. BURKE:** OKAY. DID THE FOURTH DISTRICT HAVE ADJOURNMENTS?

16

17 **SUP. ANTONOVICH, MAYOR:** NO. FIRST HAD NO ADJOURNMENTS.

18

19 **CLERK ROBIN GUERRERO:** ON ITEM 3, MR. MAYOR, AFTER TABULATING
20 THE BALLOTS, A DETERMINATION HAS BEEN MADE THAT NO MAJORITY
21 PROTEST EXISTS AGAINST THE PROPOSED ANNEXATION AND LEVYING OF
22 ASSESSMENTS FOR PROJECT NUMBER L092-2004 WITHIN COUNTY
23 LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING
24 DISTRICT LLA-1 FOR THE UNINCORPORATED ZONE WHITTIER AREA. AS A
25 RESULT, IT WOULD BE APPROPRIATE FOR THE BOARD TO ADOPT THE



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1 RESOLUTION TO ANNEX AND LEVY ASSESSMENTS FOR PROJECT NUMBER
2 L092-2004 WITHIN THE COUNTY LIGHTING MAINTENANCE DISTRICT 1687
3 AND COUNTY LIGHTING DISTRICT LLA-1 FOR THE UNINCORPORATED ZONE
4 WHITTIER AREA AND ACCEPT THE EXCHANGE OF PROPERTY TAX REVENUES
5 RESULTING FROM ANNEXATION.

6

7 **SUP. ANTONOVICH, MAYOR:** MOTION BY KNABE. SECONDED. WITHOUT
8 OBJECTION, SO ORDERED.

9

10 **CLERK ROBIN GUERRERO:** ON ITEM NUMBER 4, MR. MAYOR, AFTER
11 TABULATING THE BALLOTS, A DETERMINATION HAS BEEN MADE THAT NO
12 MAJORITY PROTEST EXISTS AGAINST THE PROPOSED ANNEXATION AND
13 LEVYING OF ASSESSMENTS FOR PETITION NUMBER 140-902 WITHIN
14 COUNTY LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING
15 DISTRICT LLA-1 FOR THE UNINCORPORATED ZONE CITY OF INDUSTRY
16 AREA. AS A RESULT, IT WOULD BE APPROPRIATE FOR THE BOARD TO
17 ADOPT THE RESOLUTION TO ANNEX TO ANNEX AND LEVY ASSESSMENTS
18 FOR PETITION NUMBER 140-902 WITHIN THE COUNTY LIGHTING
19 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1
20 FOR THE UNINCORPORATED ZONE, CITY OF INDUSTRY AREA AND ACCEPT
21 THE EXCHANGE OF PROPERTY TAX REVENUES RESULTING FROM THE
22 ANNEXATION.

23

24 **SUP. ANTONOVICH, MAYOR:** MOTION BY MOLINA. SECONDED. WITHOUT
25 OBJECTION, SO ORDERED. SUPERVISOR BURKE, YOUR ADJOURNMENTS.



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1
2 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
3 THE MEMORY OF PETE FRANKEL, A RETIRED HAWTHORNE POLICE
4 LIEUTENANT. HE PASSED AWAY FEBRUARY 10TH AT THE AGE OF 62 IN
5 SUN CITY. HE'D SUFFERED A HEART ATTACK SEVERAL MONTHS AGO. HE
6 SERVED AS A CITIZEN OF THE CITY OF HAWTHORNE AS A POLICE
7 OFFICER FROM 1968 UNTIL HIS RETIREMENT IN '88. HE WAS A MEMBER
8 OF THE FORCE-- WHILE HE WAS A MEMBER OF THE FORCE HE WAS SHOT--
9 - I'M SORRY. HE WAS A MEMBER OF THE FORCE WHEN HE SHOT THREE
10 MANSON FAMILY MEMBERS WHO WERE ATTEMPTING A ROBBERY IN 1971.
11 HE RESPONDED TO A SILENT ALARM AT THE WESTERN SURPLUS STORE ON
12 HAWTHORNE IN 1971 AND MANSON FAMILY MEMBERS WERE HOLDING THREE
13 CLERKS AND TWO CUSTOMERS AT GUNPOINT AS THEY RAIDED THE STORE.
14 HE WILL BE MISSED BY HIS FAMILY AND FRIENDS. AND OCTAVIA
15 BUTLER, AN AFRICAN-AMERICAN AUTHOR WHO OPENED THE GALAXIES OF
16 SCIENCE FICTION WHOSE THOUGHTFUL, PROVOKING NOVELS OF SCIENCE
17 FICTION INSPIRED NEW READERS AND WRITERS TO EXPLORE THE
18 GENTRY. PASSED AWAY AT THE AGE OF 58 ON SATURDAY, FEBRUARY
19 25TH, OF AN APPARENT STROKE. SHE WAS A MATRIARCH THAT WAS
20 KNOWN NOT ONLY TO HER FAMILY BUT TO ALL OF US WHO HAD LOOKED
21 AT HER WORK. SHE IS A MOTHER AND A GRANDMOTHER AND WE WILL
22 PROVIDE YOU WITH THE NAMES OF HER GRANDCHILDREN AND HER
23 CHILDREN. AND ALBERT COHEN, BELOVED FATHER OF LAWRENCE COHEN.
24 HE DIED ON JANUARY 19TH AT THE AGE OF 82. HE WAS A WORLD WAR I
25 VETERAN. HE HAD BEEN A PROMINENT BEVERLY HILLS HAIRDRESSER BUT



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1 LATER BECAME A BUILDING CONTRACTOR AND HIS SON IS LAWRENCE
2 COHEN.

3

4 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
5 ORDERED. SUPERVISOR YAROSLAVSKY?

6

7 **SUP. YAROSLAVSKY:** I HAVE SEVERAL. I DON'T KNOW IF ANYONE DID
8 OTIS CHANDLER. I WOULD LIKE TO ASK THAT WE ADJOURN IN THE
9 MEMORY OF OTIS CHANDLER, FORMER CONSTITUENT-- ALL MEMBERS.
10 FORMER PUBLISHER OF THE "LOS ANGELES TIMES" FROM 1960 TO 1980
11 AND SOMEONE I GOT TO KNOW A LITTLE BIT OVER THE YEARS AND VERY
12 INTERESTING AND VARIED INDIVIDUAL BUT OBVIOUSLY KNOWN FOR
13 BRINGING THE "LOS ANGELES TIMES" FROM WHAT WAS A PROVINCIAL
14 NEWSPAPER LARGELY TO ONE OF THE WORLD'S GREAT NEWSPAPERS WHEN
15 HE LEFT IT AND HE IS SURVIVED BY HIS WIFE, PATINA CHANDLER AND
16 SON, HARRY, MICHAEL AND HIS DAUGHTER, KATHLEEN ECKERT AND
17 CAROLYN CHANDLER. I'D LIKE TO JOIN MR. ANTONOVICH ON DON
18 KNOTTS. HE WAS A CONSTITUENT OF MINE. WONDERFUL HUMAN BEING.
19 ONE OF THE FUNNIEST PEOPLE YOU'D EVER WANT TO BE IN THE SAME
20 ROOM WITH. RICKIE LAYNE, LONG-TIME RESIDENT OF NORTHRIDGE AND
21 A POPULAR VENTRILOQUIST WHO PERFORMED VERY OFTEN ON THE ED
22 SULLIVAN SHOW, WHICH MADE HIM NATIONALLY FAMOUS WITH HIS
23 PUPPET, VELVEL. I ACTUALLY USED TO LOVE WATCHING VELVEL
24 BECAUSE VELVEL IN YIDDISH MEANS WOLF AND MY NAME IN HEBREW



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1 MEANS WOLF, AS MY DAD WOULD FREQUENTLY REMIND ME AND SO I
2 LOOKED AT THAT DUMMY AND THOUGHT IT WAS ME.

3

4 **SUP. KNABE:** WE WILL, TOO. WE WILL REMIND YOU NOW.

5

6 **SUP. YAROSLAVSKY:** YEAH, I KNOW. HE WAS A GREATER ENTERTAINER
7 AND RESIDENT OF LOS ANGELES COUNTY. HE WILL BE MISSED. DARREN
8 MCGAVIN, EMMY-WINNING ACTOR FOR NEARLY 50 YEARS WHO PASSED
9 AWAY AT THE AGE OF 83. SURVIVED BY HIS CHILDREN, BOGART
10 MCGAVIN, BRIDGETTE MEGHAN-YORK MCGAVIN, ALL OF BEVERLY HILLS.
11 EMILY MEHLMAN, WIFE OF RABBI BERNARD MEHLMAN OF BOSTON AND
12 RELATIVE OF LAURA BRANSON HEIMAN, PRINCIPAL OF THE TEMPLE
13 ISRAEL HOLLYWOOD RELIGIOUS SCHOOL PASSED AWAY. KENNETH ROSS,
14 FOUNDER OF THE LOS ANGELES DEPARTMENT OF CULTURAL AFFAIRS, WHO
15 WAS BEST KNOWN FOR HIS SIGNAL 1970S ACHIEVEMENTS IN
16 SPEARHEADING THE RESTORATION OF FRANK LLOYD WRIGHT'S HOLLY HOC
17 HOUSE AND PRESERVING SIMON RODIA'S WATTS TOWERS SCULPTURES WHO
18 PASSED AWAY AT THE AGE OF 95. AND ALSO LIKE TO BE-- TO JOIN ON
19 DENNIS WEAVER. I THINK ALL OF US PROBABLY WOULD. DENNIS WAS A
20 GREAT ENVIRONMENTALIST BOTH HERE AND IN COLORADO AND HAD A
21 TREMENDOUS NATIONAL IMPACT ON THOSE KINDS OF ISSUES OF
22 ENVIRONMENTAL POLICY.

23

24 **SUP. ANTONOVICH, MAYOR:** SECONDED. WITHOUT OBJECTION, SO
25 ORDERED.



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1

2 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, I HAVE-- THERE WERE A COUPLE
3 OF ITEMS THAT ARE BEING HELD.

4

5 **SUP. ANTONOVICH, MAYOR:** ITEM 22.

6

7 **SUP. YAROSLAVSKY:** HUH?

8

9 **SUP. ANTONOVICH, MAYOR:** ITEM 22.

10

11 **SUP. YAROSLAVSKY:** ITEM 22. YOU HAVE A MEMBER OF THE PUBLIC?

12

13 **SUP. ANTONOVICH, MAYOR:** DR. CLAVREUL?

14

15 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
16 DR. GENEVIEVE CLAVREUL. I'M GLAD TO SEE A CHANGE IN SOME OF
17 THE LOBBYING BEHAVIOR, BUT TO LIMIT IT TO ONE YEAR IS KIND OF
18 A JOKE. IN A BUSINESS AREA, WHEN WE HAVE NONCOMPETITION
19 AGREEMENTS, THAT WOULD BE VERY SIMILAR TO THAT, IT'S A MINIMUM
20 OF THREE TO FIVE YEARS AND I THINK THAT'S THE WAY IT SHOULD
21 BE, THE RELATIONSHIP BETWEEN PEOPLE WORKING FOR THE GOVERNMENT
22 THAN BEING A LOBBYIST FOR ANOTHER COMPANY AND VICE VERSA. I
23 THINK, YOU KNOW, DEFINITELY THERE IS A LOT OF HANKY-PANKY
24 GOING ON AND I'M NOT IN FAVOR OF IT. A GOOD EXAMPLE IS THE
25 OFFICE OF A.I.D.S. YOU HAVE NUMEROUS PEOPLE WHO WORK FOR THE



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1 OFFICE OF A.I.D.S. AND THEY GO TO WORK FOR A A.I.D.S.
2 ORGANIZATION, THEN COME BACK TO O.A.P.P. AND VICE VERSA. I
3 MEAN, IT'S A JOKE. I THINK, YOU KNOW, THERE NEEDS TO BE SOME
4 SEPARATION AND I THINK IF YOU WORK FOR THE GOVERNMENT OR THE
5 COUNTY OR WHATEVER, YOU SHOULD AT LEAST BE THREE YEARS BEFORE
6 YOU CAN NEGOTIATE A CONTRACT AND BE A LOBBYIST FOR A COMPANY.
7 I THINK THAT'S, YOU KNOW, REALLY APPALLING. AND I HOPE YOU
8 TAKE A DECISION NOT IN 30 DAYS BUT TODAY AND MORE PENALTY.

9

10 **SUP. ANTONOVICH, MAYOR:** THANK YOU.

11

12 **SUP. YAROSLAVSKY:** MOVE IT.

13

14 **SUP. ANTONOVICH, MAYOR:** MOTION BY YAROSLAVSKY, SECONDED. ANY
15 OBJECTIONS? SO ORDERED.

16

17 **SUP. YAROSLAVSKY:** IS THERE ANYTHING ELSE BEING HELD?

18

19 **SUP. ANTONOVICH, MAYOR:** PUBLIC COMMENT. WE'LL RECESS INTO
20 EXECUTIVE SESSION.

21

22 **CLERK ROBIN GUERRERO:** IN ACCORDANCE WITH BROWN ACT
23 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
24 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-



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1 1, CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS AS
2 INDICATED ON THE POSTED AGENDA.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors February 28, 2006,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 2nd
16 day of March 2006 for the County records to be used only for
17 authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22